

السؤال الأول



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TAIWAN
Why it is not
another Japan
Page 17

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Wednesday September 12 1990

D 8523A

World News Business Summary

Bonn to pay \$7.5bn for Moscow's military exit

West Germany has agreed to pay Moscow \$7.5bn for withdrawing Soviet troops from what is now East Germany by the end of 1994, a Bonn finance ministry spokesman said. Final accord, Page 4

Mandela warning

Nelson Mandela, deputy president of the African National Congress, warned that the South African peace process would be threatened unless Pretoria acted to end violence in black townships.

Doe troops hunted

Heavy fighting was reported in the Liberian capital, Monrovia, where rebels hunted troops loyal to President Samuel Doe, apparently killed in a surprise attack on Sunday. Ruthless dictator, Page 6

Israeli scandal fear

Israeli Interior Minister Aryeh Dori said his Shas party would be considering its future after a widening public funds scandal. The news raised fears for the governing coalition.

Park rapists jailed

Three teenagers were sentenced to serve up to 10 years in jail for raping and beating a woman jogger in New York's Central Park in April 1989 in a case that shocked America. But they will be eligible for parole in five years.

Airliner down in sea

A Peruvian-owned Boeing 727 airliner en route from Iceland to Miami ditched in the Atlantic 180 miles southeast of Newfoundland, a Canadian search and rescue official said. There were 15 people aboard.

Greek banks shut

A wave of strikes in Greece shut banks, public transport and government offices in a protest against economic austerity measures.

Discovery date set

The US space agency said it would try to launch the shuttle Discovery on its top priority astronomy mission on October 5 without requiring a slow leak in an air conditioner.

Korean flood toll

Torrential rains caused flooding in South Korea which left at least 35 people dead or missing. Thousands were left homeless by rising water and landslides. Photograph, Page 6

Bomb hits barracks

A car bomb blast outside a Spanish civil guard barracks in Cartagena injured eight people.

Panama cocaine haul

Panamanian police joined with US drug agents to confiscate more than two tonnes of cocaine valued at \$52m in Panamanian waters, the largest drug seizure in the country's history.

Six killed in club

Six men died and 24 were injured in a triad-linked petrol bomb attack on a crowded mahjong gambling club in Hong Kong.

Hijacker sentenced

A Swedish court sentenced Soviet teenager Mikhail Mokretsov to four years in jail for hijacking a domestic Aeroflot flight to Stockholm. But it refused to deport him.

Drugs case demand

A prosecutor at Bellinzona, Switzerland, demanded eight-year sentences for two Lebanese brothers, Jean and Barakat Magharani, accused of laundering drugs money and said their profits "stink with the odour of drug deaths".

Merlin's forest burns

About 1,250 acres of the Breconia forest in Brittany, where the fairytale wizard Merlin is said to be buried, has gone up in smoke, apparently the work of arsonists.

Enron and ICI to build £700m power station in UK

Final contracts for one of the world's largest gas-fired power stations to be built at a cost of over £700m (£1.3bn) at Tescote in England, were signed by Imperial Chemical Industries, Enron Power Corporation of the US and four of the regional electricity companies. Page 18

BCE, Canadian Industrial conglomerate and holding company for Bell Canada, is selling its main energy holding, 48.8 per cent of TransCanada Pipe-Lines (TCP), in a secondary offering. Page 19

HOARE GOVETT, UK stockbroker bought by Security Pacific in 1988, is to be split in two as part of a deal in which 51 per cent of the company is being returned to the broker's employees. Page 19; Lex, Page 18

FLUOR, world's largest engineering and construction services company, reported an 18 per cent improvement in third-quarter profits, at \$40m after tax. Page 21

RENAULT, French state-owned car maker, has confirmed that Koyo Seiko, offshoot of Toyota, Japanese car group, is to pay around FF100m (\$19m) for a stake in its steering systems division. Page 19

COLUMBIA Savings & Loan, insolvent California thrift, moved one step closer to being taken over by the federal government when thrift regulators rejected its plan to sell its junk portfolio. Page 21

ISRAEL and the Soviet Union have reached initial agreement to produce jointly, with US co-operation, civilian cargo aircraft for world markets using Soviet bodies and American engines. Page 18

BOND Corporation Holdings, stricken Perth-based group headed by Mr Alan Bond, has released details of a possible debt-for-equity swap with its main unsecured creditors. Page 22

MALAYAN Banking, Malaysia's largest bank, has forecast a 1990-91 pre-tax profit of \$530m (\$134m), down 3 per cent from the \$537m it reported for the year to June. Page 22

BANGLADESH has imposed restrictions on spending, and rationed foreign exchange and embargoed creation of new jobs to counter the economic impact of Gulf crisis. Page 6

JAPAN's main manufacturers remain confident about the prospects for business expansion but their profit growth is slowing, according to a quarterly survey by the Bank of Japan. Page 6

AIR INDIA warned that it could go into the red this year as a result of the Gulf crisis, saying it will have to spend Rs2bn (\$112m) more than it had budgeted for. Page 22

SAMACOR and Highveld Steel, South African ferro-alloy producer, has suspended negotiations over a proposed R2.5bn (\$1.1bn) stainless steel joint venture with its Taiwanese partner, Yieh Loong. Page 22

VENEZUELA has asked the Bush Administration to help finance major expansion projects for its petroleum industry and encourage American companies to invest in its oil sector. Page 29

FENINSULAR and Oriental Steam Navigation half-year profits fell by 22 per cent to £182.1m (\$344m) compared with £169.3m in the first half of last year. Page 18; Lex, Page 18

ARGENTINA'S President Carlos Menem has ordered an investigation into the loss of \$67.5bn by the central bank over the past decade. Page 7

GROUPE BRUXELLES Lambert, Belgian holding company, president, Gerard Eckenazi, has resigned. Page 20

Gorbachev backs radical switch to market economy

By Quentin Peel in Moscow

PRESIDENT Gorbachev yesterday threw his weight behind radical reform plans which call for sweeping privatisation of the Soviet economy and large-scale liberalisation of prices.

His move leaves Mr Nikolai Ryzhkov, his Prime Minister and long-time ally, fighting for political survival in defence of far more cautious plans for a managed transition to a market economy.

The radical proposals Mr Gorbachev has backed were yesterday adopted by the Russian Federation parliament as its own plans for the republic, led by Mr Boris Yeltsin.

Mr Ryzhkov's last hope today is that he can persuade the union parliament, the Supreme Soviet, to back his reforms against the more radical plan drawn up by Mr Gorbachev's closest economic advisers - Professor Stanislav Shatalin and Professor Nikolai Petrakov.

In an emotional address yesterday, the Prime Minister staked his reputation on his plan, insisting that fundamental differences remained with Prof Shatalin. He warned that

any attempt to switch rapidly to a market economy, as under the Shatalin plan, could cause wide social unrest and a popular backlash against any future reform efforts.

Yet he appeared unable to convince an audience of sceptical deputies - whose constituents are facing chronic shortages of basic commodities such as bread, meat, salt and cigarettes - that he had a better alternative.

After being attacked for failing to present a plan yesterday, Mr Gorbachev waded into the debate with his own conclusions.

Mr Gorbachev said: "If you ask me, I am more impressed by the Shatalin document," referring to a plan which would seek to revive the notion of private property as the cornerstone of the Soviet economy and return state property to the people in a mass privatisation programme.

He said the plan appealed to him for "integrating the ideas of the constituent republics," a direct reference to its backing in the Russian republic and its probable support from most of the rest of the republics. "If

there is a real plan to stabilise finances, money circulation, the rouble and the market, then we should adopt the Shatalin idea."

Mr Gorbachev still fought to defend the reputation of his Prime Minister, whose personal popularity has slumped in recent months through his failure to find an acceptable reform programme, but then proceeded to damn Mr Ryzhkov with faint praise. "If someone proves incompetent, let us remove him, but in a normal fashion, not simply push him to the wall," he said.

Other members of the parliament were much less sympathetic to the government, prompting the normally phlegmatic Tass news agency to say the Prime Minister was subjected to a cross-examination which "at times reminded one of a schoolboy guilty of not having done his homework."

The Shatalin plan, the revised government plan and an attempted compromise drafted by Professor Abel Aganbegyan, will be presented to the parliament today. Soviet economy awaits the knife, Page 4

Lockerbie report suggests aircraft modifications

By Paul Betts, Aerospace Correspondent in London

MODIFICATION of existing passenger aircraft to reduce the overall impact of a bomb explosion, coupled with changes in future aircraft design, are suggested in the official accident report into the Lockerbie air disaster in which 270 people died 21 months ago.

The report, published yesterday by the UK Department of Transport's Air Accidents Investigation Branch (AIB), claims that it should be possible to limit damage caused by an explosive device in a baggage container on a Boeing 747 or similar aircraft to enable it to land successfully, although there might still be loss of life on board.

It recommends that aircraft manufacturers and government authorities undertake a systematic study to improve the tolerance of aircraft structures and systems of explosion damage.

The report urges the application to passenger airliners of techniques used on military aircraft to reduce their vulnerability to battle damage. It also calls for flight recorders to be improved to ensure that they keep working after a power failure.

The exhaustive report covers all the technical aspects of the bombing of Pan Am Flight 103 over the Scottish village of Lockerbie on December 21 1988. The report says the aircraft was destroyed within two to three seconds after an improvised bomb exploded in the forward cargo hold.

Mr Cecil Parkinson, the Transport Secretary, said the investigation was the most extensive ever conducted by the AIB. The report was also praised by Dr Jim Swire, a spokesman for the relatives of British passengers killed in the crash.

But Dr Swire, who lost a daughter in the accident, mixed his praise with renewed criticism of airport and airline security. Aircraft manufacturers and government regulatory agencies said that it was impossible to build a bomb-proof aircraft. The UK Civil Aviation Authority suggested that it would never be possible to design an aircraft capable of withstanding an explosion of Lockerbie proportions, but aircraft could perhaps be designed to land safely after lesser explosions.

Boeing, the manufacturer of the 747, said it would look into

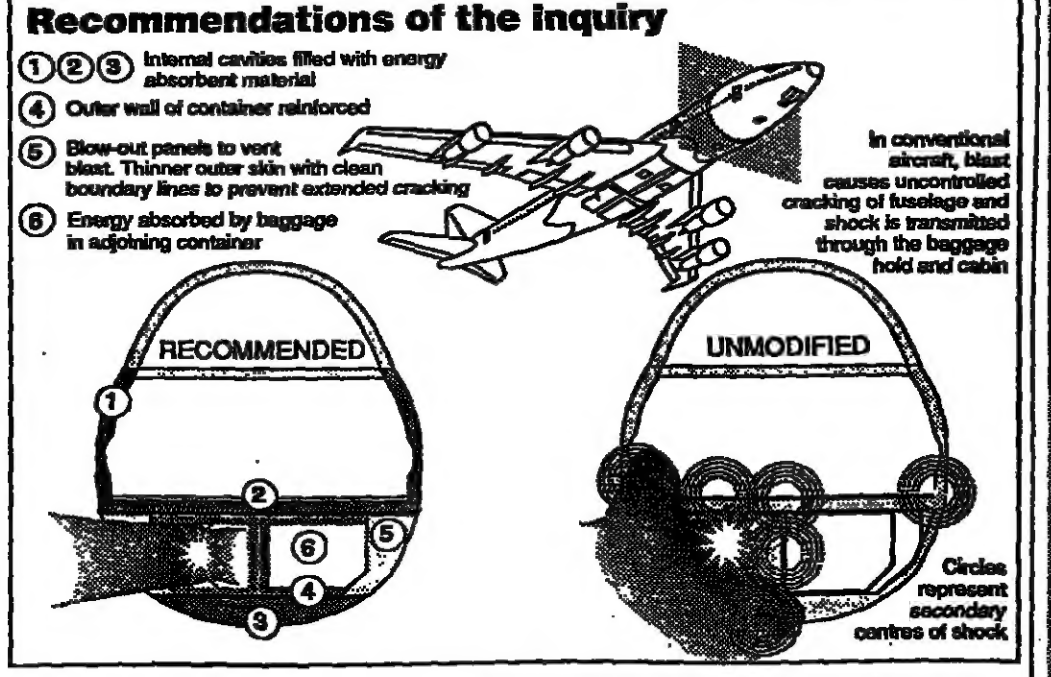
the AIB's recommendations, but added that the best way to prevent a bomb destroying an airliner was to prevent it getting on board.

Scottish police concluded last year that Semtex high explosive had been hidden inside a radio-cassette recorder smuggled on board the aircraft at Frankfurt.

"The accident was not survivable," the report concludes after giving a chilling technical description of the crash. There were no last words from the cockpit voice recorder, only "a sudden loud sound".

No evidence was found of any defect or malfunction in the aircraft that could have caused or contributed to the accident. The report says the structure was in good condition and the minimal areas of corrosion did not contribute to the accident. It adds that one minor fatigue crack, about three inches long, was found in the fuselage skin but this had not worsened during the mid-air disintegration.

A fatal accident inquiry is due to open in Dumfries next month. Analysis, Page 13; Flight path to safer skies, Page 28



Prime Minister Ryzhkov: under pressure to step down

Iraqis use French equipment to jam US surveillance

By Lionel Barber in Washington and George Graham in Paris

THE Bush Administration has asked France to hand over information on sophisticated French equipment which Iraqi forces have been using to jam electronics on US and Saudi Arabian eavesdropping aircraft.

The jamming has worried US military planners who rely heavily on Boeing Awacs surveillance aircraft to track Iraqi forces in the Gulf.

US experts are working on countermeasures, but it remains unclear how far Paris is prepared to share information about the equipment, supplied to Baghdad by Thomson-CSF, the state-owned military electronics group.

In the past the US has been reluctant to share technology with the French who do not belong to Nato's Integrated military command. In the European Fighter Project, for example, the Americans have been generally willing to share sensitive electronic technology with the British and Germans, but have withheld access to the French, much to the irritation of Paris.

The Awacs aircraft flying round-the-clock missions along the Iraqi-Saudi border and over the Gulf. Several experienced jamming shortly after the Iraqi invasion of Kuwait.

US experts originally thought the jamming was due to Soviet-supplied equipment operated by Iraqis worried about US air superiority in the Gulf. But attention soon turned to France, which for years has ranked second only to the Soviet Union as a military supplier to Iraq.

Thomson-CSF ranks among the largest French arms suppliers, and has at least 16 employees held hostage in Kuwait. The company refuses to comment on its links with the Baghdad regime; but out of 26 Iraqis under special surveillance inside France, eight were on a recent training course in radar countermeasures at Thomson's Brest plant.

Last January, Thomson won a FF900m contract to convert Soviet Ilyushin transport planes into airborne early warning planes, according to Mr Pierre Marion, former head of French intelligence. The contract included the supply of Continued on Page 18

Tokyo funds switch from US to Europe

JAPANESE institutional investors have started to reverse their investment strategy of the 1980s by becoming heavy net sellers of US securities during the first half of this year.

Ministry of Finance officials in Tokyo indicate that recently compiled figures on outward portfolio investment show the first sustained net selling of US securities since 1983.

In the first six months of this year, net sales amounted to \$5.9bn.

There were also net sales of UK securities of \$2.3bn in the first half - another abrupt reversal of previous trends - although Japanese institutions maintain that they have a long-term interest in UK securities markets.

The shift in Japanese investment patterns has been triggered partly by institutional attempts to cover serious losses suffered in the Tokyo

stock market plunge. It has also been influenced by the growing appeal of continental European securities, of which Japanese institutions have been large-scale buyers in the first six months of 1990.

The trend has been accentuated by the diminishing appeal of the US treasury bond market - there are only about 0.5 percentage points between US and Japanese benchmark bond rates - and general expectations of a stronger yen and a weaker dollar.

The shift in funds has important consequences for US fiscal policy: Japanese institutions have routinely taken 30 to 40 per cent of issues at US Treasury bond quarterly refunding auctions.

For the first half, total net Japanese purchases of foreign securities totalled \$17.95bn, down from \$45.29bn in the same half last year. Details, Page 24

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MARKETS	
STERLING	
New York lunchtime:	\$1.8477
London:	\$1.85 (1.857)
DM2.9425 (2.9375)	
FF9.859 (9.8225)	
SFR2.4575 (2.4475)	
Y258.75 (258.5)	
£ index 93.2 (93.4)	
GOLD	
New York: Comex Dec	\$380.5 (\$384.8)
London:	\$381.0 (\$385.25)
W SEA OIL (Argus)	Grent 15-day Oct
\$31.15 (29.25)	
Chief price changes yesterday: Page 19	
DOLLAR	
New York lunchtime:	DM1.5385
DM1.5385	
SFR1.3916	
Y140.2	
London:	DM1.5905 (1.5815)
FF9.3275 (9.295)	
SFR1.329 (1.3165)	
Y139.2 (139.15)	
£ index 93.7 (93.4)	
Tokyo close: Y139.85	
US lunchtime rates	
Fed Funds 8%	
3-mo Treasury Bill:	yield: 7.67%
Long Bond:	97 1/2
yield: 8.98%	

STOCK INDICES	
FT-SE 100:	2,144.3 (-2.7)
FT Ordinary:	1,851.0 (-4.1)
FT-A All-Share:	1,039.42 (-0.1%)
New York lunchtime:	
DJ Ind. Av.	2,602.48 (-13.71)
S&P Comp	320.01 (-1.82)
Tokyo: Nikkei	24,904.86 (-476.24)
LONDON MONEY	
3-month interbank:	closing 15-14 1/2
(14 1/2 - 14 3/4)	
Life long gilt future:	82 1/2 (82 1/2)

MORE
ILLUMINATING
THOUGHTS FROM
NATWEST
THIS WEEK

CRISIS IN THE GULF

Another four countries abandon missions in Kuwait

By Victor Mallet

FOUR MORE countries said yesterday their diplomats were abandoning their missions in Kuwait, because of food and water shortages and violence in the capital.

Switzerland, Austria, Greece and Bangladesh all emphasised that the action did not imply any recognition of Iraq's annexation of Kuwait.

Only a dozen missions will now be left open. Before Iraq invaded on August 2 more than 80 countries had diplomatic representation in Kuwait. Iraqi troops have surrounded several embassies and prevented people from entering or leaving.

Among those defying an Iraqi order for diplomats to move out of Kuwait are the US, Britain and seven other nations of the European Community. Most of the remaining diplomats will be forced to leave within weeks by shortages of supplies.

The Greek Foreign Ministry said it was forced to evacuate the embassy by the "seriousness of the situation and unbearable living conditions", but it emphasised that the mission was not formally closed.

Greece condemned "the violation of every sense of international legality and elementary rules of human con-

duct in the treatment of embassy personnel by the Iraqi invasion forces". Bangladesh, with thousands of its citizens still trapped in Kuwait, said it was closing its embassy because it could not provide consular services. Switzerland blamed growing lawlessness and looting by stranded Asians for the withdrawal of its two diplomats; all Swiss citizens who wanted to leave had already done so.

Britain and the US say that water supplies to their embassies have been cut off. In London, a Foreign Office spokesman said the four remaining British diplomats would hold out as

long as they could. "But eventually, like all the others, they will come to the end of the road," he said.

A British diplomat from Baghdad, meanwhile, was expected to arrive in Kuwait last night to accompany about 100 British women and children on an Iraqi Airways evacuation flight to Europe via Baghdad today.

Reports from residents and diplomats still in Kuwait and from recent escapees and evacuees paint a picture of a country rapidly disintegrating into chaos.

Iraqi troops are said to have plundered most movable objects, including

sophisticated hospital equipment, and taken their spoils to Baghdad. Shooting by Kuwaiti resistance fighters is heard day and night.

The Kuwait News Agency, mouthpiece of the ousted al-Sabah government, reported yesterday that Iraqi troops had stormed into a house and killed 15 unarmed civilians, but it was impossible to confirm the report.

A 63-year-old British worker, one of many westerners in hiding in Kuwait, appealed for help in a smuggled letter released in London yesterday by his daughter. "Help us get out. Don't let us rot," he wrote.

Cairo raises its stake by sending in more troops

EGYPT'S announcement at the weekend that it was sending at least one mechanised division to stand alongside the US in Saudi Arabia represents a significant jump in Cairo's commitment to a possible war with Iraq. Details of the planned deployment of 12,000-14,000 Egyptian soldiers from the tank corps and armoured units emerged after a meeting in Alexandria on Saturday between President Hosni Mubarak and Mr James Baker, the visiting US Secretary of State.

"This is altogether a much more serious commitment" said a western military attaché in Cairo. He expected one division to be sent initially with another in reserve.

The mechanised division and armoured units, most likely equipped with American M-60 tanks and M-113 armoured personnel carriers, will join some 2,500 Egyptian special desert-trained commandos already on the ground in Saudi Arabia.

General Turki al Nafai, the Saudi commander of the Gatra forces that group Egypt with those of the Gulf states, Syria and Morocco, was quoted in the Egyptian daily, al-Akhar, at the weekend as saying that his men were deployed on the Saudi, Kuwaiti, Iraqi borders. There were no foreign troops in the area.

Present strategy appears to be to use the Arab contingents as a "tripwire" in any confrontation with Iraqi forces dug in along Kuwait's border, and also positioned along Iraq's boundary with Saudi Arabia.

US marines and paratrooper regiments are being kept further south, well away from the frontline at this stage as the massive American deployment continues. According to US officials there are some 100,000 US troops now on the ground in Saudi Arabia, but unofficial estimates put the figure much higher.

The Arab, US and other contingents are facing at least 180,000 Iraqis in Kuwait, many of them dug into a defensive perimeter along the Kuwaiti border with Saudi Arabia. The Iraqis are supported by anti-aircraft missile batteries, multiple rocket launchers and some 500 tanks, including Soviet-supplied T-72s.

Intelligence reports from Kuwait indicate that the Iraqis have wasted no time creating large earth fortifications that were very much their trademark during the protracted Gulf conflict. A senior Egyptian intelligence officer observed wryly that "they (the Iraqis) have an abnormal capacity to dig".

NEWS IN BRIEF
Arab envoy resigns over foreign forces

THE Arab League envoy to the US and the United Nations, Mr Clovis Makson, resigned yesterday in protest against what he termed "the rush towards the internationalisation of the Gulf crisis through the introduction of foreign forces, Michael Little-Johns reports from the United Nations."

Both the Iraqi invasion of Kuwait and the subsequent reaction were wrong, he said in his letter of resignation. At a news conference in the UN, he acknowledged that the Arab states' response to the invasion had seemed pathetic, but said they had not been allowed time to develop their own options before other solutions were proposed.

Iraq delays World Bank payment

Iraq has delayed a scheduled repayment to the World Bank and has advised the Bank that it will not be in a position to make the payment until the crisis in the Gulf is resolved, Stephen Fidler, EuroMarkets Correspondent, writes.

World Bank officials said the payment of \$2.8m was more than 60 days overdue in mid-August. When loans are more than 180 days in arrears, they are placed on non-accrual status, blocking access of the country to new finance. This will happen on December 15. However, this would be of mainly symbolic significance to Iraq, which owes the Bank only \$47m and has not made new borrowings since the 1970s.

Iraqi protesters burn allies' effigies

Thousands of Iraqis burned, trampled and spat at effigies of US President George Bush and his Arab allies at Baghdad's Green Square yesterday, witnesses said. Reuters reports from Baghdad. Demonstrators set fire to the Stars and Stripes outside the American embassy. "We starve to death, let Iraq live" and "No surrender even if we starve to death," they chanted.

The crowd, mostly trade union members, heaped abuse on Mr Bush, King Fahd of Saudi Arabia and President Hosni Mubarak of Egypt before setting fire to their effigies.

WEEKEND FT
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Paris squirms at fall-out from Iraqi links

George Graham on how France supplied so many sophisticated weapons to Baghdad

THERE has been some-
thing of the new con-
vert's zeal in the firm-
ness of French policy in the
Gulf crisis. On all sides of the
political spectrum, French
leaders have too many embar-
rassing memories of their cosiness
with Iraq to be keen to
take over the past or to wish to
show any signs of appease-
ment.

Arms, nuclear technology
and credits were lavished on
the Ba'athist regime, accompa-
nied by declarations of undy-
ing friendship that surprised
other western diplomats by an
effusiveness well beyond the
normal requirements of diplo-
matic convention.

It is traditional to date the
Franco-Iraqi link back to 1974,
when Mr Jacques Chirac, then
prime minister, struck up a
relationship with Mr Saddam
Hussein in an exchange of offi-
cial visits.

In fact, the link goes back to
the 1960s, when Presidents
Charles de Gaulle and Georges
Pompidou started to lay the
foundations of a Middle East-
ern policy, whose aims
included softening the damage

French Trade with Middle East (\$m, monthly av.)			
Country	Imports '88	Imports '89	Exports '88
Iraq	85.5	71.0	37.1
Saudi Arabia	130.0	153.3	81.7
Kuwait	8.1	14.4	16.0
Bahrain	0.3	0.6	3.5
UAE	12.8	28.4	29.1
Qatar	1.7	1.4	5.6
Iran	10.6	85.8	16.4

Source: OECD

done to France's reputation in
the Arab world by the Algerian
war and ensuring access to oil.

By 1970, France was the
third largest supplier of Iraq,
and Iraq in turn was the prin-
cipal oil source for France.

It was under Mr Chirac, how-
ever, that France agreed to
supply Iraq with the Osirak
experimental nuclear reactor,
later to be bombed and put out
of commission by Israel. The
right wing governments of the
1970s also began a major pro-
gramme of arms sales to Iraq.

The election of a socialist
president in 1981 might have
reversed this policy. Mr Fran-
çois Mitterrand is considered

to have considerable sympathy
for Israel, and a handful of
socialists were worried by the
closeness of French ties to a
country with such a notorious
human rights record as Iraq.

If such hesitations existed,
they were overcome by Iraq's
invasion of Iran. The French
government threw its weight
unhesitatingly behind Iraq in
what it saw as a war to stem
the tide of Iranian Shi'ite fun-
damentalism.

Among the arms supplied to
Iraq during its war with Iran
were some Dassault jet fighters,
Gazelle assault helicopters,
Milan anti-tank rockets, R-630
and Magic air-air missiles, and

GIAT 155m cannons.
Perhaps the most contested
French decision was the loan
of five Super-Éclair jets
equipped with Exocet air-sea
missiles. By supplying the Exo-
cet missile, which caused such
damage to the British fleet in
the Falklands war, France
allowed Iraq to begin the tank-
er war in the Gulf, to the
fury of some of its western
allies.

The 1988 ceasefire agreement
between Iraq and Iran, how-
ever, did not put a stop to
French arms sales. Mr Jean-
Pierre Chevènement, the
defence minister and a founder
member of the Franco-Iraqi
friendship society, travelled to
Baghdad in January to discuss
further military contracts.

"The staggering thing is that
France continued to reinforce
the military potential of Iraq
after the war with Iran," said
Mr Pierre Marion, who headed
the French intelligence ser-
vices in 1981-82.

Since the end of the Iraq-Iran
war, Mr Roland Dumast, the
foreign minister, has sought to
achieve a more measured pol-
icy in the Middle East, with, in

particular, a better balance
between Iraq and Iran. Mr
Dumas says, however, that it
was Iraq's inability to repay its
debts which put a stop to arms
deliveries in May this year, not
any political decision.

It is clear that the Gulf crisis
will profoundly reshape
France's Middle Eastern policy
in the years to come, will it
also modify the relaxed
approach to arms sales which
has made France the world's
third largest supplier of mili-
tary equipment, behind only
the US and the USSR?

During an emergency debate
on the Gulf crisis two weeks
ago, both Mr Charles Millon,
parliamentary leader of the
centre-right UDF party, and Mr
Pierre Méhaignerie, head of the
CDs centrists, called for
France in future to adopt a
more rigorous approach to vet-
ting its arms sales, and trans-
fers of nuclear technology.

To put this pious sentiment
into effect will require hard
decisions for the largely state-
owned French armaments
industry, already facing a
tougher future as France's own
defence budget tightens.

Powerful
symbol takes
shape in
Saudi sandsBy Lara Mariowe
in Haifa Al-Batin

THE Joint Arab-Muslim Task
Force is more than a symbol,
although its political expedi-
ency is undeniable. Its tens of
thousands of troops in camps
on either side of the main
highway between Kuwait City
and Riyadh have a precise
purpose: to block the north-
ward flow of Iraqi troops and
of Haifa Al-Batin while the US
Air Force bombs advancing
Iraqi troops and armour.

Both Saudi Arabia and the
US needed the participation of
Arab and Muslim ground
forces in the military build-up
on the Arabian peninsula.

By soliciting aid, in Saudi
Arabia's case, paying for the
despatch of thousands of Syr-
ian, Egyptian, Moroccan, Paki-
stani, Bangladeshi and Gulf
country troops, the Americans
and Saudis helped to consoli-
date world support and to
show the world that the view
that President Saddam
Hussein was fighting the
Americans on behalf of poor
Muslims and Arabs.

Saudi army officers here
expect there to be two fronts
in any war with Iraq: the east-
ern coastal road, held mostly
by the US with some assis-
tance from Saudi air defence
and allied warships in the
Gulf; and the inland, Kuwait
City to Riyadh road through
the desert.

The Iraqis until now have
concentrated their forces
north of the zone held by the
Americans and the officers say
the Iraqis would be likely to
choose this route for an inva-
sion because it is faster and
because it holds oilfields, fac-
tories, population centres and
important military bases.

But a two-pronged Iraqi
offensive cannot be dis-
counted. Hilly terrain between
the coast road and the Kuwait-
Riyadh highway makes fight-
ing between the two routes
unlikely. Saudis say the Iraqis
have mined the territory north
of the Kuwaiti border to pre-
vent Kuwaitis and Iraqi
deserters from escaping.

The Saudis have not yet
mined the approaches to the
territory they are defending
north of Haifa Al-Batin
because they do not want to
discourage escapes. They are
leaving a 35km stretch of des-
ert road below the border
open, so the Americans could
bomb advancing Iraqis there.

Because the Syrians, Egy-
ptians and Saudis possess some
of the same vehicles and
armour as the Iraqis, these
have been marked with special
fluorescent symbols to show
US pilots they are friendly
forces.

Haifa Al-Batin is a strategic
crossroad with highways
branching north to King
Khalid military city,
north-west to Jordan, south to
Riyadh and south-east to
Dhahran. The Saudis say the
Iraqis must also be kept from
reaching the town to deprive
them of food, water and logis-
tical advantages.

To stop the Iraqis, the San-
dis, Egyptians, Syrians, Moroc-
cans and remnants of the
Kuwaiti army have installed
encampments for 60km on
either side of the highway.

They are not visible from
the road, but when you drive a
few kilometres across the hard
packed sand, gun turrets,
tanks, trucks and armoured
personnel carriers rise out of
the desert as far as the eye can
see.

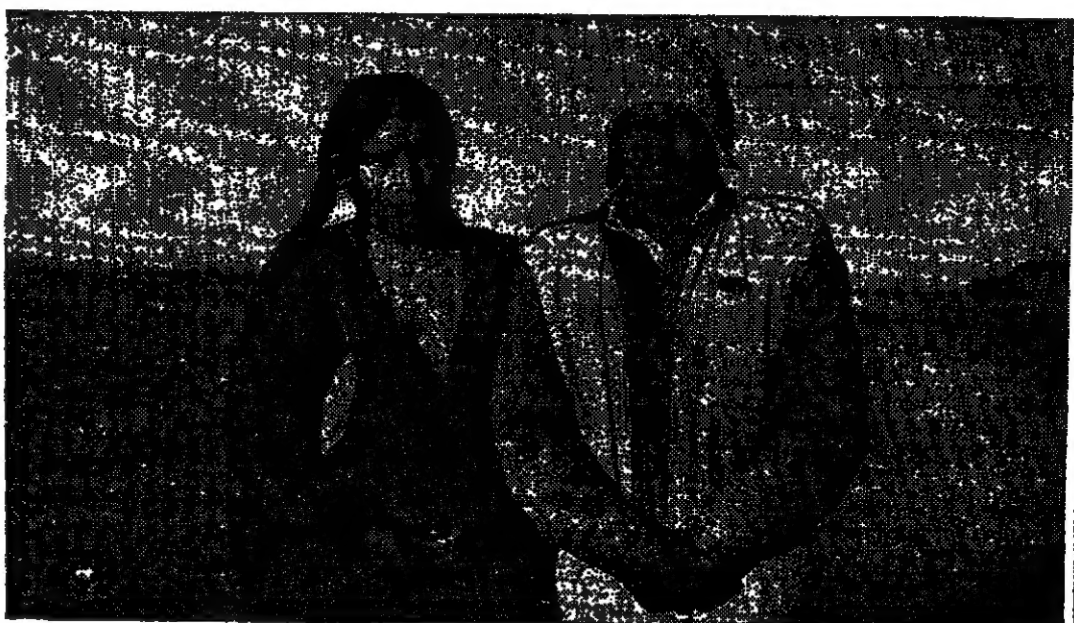
Unlike US forces on the east
coast, who have to contend
with soft sand and appear to
be ready to move at a
moment's notice, the Arab
forces have dug in, lending
credence to their claim that
they are defensive.

At the HQ of the Saudi
Army's 20th Brigade armour
is parked in deep pits
shrouded with camouflage
screens.

At the Fourth Armoured
Brigade, Lt Col Mohammed Al-
Garni complained that the
engines of his French AMX30
tanks "have problems not
sometimes but most of the
time," because of the heat.

A Saudi officer pointed to
some white patches bobbing
in the false lake on the horizon.
"The Kuwaitis are over there,"
he said. "White tents, like
white flags of surrender."

Saudi officers said privately
that the Kuwaiti army had
given up too quickly.

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- They had to sell their land.
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Name _____ Address _____ Postcode _____

I enclose a donation of £ _____ to help those suffering due to Third World Debt.

Christian Aid



Handwritten note: "The 3rd World Debt has already cost them two goats, a pig and a child."

CRISIS IN THE GULF

UN split narrows on humanitarian aid to Iraqis

By Michael Littlejohns in New York

SHARP divisions within the UN Security Council's sanctions committee on the question of permitting food and some other supplies to enter Iraq on humanitarian grounds appeared to be narrowing yesterday as members resumed closed door negotiations.

Diplomats said they hoped a draft resolution would soon be agreed for submission and adoption by the council.

Some members were dismayed by the possible public perception of infants dying in Iraq and Kuwait for want of milk while diplomats argued in New York, but others said there was still no evidence of shortages.

The US and Britain were said to be stressing that it was more important to establish unambiguous criteria than to act fast and risk creating loopholes that could weaken the general embargo.

Mr Javier Pérez de Cuéllar, the Secretary General, has been asked to determine what the food situation is in Iraq and Kuwait, but it was not clear yesterday how he might do this or whether the Iraqi authorities would co-operate.

Yemen, the council's only Arab member, along with Cuba and Colombia were reported to be more interested in getting food into Iraq than how it should be distributed - whether through humanitarian agencies or commercial and government channels.

Moscow agreed with the US on the need to use humanitarian agencies, but the Soviet delegation was said to have been less active in committee discussions than the West.

Another question to be resolved is that of aid for countries worst affected by the embargo. Jordan alone has assessed its losses at \$2bn, while Yemen has asked for assistance as have several oth-

India is to ask the UN Security Council to permit Indian embassies, consulates and companies in Iraq and Kuwait to distribute food to its nationals stranded there so to make sure supplies are not diverted from people for which they are intended, K.K. Sharma writes from New Delhi.

The External Affairs Ministry said yesterday India wanted assurances that it should be allowed to do this without waiting for international organisations like the Red Cross to take the lead in the matter.

It is considered urgent in New Delhi because of a number of reports that food shortages of staple items like flour and rice threaten Indians stranded in the region with starvation.

Diplomats said a resolution on this question was likely to be more symbolic than substantive as assistance for the affected countries would probably be mainly on a bilateral basis.

Reuters adds from Geneva: UN officials yesterday praised the "swift and generous response" from the world community on Gulf refugees and said the UN could now cope with a fresh flood of people.

Co-ordinated international efforts to help Jordan deal with the flow of refugees triggered was beginning to pay dividends, they said. For the first time since the invasion of Kuwait the number of refugees repatriated outnumbered new arrivals.

The UN complained last week of a poor international response to its Jordan emergency relief efforts, the largest since the Ethiopian famine six years ago killed at least 1m people.



Jordanian soldier shepherds a queue of Asian refugees yesterday at a camp in the no man's land between Iraq and Jordan

Saudi banks 'have ridden out crisis'

By George Graham in Paris

SAUDI Arabia's banking system appears to have ridden out the worst of the problems in the wake of the invasion of Kuwait, and confidence has begun to return, according to one of the most heavily involved European banks.

Mr Antoine Jeancourt-Gallignani, chairman of Banque Indosuez, the French bank which owns the fourth largest bank in Saudi Arabia, Bank al Saudi al Fransi, says the rush of Saudi savers to withdraw their deposits and transfer their capital to Europe has begun to be reversed in the last few days.

Saudi banks had faced the loss of 12 to 15 per cent of their deposits in the first weeks of August amid anxiety over the effects of the Iraqi invasion.

There was a flight to cash. Small clients withdrew their

money, in riyals or in dollars, to hide in their mattresses or bury in their gardens. But an estimated \$6bn (£3.2bn) went abroad - if you add Bahrain and the United Arab Emirates, maybe \$8bn," Mr Jeancourt-Gallignani said.

But alongside the shock to confidence, there has also been a tremendous boost to activity, both from the stepping up of oil production by Aramco, the Saudi oil company, and from the demands of the military forces now on Saudi territory.

After a five-day visit to his bank's branches in the Gulf region, Mr Jeancourt-Gallignani saluted the sang-froid of the central banks of Saudi Arabia, Bahrain and the United Arab Emirates, which had avoided panicking in the face of the capital flight. He said the monetary authorities were support-

ing the region's banks, and he ruled out the possibility of bank failures in the coming months.

The Saudi Arabian Monetary Authority had refused to impose exchange controls, but encouraged banks to avoid accelerating the flight, for instance by allowing term depositors to withdraw their money early. At the same time, the banking system received a considerable quantity of "political deposits" from royal families or institutions, which helped to restore confidence.

Indosuez itself supplied considerable sums of dollars to Al Saudi al Fransi in order to help it meet customer withdrawals.

The future effects on Bahrain, which had developed a role as an offshore financial centre, are less certain, Mr Jeancourt-Gallignani said.

Some of the big regional banks based in Bahrain, such as Arab Banking Corporation, have already decided to transfer some of their activities to centres such as London, and services to Kuwait will clearly depend on how the crisis unravels.

Private banking, however, should remain in Bahrain, Mr Jeancourt-Gallignani said, and the Saudi rial market, which vanished in the wake of the invasion of Kuwait, could well return.

Indosuez expects this year's profits from its Gulf activities to be some FF400m (£4.1m) to FF500m lower as a result of the crisis, though some of this will be compensated for, for example by the extra deposits it will garner from Arab customers in centres such as Switzerland and Monaco.

Arab League stumbles on journey to Cairo

RESISTANCE by Tunisia and Morocco forced a committee of the Arab League, commissioned to move the Arab League headquarters back to Cairo from Tunis, to call off its first meeting yesterday, diplomats said, Reuters reports from Cairo.

A dozen so-called moderate Arab states of the deeply divided 21-member Arab League approved the transfer

at a gathering of foreign ministers in Cairo on Monday night. They formed a five-member committee, replacing one headed by Iraq, to implement the move by October 31.

An Arab League official said the delay was decided "to ensure the participation of all the members of the committee".

Arab diplomats said Tunisia still had to be persuaded to

join the group. Tunisia, seen as one of Iraq's supporters in the Gulf crisis, has boycotted an Arab summit and two foreign ministers meeting in Cairo in the past four weeks. Morocco's envoy also asked for time to consult his government before joining the committee, despite its having sent forces to Saudi Arabia.

At the same time Mr Yasser Arafat, the leader of the Pales-

tine Liberation Organisation, arrived in Rabat and launched an apparent drive to reverse Monday's decision.

Mr Arafat, accompanied by his political adviser Mr Bassam Abu Sharif and PLO central committee member Mr Abu Mazen, made no statement on his arrival but Arab diplomats said he was likely to ask Morocco to reverse its stance on the issue.

Airlines haunted by first oil shock

Paul Abrahams on fears of being squeezed between rising costs and falling demand

THE CIVIL aviation industry is haunted by the oil shock of 1973 which resulted in scores of redundant aircraft being stored in the Arizona desert.

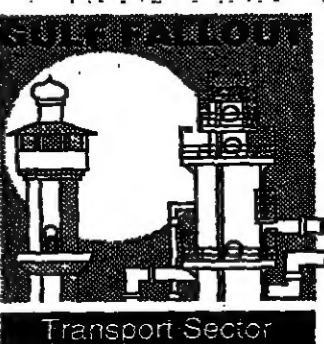
The risk is that a prolonged increase in the price of oil will raise airline costs and suppress demand at the same time. Airline executives are now bracing themselves for a potential shakeout.

The main threat for the carriers is that any slow-down in economic growth caused by increased oil prices will result in falling passenger demand.

Such a fall could cause serious problems for weaker airlines already in a poor financial state. Passenger demand appears not to have fallen yet, but some weaker airlines have only managed to maintain load factors by increasing low-margin promotional fares.

On the costs side the position is already dramatic. Fuel represents one of the airlines' largest costs and in Europe, spot prices for aviation fuel have increased by 70 per cent from 57.54 US cents per US gallon before the invasion of Kuwait to 98.18 cents this week.

Mr Richard Whitaker, editor of Airline Business, estimates



ons airlines' fleets. Modern engines are far more fuel efficient than older machines.

An additional cost is that many airlines that previously overflew the Gulf are now being forced to fly around the area increasing fuel consumption. They are also having to pay increased insurance premiums.

The only glimmer on the horizon is that many non-American carriers have been enjoying the benefits of the fall in the dollar. Most airlines sell tickets in domestic currencies, but buy their fuel in dollars.

The increase in fuel prices comes at a bad time for many airlines which have already been suffering from rapidly rising cost structures. High interest rates have affected the cost of aircraft ownership at the same time that airport landing charges and air traffic control fees have been increasing.

The ability of carriers to compensate for increased costs by raising fares may be limited. If passenger demand falls as a result of slowing GDPs, then many will find it difficult to make price increases stick. Instead, they may be forced to sell a growing proportion of their seats using promotional fares.

Not a few airlines have learnt the lessons of earlier oil shocks and reduced their vulnerability by leasing a proportion of their aircraft on short leases. If there is a fall in demand they should be able to reduce their capacity quickly. Last year, about 17 per cent of the world's aircraft fleet was leased.

If there is a downturn, the leasing companies - particularly those with older and less efficient aircraft - could find themselves in severe difficulties. Not least, the residual values of older fleets could become worthless.

The effect of a downturn on the airframe and engine manufacturers is less clear. According to Mr Whitaker, most of the 3,500 new, fuel-efficient jet aircraft on order will probably be delivered. Whether the increased production volumes planned by Boeing, Airbus and McDonnell Douglas will be necessary remains uncertain.

World spot aviation fuel prices (US cents per US gallon)		
	July 27 1990	Sept 7 1990
Europe	57.54	98.18
Arabian Gulf	54.51	97.00
Singapore	55.78	102.03
US Gulf	58.00	90.38

Source: Reuters

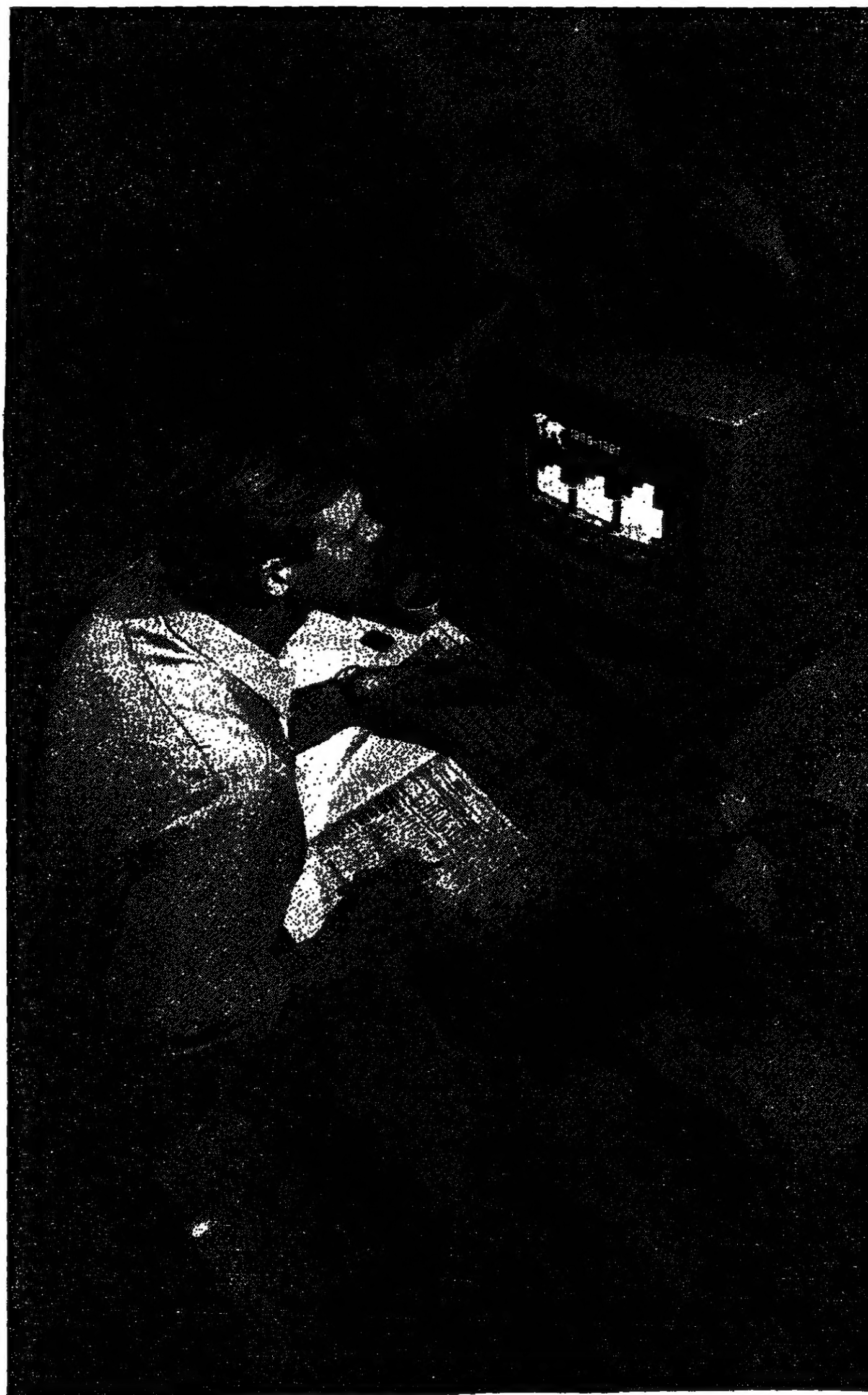
that additional fuel costs could increase international airlines' annual expenses by \$5bn (£2.7bn) a year.

Not all airlines will be affected equally. For short-haul operators, fuel can represent as little as 10 per cent of costs, while, for long-haul operators, it can be as high as 30 per cent.

Most airlines negotiate their fuel on fixed price contracts which can last between one and six months. Some have managed to protect themselves for a limited period of time through the use of carriers, such as British Airways and KLM Royal Dutch Airlines, are understood to have been better protected than the North American airlines.

For those without protection and with short-term contracts, the additional burden of higher fuel costs will now be beginning to hit home.

In the longer term, the extent of the damage will depend upon the airframe/engine combinations in the vari-



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EUROPEAN NEWS

Final accord at '2 plus 4' talks expected today

By Robert Mauthner in London and Quentin Peel in Moscow

THE FOUR Second World War allies - the US, the Soviet Union, Britain and France - and the two Germanys are expected to reach final agreement on the external aspects of German unification when they meet in Moscow today for what is hoped will be the final session of the '2 plus 4' talks.

One of the last important items of the agreement was cleared yesterday when the West Germans undertook to pay the Soviet Union DM15bn (\$4.08bn) towards the cost of the withdrawal and resettlement of Soviet troops from East Germany, due to be completed in 1994.

Moscow, however, is still demanding a number of guarantees on the military status of a united Germany, following its acceptance that the future German state would remain a member of Nato.

The West Germans have already undertaken that no allied troops should be stationed on what is now East German territory as long as Soviet troops remain there, though this will not apply to German territorial army units. Together with its allies, Bonn is also prepared to accept the Soviet demand that no nuclear weapons should be stationed in this part of the country after unification, in peacetime at least.

However, the western allies continue to reject the Soviet demand that all so-called 'dual capable' weapons, including aircraft - those which can fire conventional as well as nuclear shells and missiles - should also be barred from East German territory. Nor have they agreed so far to the Soviet desire to see a ban on all Nato training exercises in the eastern part of Germany.

Brittan queries French aid for Saab truck plant

By Lucy Kellaway in Strasbourg

A FRENCH government plan to pay FF900m (\$29.4m) in state aid to Saab Sweden, the Swedish truck-maker, to help fund a plant in France's Maine and Loire department is worrying Sir Leon Brittan, the EC Competition Commissioner.

Last night he asked his fellow commissioners' permission to start a formal inquiry into the aid, to decide whether the investment can go ahead.

Brussels is particularly anxious to ensure that EC states do not use generous subsidies to attract foreign producers to build factories, thereby distorting competition. The French aid has attracted suspicion as the amount is large in relation to the FF1.7bn cost of the plant.

Tax cuts proposed in last Finnish budget before polls

FINLAND'S coalition Government yesterday unveiled its last budget before elections next March, including tax cuts and a 63 per cent rise in spending on the environment, Reuter reports from Helsinki.

The top state income tax rate would be cut 4 percentage points to 39 per cent, according to the proposal presented to parliament. Company state tax would fall 2 points to 23 per cent. Spending is expected to rise by 4 per cent in real terms to FM157.66bn (\$22.5bn), leaving a state surplus of FM8.6bn.

The Finance Ministry said economic growth would slow to 0.5 per cent from 2.5 per cent this year, due to sluggish consumption and declining investment.

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Soviet economy awaits the knife as surgeons squabble

By Quentin Peel in Moscow

"NO GOVERNMENT in the world has voluntarily given away power and land," said Professor Stanislav Shatalin, author of the most radical reform plan yet presented for the Soviet economy. "This is the reason for the [Soviet] Government's reluctance to agree with our programme."

Mr Nikolai Ryzhkov, the Soviet Prime Minister, put it differently. He warned that the Shatalin plan for dramatic cuts in the Government's budget deficit by next March, and far-reaching liberalisation of prices, would cause a popular backlash impossible to contain.

Instead, the Ryzhkov plan calls for controlled, but sharp, price rises for foodstuffs and essential goods, compensated by direct payments from the state to workers: what he calls a "radical moderate" transition to a market.

The core of the criticism from Prof Shatalin and his colleagues, including Professor Nikolai Petrakov, personal adviser to President Mikhail Gorbachev, is that the government plan raises prices without liberalising the rigid central planning system first. It is essentially a bureaucratic planner's attempt to manage the transition to a market economy.

Instead, the Shatalin plan puts far greater emphasis on a sweeping privatisation of state property from the very start, intended both to break the power of the state apparatus, and incidentally to soak up the huge excess of money in the

THIS SOVIET UNION is expected to send a delegation for the first time to the annual meeting in Washington later this month of the International Monetary Fund and World Bank, writes Stephen Fidler, Euromarkets Correspondent.

The invitations, reflecting movement towards expected Soviet membership of the institutions, were sent last week to Mr Nikolai Ryzhkov, the Soviet Prime Minister, and Mr Viktor Geraschenko, head of the central bank.

system which could fuel rampant inflation. In the Supreme Soviet yesterday, Mr Ryzhkov declared there were three issues on which he fundamentally disagreed with the Shatalin document, now openly favoured by Mr Gorbachev, and adopted by the Russian parliament as its strategy.

He disagreed on price reform, the relations between the union and the republics in controlling the economy, and in the speed of reducing the budget deficit.

On prices, the Shatalin plan would freeze prices for 100-150 essential goods, and liberalise all the others rest from January 1. Mr Ryzhkov said that would "trigger a staggering surge" in prices, destabilise economic life, and disorientate enterprises, leading to a 30 per cent fall in living standards.

On the other hand, the government plan would increase those very prices the Shatalin document would freeze: in the original version, bread would triple in price, and many foodstuffs double, and workers would receive "total compensation" in their pay packets.

The critics say the compensation would negate the whole purpose of the price rise, massively increase the Government's budget deficit, and pump more money into an economy awash with unwanted roubles.

On the budget deficit, drastic cuts in state capital investment, defence spending, and subsidies, would reduce the deficit, running at almost 25 per cent of the budget, in the course of 1991, in the Shatalin plan.

Mr Ryzhkov says it is far too drastic. "Infringing upon the vital interests of the large masses of the working people," he says, "the government plan would increase the deficit, which could increase from the planned Rb65bn to Rb200bn this year, by Rb25-Rb30bn in 1991."

On the question of relations between the republics and the centre, Mr Ryzhkov insists that an all-union market must be preserved at all costs, "ensuring significantly greater support on the maintenance of central authority."

The Shatalin plan, incorporating much of what Mr Boris Yeltsin's advisers propose for the Russian federation, would only leave to the centre the residual responsibilities not taken on by the republics.

Hungarian opposition MPs stage walk-out

OPPOSITION deputies in Hungary walked out of parliament yesterday and demanded the resignation of Mr Geza Jeszenszky, the Foreign Minister, claiming he had insulted them, Reuter reports from Budapest.

Parliament was suspended for almost an hour in the first incident of its kind since the elections last May which brought multi-party democracy to Hungary after 40 years of Communist rule.

The dispute arose when Mr Jeszenszky was questioned about an open letter he wrote last month to the Magyar Nemzet, the liberal newspaper. It said that only parties in the centre-right coalition government fully upheld the values of liberal democracy, social responsibility and Christianity.

When he repeated this in parliament members of the three opposition parties - the Liberal Free Democrats, Fidesz, the radical youth party and the Socialist Party - walked out in protest.

A news conference opposition leaders accused Mr Jeszenszky of discriminating between Hungarians and non-Hungarians and demanded his resignation.

Mr Gyorgy Szabod, the Parliamentary Speaker, appealed to legislators not to "allow political debate to degenerate to such an extent that parliament is paralysed during a crucial period."

Opposition parties have promised more vigorous attacks on the coalition led by Mr Jozsef Antall, the Prime Minister, following the end of a 100-day grace period since its appointment in June.

Although Mr Antall's Hungarian Democratic Forum won a near landslide victory in the elections, criticism has mounted against him.

Bonn scraps flight policy

By David Buchan in Brussels

THE GERMAN Government has freed civil servants from a "fly Lufthansa" requirement, which the European Commission claimed was illegal in that it prevented the free provision of services within the Community.

In 1980 Bonn insisted that civil servants and those working in state-owned organisations should fly Lufthansa. For years Brussels has objected to the policy and Bonn finally scrapped the requirement on June 1. Yesterday the Commission decided to publicise the change in order to deter other EC governments from adopting the same policy.

E Germany tries to undo its property knot

Time is running out for claims, write David Goodhart in Bonn and Leslie Colitt in Berlin

THE COMPLEX task of returning property expropriated by the former East German regime to its rightful owners is a lawyer's dream, according to Mr Robert Daly, a lawyer in the Frankfurt office of the US firm Morgan, Lewis and Rockliff.

Mr Daly is currently trying to alert the estimated 1,900 US citizens who have property claims in East Germany that time is running out. Claims on the 10,000 small businesses, mostly seized in the early 1970s, must be lodged before September 16; all other property claims must be made before October 13.

Despite initial promises, the vast majority of the 250,000-plus legitimate claimants, who are West or East German citizens, will not actually get their land or property back. But they will be compensated.

Chancellor Helmut Kohl declared in June that former owners, or their descendants, should in principle receive back property belonging to them. Only in exceptional cases should compensation be merely financial.

But East German leaders were less keen and their reservations have been vindicated in the past three months. The principle of return was identified as one cause of the lack of new investment in East Germany and, as a result, it is gradually being whittled away.

Even in the original Kohl declaration, also backed by Prime Minister Lodovico de Michelis, there were restrictions on the principle of return to prevent too much disruption to ordinary East German citizens. It did not apply where property was being used by the community, in housing developments or as part of an industrial plant.

The declaration also ruled out return of the land that was nationalised or redistributed between 1945 and 1949 during the period of direct Soviet control. (Many of those dispossessed in those years have been arguing furiously in the past few weeks that backing the principle of return only to 1949, the year the East German state was founded, is arbitrary and unfair.)

Despite these restrictions an enormous slice of East German property, possibly as much as a fifth, according to one West German official, has been

potentially subject to the principle of return. That has cast a shadow over all property transactions, making it, for a time, illegal for the East German state, local authorities and East German companies to sell property to western investors, pending clarification of earlier ownership rights.

The miserable state of East Germany's land registries made swift clarification impossible. More than 1,000 western investors applied to the registries to discover whether there were competing claims on property they wanted to buy, and most gave up in despair.

The Bonn Justice Ministry says it receives 300-400 calls a day from claimants complaining they cannot get the information they need from East Germany.

And the lawyers will still have plenty of work. Disputes about the value of small businesses which are being reclaimed, especially over how much value was added by their absorption into state conglomerates, could drag on for ever, according to one lawyer.

It will also be complicated to establish liability for environmental damage and to untangle property sales which were done after last year's revolution by people serving Communist officials, who had no right to be selling.



COLOGNE CATHEDRAL (above) will be among churches across Germany ringing their bells in celebration of unification on October 3, thanks to a relaxation of church rules yesterday, Reuter reports from Bonn.

Despite popular demand to ring the changes, both Roman Catholic and Protestant churches have insisted that their rules allow bells to ring only for religious occasions. Chancellor Helmut Kohl was quoted as saying: "The argument against ringing the bells is the height of absurdity and foolishness."

Now the churches have relented. A spokesman for the Evangelical Church, an umbrella organisation for West Germany's Protestant

churches, said it would be left up to individual churches whether to hold services on October 3. "Naturally, the faithful will then be invited by the sound of bells ringing," he said. Catholic bishops have also given their churches the option of holding Masses on the night of October 2.

A survey shows 87 per cent of West Germans and 90 per cent of East Germans want to hear ringing in their ears on October 3.

East German Cardinal Meisner of Cologne wants his cathedral's new bell, only just installed, to ring out for the first time on Unification Day. "It is my heart's wish that it rings on October 3," he told BILD newspaper.

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He proposed setting up commissioners to supervise the progress of potential investment projects, which, according to Mr Dimarescu, already totalled \$3.4bn (\$1.83bn).

But western companies wishing to do business in Romania are still waiting for the Government to present an economic reform package which will make some reference to privatisation.

Since May, economists have dithered over how high corporate taxes should be the first phase of the transition to a market economy (under which small shops, services and hotels would be privatised).

Act Mark Two" (a reference to the 1987 reforms of the Treaty of Rome). His proposals include majority voting on all issues except new Community competences, treaty revisions and new member states, increased powers for the Commission, whose president would be elected by the European Parliament (from a list of candidates provided by EC heads of government); a strengthened European Court of Justice; new powers for the European Parliament, including an effective veto over EC legislation and limited right of initiation; and the inclusion of security as a new Community competence.

There is one irony, though, in its espousal of proper sanctions for the European Court. The biggest blot on Belgium's credentials as "a good European" is its failure to translate EC directives (notably on the environment) into its own national law - a dereliction of duty due mainly to central Government's weak authority over the regions, and which carries no financial or other penalty for the present.

This is the ninth article in a series on EC countries and Community institutions. Previous articles appeared on August 6, 9, 14, 20, 22, 28, 29, and September 5.

Big is beautiful to the Community's Belgian members

Removal of frontiers and loss of sovereignty do not bother Belgium, writes Tim Dickson in Brussels

BELGIUM'S ROLE in the development of a united and integrated European Community has a history which bears honourable comparison with several of its much larger EC partners.

As early as 1944 its wartime Government-in-exile signed the Benelux Treaty with Luxembourg and the Netherlands - in many ways a forerunner of the European Community. Mr Paul-Henri Spaak, a revered Belgian Prime Minister, chaired the committee in 1958 which drafted the Treaty of Rome. Mr Leo Tindemans, another Prime Minister, penned an influential report in the mid-1970s calling for a common foreign policy and more powers for the European Parliament and the European Commission.

Plus ça change... one might well say. As the 12 members of the EC ponder the likely outcome of the two intergovernmental conferences (IGCs) on monetary and political union at the end of the year, the only written contribution to the debate is a thoughtful memorandum published in March by Mr Mark Eyskens, the Belgian Foreign Minister.

A "Eurobarometer" public opinion survey published this summer showed that most Belgians believed the coun-



SOVEREIGNTY

try had benefited from Community membership. But Belgians - perhaps surprisingly - still lag behind the Irish, Dutch and Greeks in their overall enthusiasm for the European club, although they are as confident as any when it comes to hopes for "1992."

Belgian attitudes to Europe have been shaped by a mixture of political and economic considerations. Going it alone has certainly never been an option for a small nation heavily dependent on external trade, so a Community without barriers is a natural ambition for its 10m inhabitants.

The EC, moreover, has served Belgium well. It has brought considerable prestige in the form of the main political institutions based in Brussels (though at times one suspects irrita-

tion at the influx of foreigners). It has also served as a successful counterweight to neighbouring Germany.

Helpless in the face of invasions in both world wars, Belgium has as much reason as any European state to fear the political consequences of German unification and to wish to see the enlarged state firmly tied into a more integrated Europe. Faith in the EC, incidentally, also reflects mistrust of France after what the older generation sees as its failure to come to Belgium's aid in 1940.

Belgians have little trouble coming to terms with the idea of sovereignty sharing. Unlike long-established states such as Britain and France Belgium is a relatively recent (1830) and arguably artificial creation of French and Flemish communities.

Both Flemish-speaking Flanders and French-speaking Wallonia have made much of their supposed destinies as regions in a wider Europe. But while that sort of thing goes down well on the hustings, the fact remains that national governments still wield the Community's power.

On the immediate questions of economic and monetary union (EMU) and political union, Belgium should have little difficulty with whatever emerges from the IGCs. Firm disciples

of the ultimate EMU goal of a single currency, local politicians nevertheless have little to say about stage two of the EMU process when awkward rules on the size of public sector deficits, for example, are likely to be introduced.

Belgium's economic recovery in the past decade has been impressive. But though its budget deficit has been reduced in recent years from more than 13 per cent of gross national product to 6.7 per cent today, that is still roughly twice the European average. The huge burden of public sector debt accumulated in the 1970s represents a staggering 120-130 per cent of GNP.

Sharp structural adjustments are not the country's style - its political system rests on a delicately balanced social consensus - so there are potential dangers ahead which are currently being glossed over or ignored. Alternatively, the EC could become a convenient scapegoat for a stronger dose of budgetary medicine.

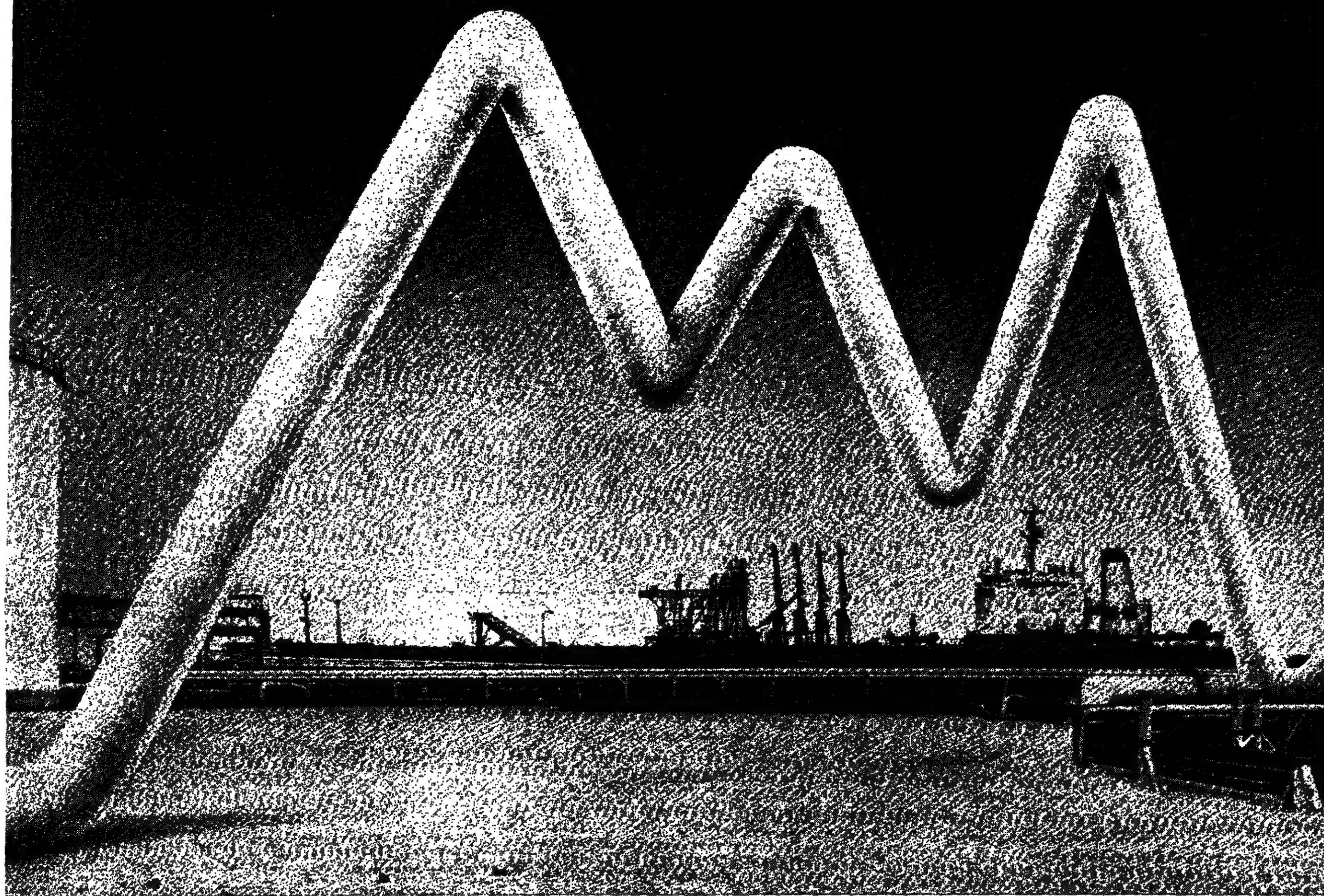
As for "political union", there is every chance that many of the ideas in Mr Eyskens' memorandum will at least form the basis of what people are now calling "a Single European

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INTERNATIONAL NEWS

Eleven developing countries receive oil price rise boost

By Stephen Fidler, Euromarkets Correspondent

ONLY 11 non-Gulf developing countries stand to benefit from the higher energy prices brought about by Iraq's invasion of Kuwait, World Bank officials said yesterday.

The officials, citing a preliminary study made by the Bank, said that most developing countries will suffer while the impact of the oil price rise is likely to be more modest than in 1973 and 1979, developing countries now account for a higher proportion of world oil consumption - 28 per cent compared with 18 per cent in 1973.

Not only will oil importing countries face a higher import bill, their export earnings could also be lower as a result of the economic slowdown in industrialised countries.

The higher nominal interest rates in industrialised countries - a likely consequence of higher oil prices - will also hurt highly indebted economies - while other economies, such as Egypt, India, Sri Lanka, Turkey and Jordan, will suffer from a fall in workers' remittances.

According to the study, the 11 countries to benefit from a sustained rise in oil prices would be Venezuela, Mexico, Ecuador, Trinidad and Tobago, Algeria, Nigeria, Cameroon, Congo, Gabon, Indonesia and Malaysia.

Investments made by some countries, including Mexico, Egypt, Yemen and Colombia and China, will yield substantial earnings, it says.

The Bank suggests there will be environmental effects of higher oil prices on east Europe, which also faces the problem of having to pay the

Soviet Union for oil in hard currency for the first time. Paying more for oil will mean that these countries will need to continue to burn high-sulphur brown coal and keep nuclear installations in operation that might otherwise have closed.

The impact of higher oil prices are expected to be an important issue in the annual meetings of the International Monetary Fund and Bank later this month. The joint IMF/World Bank Development Committee, which meets on September 24, will discuss the questions of transfers of resources from the developing world.

There is a concern that transfers continue at high levels, while overseas development assistance is shrinking as a share of gross domestic product. The committee will call for government creditors of Third World countries to provide debt relief to middle-income countries.

Other issues on the agenda include the environment - on which subject the Bank is preparing a special annual report for the first time this year. Mr Michel Camdessus, managing director of the IMF, called in Paris yesterday for more debt relief, and praised the governments of France and the Netherlands. He also called on donors to "make more ambitious efforts to increase their provision of development aid more rapidly".

The World Bank is considering its first loan to Iran since the 1970s, officials said yesterday. The loan would be to aid reconstruction following the earthquake earlier this year.

Nigeria's windfall hardens hearts of creditors

William Keeling reports on the possibility of Lagos ending the deadlock over debt

NIGERIA'S windfall from rising oil prices, and the appointment of a new Finance Minister, are sparking hopes that the current deadlock over terms for rescheduling the country's \$5.5bn (\$3bn) foreign bank debt might be eased, if not entirely broken.

Nigeria's negotiators and the banks have been at loggerheads since May, when Nigeria said it could no longer pay on existing terms.

The last round of talks, in August, ended in extraordinary fashion. They were brought to an abrupt conclusion when Mr Olu Falae, the then Finance Minister, was informed by his government that he had been replaced in a cabinet reshuffle conducted by President Ibrahim Babangida.

Almost simultaneously, Nigeria's economic circumstances markedly picked up, as the Gulf crisis began pushing the price of Nigeria's oil to around \$30 per barrel.

That increase ensures that the average price for the year of \$18 - on which the 1990 budget is based - will comfortably be exceeded. Over the last few weeks Nigeria has boosted production, with output moving up from around 1.6m barrels a day to nearly 1.8m b/d.

On hand to take advantage of these developments was Alhaji Abubakar Alhaji, the new Finance Minister. He is already well-known to international bankers and diplomats. A senior civil servant for many years, he was made a govern-



Alhaji faces some questions ment minister by President Babangida in 1988.

Last year "Triple A" (as he is known to all and sundry), was the driving force behind a number of rescheduling agreements on Nigeria's \$3bn international debt, and has built up a reputation as a highly skilled negotiator.

He will need all his skills, however, for he faces a formidable task which is not necessarily made easier by the oil bonanza.

Lagos is in dispute with all its main creditors including the London Club, the Paris Club group of creditor governments and the World Bank, and has yet to renew an agreement with the International Monetary Fund which expired last April. The position is most critical with the London Club. Mr Falae's announcement

last May that Nigeria would repay the \$5.5bn debt over 30 years, and with a 3 per cent interest rate, was vigorously rejected by the banks.

In the weeks that followed Lagos stood firm. But the appointment of "Triple A" is being seen by some analysts as a sign of President Babangida's desire for a settlement. However, he will first have to answer the commercial banks' contention that Nigeria has been earning more than the central bank in Lagos cares to admit.

In particular, the London Club will point to a recent central bank review of the first half of 1990, which indicates that while claiming to be strapped for cash, the government has been on what seems to be a spending spree. By the end of June it had already exceeded its budget deficit target for the year, and it is currently on course for an alarming 12-month deficit of more than \$3.5bn.

The level of expenditure is also believed to be the reason behind the IMF's refusal since April to give its stamp of approval to the government's economic policy. Absence of this endorsement is the main obstacle to an agreement with the Paris Club, which is owed \$16bn.

No one is better equipped to explain the high spending than Alhaji himself. Before switching to the Finance Ministry, he held the Budget and Planning portfolio, with overall responsibility for government expendi-

ture. With few debts having been paid since April - total debt arrears are believed to exceed \$1bn - there should at least be the comfort of healthy external reserves.

According to official figures, these have risen from \$1.7bn at the end of last year, to \$2.9bn in July, in line with previous creditor agreements which stipulated that oil-revenue above \$16 a barrel should be paid into a stabilisation account.

Of this money, half was to be used to build up external assets and half to repaying debt.

But whether the figures for external reserves are accurate is a matter of controversy. As one western diplomat commented: "We know the money goes into the stabilisation account but whether it remains there is in doubt." This view is supported by a banker who believes the figure for external reserves has been inflated by the inclusion of ineligible funds, such as the working foreign capital of some parastatal corporations.

The central bank denies that the figures for external reserves are inaccurate, but to a great extent the damage has been done. Lacking confidence in the economic data presented by the government, creditors have drawn up their own estimates which would justify repayment terms better than those offered so far by Nigeria, and dug in their heels. Ana-

lysts now believe that President Babangida wants creditors to take a leap of faith after months of acrimony.

He is keen, they say, not only to break the deadlock, but to reach a settlement that will see his administration through to October 1992, when power is to be transferred to an elected civilian government. He is also anxious to ensure continuity in economic policy, if possible extending beyond the handover. The present military regime is known to be pushing the IMF for a three-year agreement in order to do away with recurrent annual negotiations.

If accord with the IMF is concluded, a Paris Club agreement should follow, although not on Toronto terms, which allow debt forgiveness to the poorest African countries. Negotiations with the London Club, however, promise to be more complex. A report on the last round of negotiations, written by the commercial banks' steering committee, said that there were "fundamental differences" between the two sides, although a Nigerian demand to allow the government to buy-back its own debt is being considered.

But the report emphasised that Nigeria had been requested to clear its arrears and keep payments current. "Particularly in the light of the prospect of higher proceeds from oil," this clear warning that Nigeria's oil windfall has hardened the attitude of the creditors will not be lost on "Triple A".

Brisbane judge orders the arrest of Skase

A JUDGE yesterday ordered the arrest of Mr Christopher Skase, the Australian former media millionaire whose dreams of becoming a Hollywood movie mogul crumbled last year, Reuter reports from Brisbane.

Judge Ian Wylie, in the Brisbane district court, said a court officer should serve an arrest warrant on Mr Skase, whose counsel said he was in Barcelona, Spain, because of his failure to appear.

Mr Skase was due to give evidence on Monday in a liquidator's examination of Lloyd's Shipyards Holdings, a shipbuilding associate of his Quintex Australia. As chairman of Quintex, a media and leisure conglomerate, Mr Skase unsuccessfully attempted to take over communications giant Metro Goldwyn Meyer/United Artists last year.

Quintex, with debts estimated at \$21.8m, was placed in receivership last November a few weeks after the MGM/UA deal collapsed.

Australian union in telecom threat

A BIG Australian union threatened yesterday to disrupt government plans to allow foreign competition to the state-owned telephone utility, Reuter reports from Canberra.

The plans involve foreign companies competing against a merger of Telecom Australia with OPT, the country's international operator.

Foreign companies that have expressed an interest in entering the Australian telephone market include British Telecom, Britain's Cable and Wireless and BellSouth of the US. The new company will ultimately have to be majority Australian-owned.

"Unions would staunchly oppose introduction of a competitor," said Mr Ian McLean, president of the Australian Telecommunications Employees' Association.

Amnesty International alleged yesterday that torture was "accepted practice" in Equatorial Guinea even though it was banned under the constitution and by international treaties signed by the government, Reuter reports from London.

"The ban exists on paper but nowhere else," the London-based human rights organisation said in a report. "The government has not shown the political will to back up its words with action."

Kashmir blast kills 21 people

At least 21 people were killed yesterday when Indian security forces fired on a bus carrying suspected Kashmiri militants, causing it to blow up, Reuter reports from Srinagar, India.

Mr Ashok Patel, head of the paramilitary Border Security Force, said militants opened fire after an Indian patrol stopped the bus which was loaded with arms and explosives.

Court order for NZ strikers

New Zealand's Labour Court ordered striking harbour workers to return to work after they paralysed the country's ports for two days, Reuter reports from Wellington.

But the Harbour Workers' Union immediately said it would call another strike to press its demands for a nationwide wages and conditions agreement with employers. Labour laws say 14 days' notice must be given of planned strike action.

Cambodia rivals leave Jakarta

Prince Norodom Ranariddh of the Cambodian resistance coalition left Jakarta yesterday after he and his rivals agreed to share power in an effort to end the country's long civil war, AP reports from Jakarta.

Premier Hun Sen of the Phnom Penh government was to leave today. On Monday Cambodia's four warring factions agreed to share power in a Supreme National Council and accepted a peace plan drawn up by the UN.

Riots in Burma

Six soldiers and five policemen were injured when Buddhist monks and students threw rocks and fired missiles from catapults at each other during anti-government demonstrations in Mandalay, according to Burma's military government, Reuter reports from Rangoon.

Bangladesh forced into new austerity measures

By Rezauddin Ahmed in Dhaka

BANGLADESH has imposed restrictions on spending, rationed foreign exchange and embargoed the creation of new jobs in an attempt to counter the adverse impact of the Gulf crisis on the country's fragile economy.

The series of austerity measures has reduced imports and slowed economic activity. According to Mr Mohammed Abdul Munim, Finance Minister, about \$500m (\$269m) will be lost because of a fall-off both in exports and in remittances from Bangladeshi workers in the Middle East.

More than 100,000 Bangladeshis are returning from Kuwait and Iraq through the relief camps in Jordan and Turkey. A crisis management committee, headed by Vice President Maudud Ahmed, estimates a loss of \$100m in remittances from Kuwait and Iraq annually. Taking into account

exports and a squeeze on jobs in other Gulf states, the forecast loss is \$250m.

Bangladesh has stopped the export of tea to Iraq in response to the UN sanctions. Bangladesh receives \$700m to \$800m annually in remittances from all its overseas workers.

In addition, the retrenchment will crowd the country's job market and create serious social and economic problems for the government, which has already put restrictions on recruitment.

Bangladesh has approached its donor countries for support. Their representatives in Dhaka have been briefed on the difficulties and the austerity measures being taken.

The Paris-based Bangladesh Aid Club is scheduled to meet in the first week of next month to review economic performance as the spectre of stagnation looms large.

Mongolia chooses a PM with economic background

MONGOLIA'S first democratically elected legislature, signalling the new emphasis on economic problems, named the top price controller as Prime Minister, AP reports from Peking.

China's official news agency Xinhua, in a report from the Mongolian capital Ulan Bator, said the legislature confirmed President Punsalmaagiin Ochirbat's nomination of Dash Bamsasuren as Prime Minister.

Mr Bamsasuren, 58, was chairman of the state price and standardisation committee and a graduate of the Soviet Economic Statistics College, the report said.

He replaces Sharavyn Gynjaador, 54, former minister of agriculture. Mr Gynjaador

became Prime Minister in March during a shake-up of Communist Party and government ranks forced by popular pro-democracy demonstrations.

The new 430-seat Great People's Hural was elected on July 29 in the Soviet-bloc nation's first multi-party election, also held as a result of the demonstrations. The Communists, who have ruled Mongolia since 1921, retained power but most of the leaders of newly legalised opposition parties won legislative seats.

As a group, the Communist deputies also are better educated and more reform-minded than in the past. The party says it shares most of the opposition's goals, including shaking up the economy with market-style reforms.

Japanese profit growth slows

By Ian Rodger in Tokyo

JAPAN'S main manufacturers remain confident about the prospects for business expansion, but their profit growth is slowing as costs of materials and money rise, according to a quarterly survey by the Bank of Japan published yesterday.

The confidence index of major manufacturers eased to 46 in August from 48 in May and 52 in February, but was still strongly positive. The index figure is the difference between the percentage of respondents to the survey who forecast good business conditions and the percentage who were pessimistic about the outlook. It grew sharply from negative levels in 1987 to reach more than 50 in early 1989.

In general, companies in processing sectors were more optimistic than those in materials industries. Confidence indices in metals, general machinery, and the motor sectors all rose, while those in pulp and paper, chemicals and ceramics fell, reflecting in part fears of rising energy costs because of the Gulf crisis.

"Materials industries are seeing a slackening of demand, but the maturing Japanese economy remains on a high plateau as a whole," said Mr Masaki Nakao, director of the BoJ's research and statistics department.

Mr Nakao said a special survey was conducted on oil-related industries to study possible effects of the Gulf crisis, but the result suggested only a slight deterioration in prospects and marginal rises in profit prices. However, some manufacturers advanced from 31 to 32.

The manufacturers foresee a slowing of pre-tax profit growth to 4.9 per cent this year, due to rising material and distribution costs, while non-manufacturing companies, excluding utilities, see a 4.4 per cent rise.

Plant and equipment investment by major companies in the year to next March is likely to rise by 12.1 per cent, the third year in a row of double-digit increases. Manufacturing industries will spend at an even higher 17.3 per cent rate, according to the survey. Corporate executives' anxieties are mainly to do with the rising cost of money and labour shortages. The confidence index for ease of funding dropped to 16 from 21 in the May survey, and is forecast to fall to 12 in December.

However, the average corporate liquidity ratio (liquid assets as a percentage of average monthly sales during the period) will continue moving at high levels in the months ahead, reaching 2.01 per cent at the end of September. A negative index on the availability of workers reached a record 41, and is expected to rise to 46 in the next survey in December.

Japanese machinery makers received orders totalling ¥1.814 tr (million million) in July, up 23.6 per cent from a year earlier, the Economic Planning Agency announced yesterday.

AP-DV reports from Tokyo. The gain in the latest reporting month was in line with a steady upswing that reflected the country's vigorous economic growth led by domestic demand.

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Peking limbers up for the Asian Games

China seizes the chance to put on a show of respectability, Peter Ellingsen writes

WITH THE thoroughness they used to crush dissent last year, Chinese officials have, superficially at least, changed the face of one of Asia's drabest cities in preparation for next week's Asian Games.

Apart from a clutch of new hotels suggesting a sophisticated skyline, Peking has suddenly become a mecca for good manners, shiny cars, painfully eager waiters and Swiss-tidy streetscapes.

Even the capital's notorious "acrobats", or traffic-blind cyclists, have toned down their antics, to match the spirit of bunting and beaming Peking bears that characterise Peking's attempt to impress the world with its development and stability. In typical Sino-Socialist style, this has not happened voluntarily.

Much of the money for the Yuan 600m (\$37m) face-lift has been cajoled from residents still seething over last year's

crackdown. Many people living along the main route into town have been forcefully ejected from their homes, migrant workers repatriated, and other undesirable, such as prisoners on parole and psychiatric patients, forced into custody until after the Games.

The result is - particularly along the drive from the capital's airport to Tiananmen Square - a Potemkin-village of stylised Chinese houses, neatly swept footpaths and newly-painted road signs, balconies and walls. Behind the facade lies the sparse living space that most Chinese call home, but tourists attending the Games won't know that.

Cyclists are being heavily fined for disobeying traffic signals, and service staff, among the most inhospitable in the world, are being daily indoctrinated on the need for "unity, friendship and progress", the theme of the Peking Games.

The most blatant piece of social engineering involves barring locally-made jeeps and small, two-seater cars from the Avenue of Eternal Peace. By keeping ugly and cumbersome vehicles off the main drag, Peking hopes to appear modern and beautiful for the anticipated 20,000 visitors. To ensure Mandarin-speaking tourists don't learn too much, and others are protected from the crime-wave, taxis must place a partition between driver and back-seat passengers.

For locals, the message of coercion is reinforced with lectures from their work-units, demands for more "donations" and purchases of Asian bonds, and the presence of armed police and militia every few metres on overpasses and roads.

"We don't want the Games, and no one wants to help the government, but we have to," explained a middle-aged worker. Sneering at the relent-

less promotion, he said he hoped students would mount a small protest to vent residents' feelings.

But with so much prestige at stake, there is little chance authorities will relax enough to permit even a poster to appear during the two-week-long Games. Hotels, crippled with poor occupancy rates since last year, report heavy bookings during the extravaganza, but say many visitors plan to come only for September 22's opening ceremony.

Travel agents in Hong Kong say that, though all the tickets were pre-purchased, ticket touts hoping to cash in are having problems re-selling them because of fear of further unrest. Foreign companies offered opening ceremony tickets for \$300, many times their original price, are thus biding their time and watching the market price gradually decline to more realistic levels.

Foreign sponsors, including

Coca-Cola and Mars, have invested heavily in the extravaganza, with hundreds of staff flying in for an endless round of banquets and promotions.

One unresolved problem is the status of Iraq, which a postal ballot of some Asian Games organisers last week decided should be banned. Those same organisers are due to meet on September 20, just two days before the Games open, to formally vote on Iraq's suspension. Chinese officials are trying to maintain a sanguine view of the issue and hope it all blows over. But there is the shadow of a boycott by Kuwaiti-supporting Arab states should Iraq stay in the competition.

Boycott or no, Chinese athletes will dominate. If there are no disturbances for the thousands of foreign media to film, the sporting sleight-of-hand might pay off by giving the tottering and unpopular regime a morale boost.

Hong Kong company to move despite Peking link

By John Elliott in Hong Kong

A HONG KONG electronics company owned by a relative of a senior Peking official has become the latest business to switch its domicile abroad in advance of the colony's return to Chinese sovereignty in 1997.

The private company, which is moving its headquarters to Singapore, is Management Investment and Technology. It was founded 15 years ago by Mr Richard Yung, a nephew of Mr Rong Yiren, chairman of China International Trust and Investment Corporation (Citic), Peking's leading international investment organisation.

The Yungs were extremely wealthy capitalists in pre-Communist China and Mr Rong Yiren was one of the few members of the family not to flee in 1949 when the Communist regime took over the country. His son, Mr Larry Yung, now heads Citic's Hong Kong arm.

The fact that a company with such associations should move its domicile will embar-

ass Peking. It also underlines growing concern among Hong Kong's business community about a Communist takeover of local assets after 1997. Between 70 and 90 companies have moved their domicile in recent years, or are planning to do so.

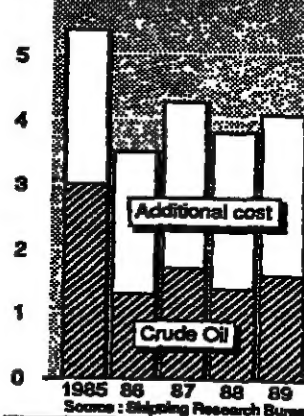
Mr Yung said yesterday that 1997 was a factor in his decision but added that Singapore had other "special advantages", such as tax concessions, that made it attractive. He was setting up a new parent company in Singapore where he had applied for a stock exchange listing.

The company is a small-to-medium-sized manufacturer of consumer electronics goods such as bathroom scales and smoke detectors. Ironically, it has recently shifted all its production to the southern Chinese city of Dongguan because of cheap local labour rates. Mr Yung said it might now also manufacture in Singapore.

Pretoria 'lost \$25bn on oil'

Oil embargo costs

to South Africa (\$bn)



Source: Shipping Research Bureau

THE international oil embargo against South Africa has reportedly cost Pretoria more than \$25bn (\$13.4bn) since 1979, Michael Holman writes. But shipping companies based in Hong Kong in particular were helping to undermine it, according to a report released by the Amsterdam-based Shipping Research Bureau.

The 100-page study calculated that between 1979 and 1989 "South Africa has had to spend at least \$25bn to overcome the direct and indirect effects of the oil embargo".

Mr Mike Terry, secretary of the London-based Anti-Apartheid Movement, called for tougher implementation of the oil sanctions: "We are now seeing in the Gulf that it is physically possible."

Brazil mounts big liquidity squeeze to fight inflation

By Christina Lamb in Rio de Janeiro

THE Brazilian Central Bank is mounting a massive liquidity squeeze this week in its latest attempt to bring down inflation.

So far, 160bn cruzeiros (\$2.95bn) has been withdrawn from circulation and the rest is due to be withdrawn by Monday, making this the largest operation since 80 per cent of the country's assets, some \$80bn, were seized in March.

The aim of tightening monetary policy is to make cruzeiros scarce, forcing a decrease in prices and thus reducing inflation from its current 12 per cent a month to a targeted 4 per cent by the end of the year.

The central bank intends to pull in 950bn cruzeiros through the third round in the sale of privatisation certificates, the forcing of companies to keep higher compulsory reserve levels in the central bank and preventing the use of assets blocked under the original Collor plan to pay debts. Now they must use cruzeiros, which they can only obtain by selling foreign exchange.

However, the government of President Fernando Collor is walking a tightrope in pursuing this policy. Bankers estimate that the cruzeiro is significantly overvalued, with the effect that Brazilian exports are becoming increasingly uncompetitive at a time when the domestic market has also shrunk.

The parallel or black market dollar rate has always been seen as a guide to the stability of the Brazilian economy. For years people have kept savings in dollars or gold. But for the past three months an incredulous Brazilian population has watched the parallel dollar rate fall and price of gold fall.

Warning on US bank deposit insurance

By Anthony Harris in Washington

THE General Accounting Office, an agency of the US Congress, warned yesterday that the bank deposit insurance system was inadequately funded for the tasks it faces, especially if there is a recession.

"Not since its birth during the Great Depression has the federal system of deposit insurance for commercial banks faced such a period of danger and uncertainty as it does today," said the report by Mr Charles Bowsher, the Comptroller General.

The warning is similar in tone to those given in recent congressional appearances by Mr William Seldman, chairman of the Federal Deposit Insurance Corporation (FDIC). Mr Bowsher listed 35 problem banks at the end of 1989, of which 15 have failed so far this year. The GAO said it had

identified "a significant number" of other banks with negative performance trends.

The GAO estimated the FDIC exposure over the problem banks, which had combined assets of \$45bn (\$24.2bn) at the beginning of the year, at up to \$6.3bn. The insurance fund now stands at \$18.2bn, after recent losses, and a further \$2bn loss is expected this year. While approving the FDIC's decision to try to recoup its losses through higher insurance premiums, the report urges Congress to take steps to limit risky exposures on the part of the insured banks, presumably through re-regulation. "We must do everything possible to ensure that the banking industry avoids the debacle that consumed the savings and loan industry," says the report.

Menem orders inquiry into missing \$67.5bn

By John Barham in Buenos Aires

ARGENTINA'S President Carlos Menem has ordered an investigation into the loss of \$67.5bn (\$36.3bn) by the central bank over the past decade. The money is equivalent to a year's national income, or more than the entire foreign debt.

Mr Menem told federal prosecutors to find out where the money went and to charge individuals found to have benefited. Central bank handouts were a favoured form of business corruption.

Mr Roque Fernandez, a director of the nominally independent central bank, said last week that it had spent the \$67.5bn to finance the government, bail out failed banks and subsidise private companies. He alleged that 80 per cent of the money was channelled to

the private sector.

Most of the losses stemmed from loans that were not repaid, discounts and subsidies to private and public banks, and exchange rate transactions, Mr Fernandez said.

The central bank covered its spending by printing trillions of australes, fuelling Argentina's formidable inflation rates. However, Ambito Financiero, a business newspaper, warned of the planned investigation: "Prosecutors do not have the means to investigate something like this, which in any case would take years. It would be better to investigate the Argentine mentality which led to tremendous mismanagement of the economy in the past decade."

Reuters staff vote to authorise strike in US

editor responsible for North America and Latin America, said he did not want to comment specifically on negotiations while they were continuing.

"I would say that all major US corporations are dealing with the whole issue of spiralling health care costs and how they can be contained. We think that our salaries are quite competitive and among the best in the industry," he said.

"I don't think a strike would be in anyone's interest and I certainly hope it doesn't come to that," he added.

The guild represents journalists, technicians, computer operators, sales support staff, customer service and clerical employees. The last contract expired in February.

Care of US mentally ill criticised

NEARLY four times as many Americans with serious mental illness live in homeless shelters, on the streets or in prisons than in public mental hospitals, said a report published yesterday. Reuter reports from Washington.

"In 1990, services for individuals with serious mental illness in the United States are a disaster by any measure used," said the report by the National Alliance for the Mentally Ill (NAMI).

The report estimated that at least 150,000 Americans with schizophrenia or manic-depressive psychosis - the most common serious mental illnesses - live in homeless shelters or on the streets and 100,000 more in prisons, while only 70,000 are in one of 285 public psychiatric hospitals.

The alliance says public mental health care programmes, which fall under the responsibility of state governments, consume \$20bn (\$10.25bn) a year in public funds. Yet "things are getting worse, not better," said executive director Mr Laurie Flynn. "Too many mental health professionals have abandoned the public sector and mentally ill people. Most community mental health centres have failed to respond to this crisis and funding for services is chaotic."

Bogotá plans to doff economic straitjacket

Colombia's rulers aim to reform laws and seek overseas help, reports Sarita Kendall

COLOMBIAN President César Gaviria has been in office only five weeks but he has already begun, like a number of Latin America's recently elected leaders, to focus on economic reform, tackling such previously taboo subjects as foreign exchange controls in an effort to liberalise trade and attract foreign investors.

Mr Rudolf Hommes, Colombia's Finance Minister, says the present exchange law is "a straitjacket. We want a new law which will allow flexibility and evolve in the future."

He emphasises that a freed exchange rate is a long way off, but says people will now be able to buy and sell reasonable amounts of dollars legally. In effect, having a foreign bank account, which is already common practice, will also become legal.

For a country with a busy black market pegged closely to the official rate the change may not seem revolutionary. Yet it is an important step for Colombia.

"It will help restore confidence. If Colombia continues with so many controls it will be left behind, especially with 1992 coming up," said Mr Charles Weston, president of the Colombian-British Chamber of Commerce.

Although the Colombian economy has continued to

grow by more than 3 per cent a year, through a period of extraordinary violence and political upheaval, international bankers have dropped Bogotá from their itineraries. Foreign investment fell by a third in the first half 1990. The drug wars have been expensive - government sources quote costs of \$1bn (\$510m) - and will continue to drain public funds even if the present lull develops into the permanent truce promised by the traffickers.

Mr Gaviria has repeatedly asked the US to show its appreciation of Colombia's anti-drug efforts with market access, in the context of President George Bush's Enterprise for the Americas Initiative unveiled earlier this year.

The first bilateral meetings are to be held this month and both governments expect to define a specific agenda for economic co-operation. Textiles, agricultural and leather goods are high on Colombia's list; trade agreements would provide opportunity for foreign investment in these areas.

Mr Jaime Garcia Farra, a former energy minister who has earned a reputation for reviving ailing companies, is being put forward as ambassador to Washington. With this and other foreign appointments, economic diplomacy is becoming an integral part of the lib-

eralisation process, as Colombia tries to turn political promises made by industrialised countries into serious offers of co-operation.

The government plans to lift the permitted level of profit remittances "significantly" above the present 20 per cent, according to Mr Hommes. Red



Gaviria: first five weeks

tape is also being cut; the National Planning Department's approval for new projects will only be needed in special cases, and all constraints will be reduced to a minimum.

Mr Hommes sees coal and oil as important areas for export-

oriented investors, while the creeping privatisation programme and the financial sector could draw foreign capital.

Apart from oil and mining, overseas investment had played a small part in the Colombian economy. Chemicals and metalworking industries are top of the table, but total foreign investment in manufacturing is still under \$1.5bn.

Oil companies have been a particular target of the National Liberation Guerrilla Army (ELN), which has shown no sign of abandoning the military path for peace talks. Last week an attack on the Cano Limón pipeline split over 10,000 barrels of crude.

Despite such difficulties, oil companies are still looking for acreage in Colombia. However, contracts issued by Ecopetrol, the state oil company - which were sufficiently attractive to draw many companies during the 1980s, particularly in the wake of Occidental's big Cano Limón discovery - have to compete with Venezuela, Mexico and eastern Europe and there are pressures to improve terms.

BP is optimistic enough to be negotiating with Ecopetrol for four offshore areas along the Caribbean coast. "We have confidence in Colombia's long-term future," said BP in Bogotá.

Earnings from oil and min-

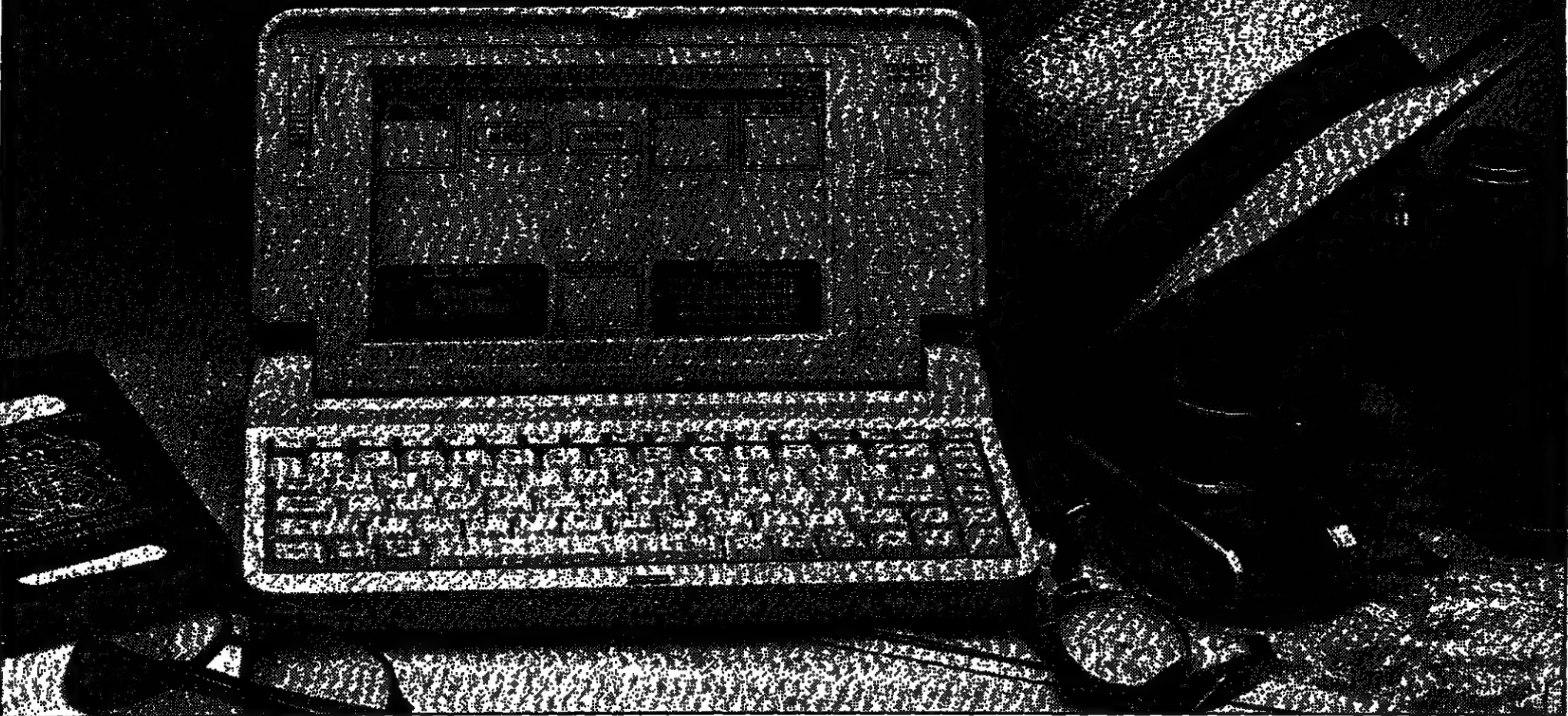
ing, as well as lower imports than expected, will help offset delays in multilateral credit. The government is putting a four-year, \$1.9bn package to the commercial banks, and relations with its main creditor, the World Bank, have improved.

The main point of contention now appears to be the speed of opening up. The new president and his economic team are firmly against shock measures, whether to combat inflation - which at an annual 29 per cent is now unusually high for Colombia - or to change the structure of interest rates; the country cannot afford the unemployment and the bankruptcies, says Mr Hommes, who has already announced an austerity programme.

While some changes - such as foreign exchange and labour legislation - have to go through congress, others involve institutional reorganisations, new infrastructure and easier loans; export permits have already been simplified. But most of this will take time. A British trade mission, visiting Colombia as well as Venezuela and Ecuador in November, will be able to test the ground.

Mr Weston, who has signed a contract for the sale of 35 coffee sorting machines to Fedecafe, says there is enthusiasm in the air but he is "waiting for the nitty gritty."

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EC urged to scrap tariffs

By Louise Kehoe in San Francisco

UNITED STATES electronics industry executives are mounting a campaign to pressure the European Community to eliminate import tariffs on semiconductor chips and computer parts. Their efforts are timed to coincide with trade negotiations under way in Geneva.

The EC imposes 14 per cent tariffs on semiconductor imports and 4 per cent duties on computer parts. The tariffs have long been a bone of contention between the US and EC. Despite actions by the US and Japan effectively to eliminate semiconductor and computer part tariffs in 1989, the EC has so far refused to follow suit. The EC has proposed a 30 per cent reduction in the tariffs, but the US is seeking a phased elimination of duties over three years.

Tariffs have a negative

impact upon the European computer and electronics equipment industries by effectively raising the prices of computer parts and semiconductor chips in the European market. The US producers say. According to US industry estimates, the EC tariffs cost European buyers of US products about \$700m a year. They also create a dilemma for foreign chip makers who are establishing new production plants in Europe to circumvent pending changes in EC rules of origin and local content.

While these EC regulations are designed to encourage European-based production of semiconductor chips, the tariff system ironically acts as a disincentive for foreign chip makers to manufacture products in Europe. Under current regulations, European purchasers of

imported chips can apply for a six-month exemption from import tariffs if the product is unavailable from a European-based manufacturer.

Thus, for example, a European buyer of Intel microprocessor chips - the devices that are the "brains" of most personal computers - can seek a temporary suspension of tariffs because the chips are made only in the US.

When Intel opens its planned factory in Ireland, however, the microprocessor chips will no longer be covered by the suspension system. Since Intel is unlikely to be able, at least initially, to meet total European demand from its Irish plant, tariffs will effectively raise the price of imported chips in Europe.

Divided when the chips are down, Page 16

Hills seeks to beat textile bill

By Nancy Dunne in Washington

THE BUSH Administration is this week intensifying efforts to defeat protectionist US textile legislation with new arguments which draw in the President's popular Gulf policy and the crisis in the Middle East.

Passage of the legislation in the Senate in July, by a vote strong enough to override a presidential veto, caused deep uncertainty in the Uruguay Round about the US commitment to trade reform.

The bill is due to come up in the House this month, possibly even late this week, where it is expected to win approval by a comfortable margin.

Mrs Carla Hills, US Trade Representative, who is leading the Administration charge against the legislation, is linking the success of the Uruguay Round with the Gulf policy.

In a tough speech on Monday, she warned that passage of the bill would jeopardise the international trade talks and

send the message to US allies that the government is "willing to ignore its international obligations."

"Indeed, passage of the bill would directly abrogate agreements recently entered into with Turkey and Egypt, two countries indispensable to our efforts to solidify crucial international collaboration."

Proponents of the bill say it may even pass the House by a two-thirds vote, indicating the possibility of a veto override in that body.

That would cause further embarrassment to the Administration, even if, as is likely, it will be able to sustain a veto in the end.

The legislation sets up a new global quota system for US textile and apparel imports, wiping out the current bilateral quotas negotiated under the Multi-Fibre Arrangement and substituting worldwide quotas, which would exclude only Can-

ada and Mexico.

Its backers insist it is entirely legal under Gatt, which allows governments to protect industries found to have suffered damage from imports.

Mrs Hills is arguing that the textile and apparel industries are "doing well" that domestic exports rose 27 per cent in 1989, and that capacity utilisation at textile mills is at an all-time high.

Going further, she is including the success of the Uruguay Round with President Bush's vision of a new world order.

He has promoted international co-operation to achieve political and economic stability not only to contain this recent military aggression, but also to build a strengthened global trading system.

"If this bill becomes law, the Uruguay Round may well collapse," she said.

Motorola signs deal with Siemens

By Tim Coone, recently in Havana

MOTOROLA said it signed an agreement in principle with Siemens to license each other's essential patents for the Pan-European Digital Cellular Mobile Communications System. Reuters reports from

Amsterdam. The agreement paves the way for a standardised cellular telephone system throughout Europe, Motorola said.

The Schaumburg, Illinois-based company, previously announced a similar licensing agreement with Alcatel, another major communications supplier in Europe.

Motorola has won several digital cellular systems contracts in Europe with similar technology to that proposed for the Pan-European system. The contracts are for validation systems in Spain, Scandinavia, the UK and West Germany, for pre-operational systems in Spain and the UK, and for operational systems in Sweden and the UK, Motorola said.

Cuba offers UK oil industry new market

By Tim Coone, recently in Havana

THE ENERGY crisis in Cuba, caused by a 30 per cent cut in Soviet oil supplies, may produce unexpected export opportunities for the UK offshore oil industry.

Western diplomats in Havana say Cuba wants to speed up offshore oil exploration to reduce the country's near-total dependence on Soviet supplies.

This will almost certainly lead to greater flexibility in negotiating joint ventures or exploration risk contracts with foreign companies.

The UK's lead in the offshore oil industry, and well-established trade links with Cuba, makes it a natural candidate for Havana's interest.

Cuba needs about 12m-13m tonnes of oil a year. Domestic oil production in 1989 was only 800,000 tonnes, mostly from onshore wells along the north coast between Havana and the Varadero Peninsula.

With a high sulphur content,

the oil is costly to refine. However, tests undertaken last year from Cuba's first offshore well in Cardenas Bay near Varadero have given "encouraging" results, according to the Cubans.

The oil is apparently lighter and has a lower sulphur content than that from the onshore deposits.

The first post-1959 oil discoveries in Cuba were made in the late 1960s, but exploration has gone ahead slowly, due to technological shortcomings and long-term Comecon trade commitments.

Cuban geological studies show that the island has approximately 140,000 sq km of potential oil-bearing rock formations of which some 70,000 lie on the island's continental shelf.

The northern offshore formations are thought to hold the highest potential, but most of these have still to be prospected.

Canada to seek role in US-Mexico negotiations

By Bernard Simon

PRESSURE from a wide range of business groups is nudging the Canadian Government to seek inclusion in forthcoming negotiations on a US-Mexico free trade agreement.

Mr John Crosbie, Canada's trade minister, is expected to announce a decision in the next week or two on Ottawa's role in the talks. But reports suggest the cabinet has already decided to seek a more active role for Canada than envisaged when a US-Mexico trade deal was mooted earlier this year.

Canada is expected to insist the talks with Mexico do not impinge on its own free trade agreement with the US, in force at the start of 1990.

Canada's two-way trade with Mexico, at C\$186bn (\$163bn) last year, is less than 10 per cent of its trade with the US. But the business community has warned that exclusion from the US-Mexico talks could harm Canada's foreign trade and inward investment flows.

In a study published this week, Royal Bank of Canada spent out four risks to Canada of liberalised trade between Mexico and the US:

● Low labour costs in Mexico and increased investment in manufacturing there may give Mexican exports an edge over Canadian products in the US market.

● More US finished products with Mexican-made inputs could find their way into Canada under the duty-free provisions of the US-Canada free trade pact.

● Greater Mexican penetration of the US market may tempt some US producers to target the Canadian market more aggressively.

● Labour costs and geographic considerations may divert industrial investment from Canada both to Mexico and the US. Canadian unions have complained about several companies which have cut production costs by moving to Mexico.

Mexico, wants a framework in place by next May.

China to open trade zone in Shanghai

CHINA will open its first free-trade zone in Shanghai, according to the official Xinhua News Agency. AP-DJ reports from Shanghai.

The zone will be located in part of the Pudong development area, a newly established 850 sq km district east of the Huangpu River, which is intended to attract foreign investment.

The free trade zone will initially cover 3.28 sq km and need 1bn yuan (\$12.7m) to develop in the first five years, the report said.

It quoted an unidentified Shanghai official as saying plans are to expand it to 10 sq km by the year 2000.

EC deal on Eprams hits right note

Michael Skapinker and Lucy Kellaway on a chip pact with Japan

THE EUROPEAN Commission is expected to sign an agreement next month with a group of Japanese semiconductor manufacturers, establishing a floor price below which the companies will undertake not to sell Eprams, a type of memory chip, in Europe.

The anti-dumping agreement is the second that the Commission has concluded with Japanese electronic companies this year. The first was designed to prevent the dumping of a different kind of chip, Dynamic Random Access Memories (D-Rams). Unlike Eprams - Erasable Programmable Read Only Memories - D-Rams lose the memory they have stored when the power is switched off.

The D-Ram agreement attracted furious opposition from the European computer industry when it was published last January. The computer companies said that an increase in the cost of a vital component such as D-Rams could drive them out of business.

They are less concerned about the impending Epram agreement, largely because the Japanese companies involved do not have the dominant market position in Eprams that they have in D-Rams.

Furthermore, the European Electronic Component Manufacturers Association (EECA), which launched the anti-dumping complaint against the Japanese, admits that the Epram agreement is now little more than an "historical case study". The Commission has taken so long over its investigation that the alleged Japanese dumping has since ceased.

"When we launched our

complaint more than three years ago, there was dumping by the Japanese. The Commission has established that," says Mr Eckhard Runge, EECA's secretary-general. "But the Japanese manufacturers are not dumping at the moment. Our industry might be worried about the Epram situation, but the problem is not the Japanese."

The problem, according to Mr Enrico Villa, vice-president for governmental affairs at SGS-Thomson, the Italian-French chip maker, is the Americans. "American companies are selling Eprams at a low price. I can't say whether they are dumping or not. We haven't submitted any complaint," he says. Mr Villa, whose company is Europe's leading Epram manufacturer, says the value of the new Epram agreement is that it could help deter other companies from dumping.

Once the Commission has demonstrated that it will not permit the dumping of Eprams by the Japanese, the principle can be extended to companies from other countries, he says. He points out that although the D-Ram agreement was signed only by Japanese companies, the Commission has now turned its attention to complaints that a leading South Korean company has been dumping D-Rams in Europe.

Although European buyers of Eprams are more restrained in their criticism of the agreement than they were in the case of D-Rams, they stress that they are still strongly opposed to any attempt to establish a floor price for electronic components. "Our worry about this kind of thing is that it creates artificial market con-



Lamborghini: 'weak position'

ditions," says Mr Bruno Lamborghini, vice-president for corporate planning at Olivetti, the Italian computer maker, and chairman of the European integrated circuit user group.

Eprams, however, are less important to the computer companies than D-Rams. Mr Byron Harding, of the consultants Dataquest, says that the European D-Ram market was worth \$1.6bn (\$200m) last year, compared to \$500m for Eprams.

If the Epram agreement with Japanese companies pushes up prices, buyers also have several alternative sources of supply. The three leading vendors of Eprams worldwide last year were American - Intel, AMD and Texas Instruments. The fourth biggest was SGS-Thomson.

European computer users also concede that the D-Ram anti-dumping agreement has been less damaging than they feared. At the time the agreement was concluded, the Commission said the floor price

would be lower than the market price. Users agree that this has generally proved to be the case.

Mr Georges Grunberg, head of long-range planning and European co-operation at Groupe Bull, the French computer company, warns, however, that "the reason the D-Ram agreement has worked up to now is that there has been no over-supply of D-Rams. If there had been an over-supply, the floor price could have been a problem."

Mr Lamborghini adds that while the floor price of the 1 megabit D-Ram, the most widely-used memory chip, has been below the market price so far, problems could arise with its successor, the 4 megabit D-Ram.

As the 4 megabit chip becomes more widely used, "we will enter a turbulent period when prices could drop rapidly. We are very worried about what will happen in the final quarter of this year. We want to be sure that the floor price of the 4 megabit doesn't create difficulties."

He argues, too, that the anti-dumping agreement has put European users of D-Rams at a disadvantage in negotiations with vendors of the chip. The Japanese companies which are parties to the agreement are told the minimum price at which they can sell D-Rams.

The buyers, Mr Lamborghini says, have no official way of establishing what the floor price is. Buyers pushing for lower prices have been told by vendors that the Commission would not allow it.

"We can get some indirect information on the price, but officially we don't have any access to it. That puts us in a weak position," he adds.

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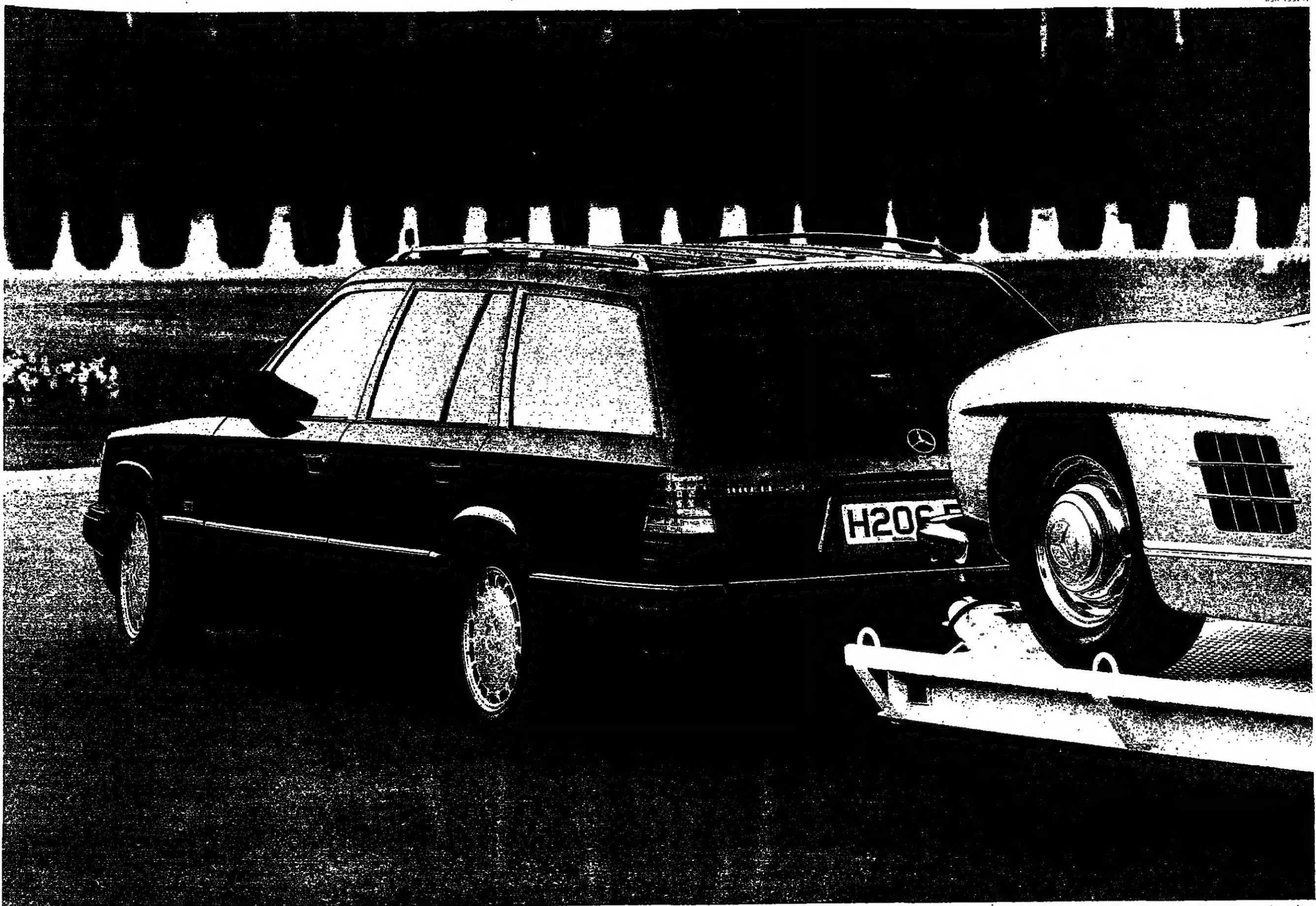
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It's an estate that swallows not only sofas and wardrobes, but the 0-60 mph sprint in under 7.9 seconds. An estate that not only can seat seven people, but will reach, where conditions allow, 139 mph (manufacturer's figures).

THE COMPLETE DRIVER'S CAR

The 300TE-24 is an estate whose rich mix of abilities is more than rare. It is unrivalled. It is the only car on the market that will accommodate dozens of cubic feet of cargo while putting 231 bhp under your right foot.

A gloves-off performance machine that also makes sense for every one of a dozen more purely practical reasons.

And, if you wish, the 300TE-24 can be harnessed to the Sportline handling package: uprated springs, 20% stiffer shock absorbers, more direct steering, wider wheels and high performance 205/60 VR-rated tyres.

The latest line in performance cars from Mercedes-Benz



ENGINEERED LIKE NO OTHER CAR
IN THE WORLD

There are Sportline seats, too, which anchor the driver and front passenger even more securely against strong cornering forces. And the smaller, Sportline steering wheel is covered in soft, stitched, nappa leather.

Welcome, in other words, to the complete driver's car, the complete people carrier, and the complete all-purpose work-horse.

PIONEERING SAFETY

The class-leading 300TE-24 is the complete automotive companion in other ways, too. As an exemplar of safety, for instance. The six estates (five petrol and one diesel), like every Mercedes, are built around a rigid safety cell and impact-absorbing crumple zones (40-year-old Mercedes-Benz patents that have only more recently been mimicked by other car makers).

And the environment-friendly 200TE, 230TE, 300TE and 300TE-24 are all fitted with closed-loop three-way catalytic converters as standard.

A further bonus for the top-of-the-range Mercedes-Benz estate owner is a nigh-on two-tons towing capability (the sort of reassuring muscle you'll appreciate when your cargo is even more precious than your 300TE-24).

UK NEWS

EC report says West Germany has twice as many 18-year-olds at college

Rivals 'lead' UK in worker education

By Diane Summers, Labour Staff

THE UK is trailing behind its European competitors when it comes to the education of the bulk of its workforce, according to a review of the European Community labour market published today.

At 40 per cent, the UK has the lowest proportion of 18-year-olds remaining in part and full-time education, compared with Germany at nearly 80 per cent, Netherlands 75 per cent and Belgium 70 per cent.

In most EC countries more than 85 per cent of 18-year-olds are in full or part-time education. In Italy and Spain the figure is under 70 per cent, with Italy, the UK and Spain lagging well behind the other major countries.

In Japan 96 per cent of 18-year-olds are in full-time education and in the US 94 per cent. For 18-year-olds the figures are 69 per cent in Japan and 51 per cent in the US.

The findings come in a comparative study, financed by commercial companies and carried out by the Sussex University-based Institute of Manpower Studies.

According to Mr Richard Pearson, co-author of the report, the education findings were the outstanding feature of the research. Taken with the known poor level of training in the UK, they presented a worrying picture and waste of resources, he said.

Although the UK education system appeared to serve its elite well, it was clearly failing the bulk of the population. This would become even more of an issue as the labour market tightened. The UK already had little room for manoeuvre with comparatively low levels of unemployment, high female participation rates and no new supply of labour.

It was now a question of improving the existing workforce, he added.

On mobility, for a combination of organisational, cultural and labour market reasons, the majority of the workforce will continue to be managed and employed on local conditions, says the study.

"There is, however, a growing demand for certain staff to be recruited, employed and mobile internationally," the

report points out. These principally comprise the most senior managers, younger managers being developed for senior management and to integrate businesses, leading scientific and technical staff and, more recently, graduate recruits.

The pressures to increase this mobility and internationalisation of the labour market are the need to operate aspects of businesses across national boundaries, overcome local skill shortages and, finally, to widen the range of expertise entering a company.

IMS Report No 193. The European Labour Market Review: the Key Indicators. 124. IMS Mansell Building, University of Sussex, Brighton, Sussex BN1 9RF

Stockbroker buys rival for 'nominal' sum

By Richard Waters

CAPEL-Cure Myers Capital Management has bought the National Investment Group in one of the most significant realignments among private client brokers since the 1987 stock market crash.

NIG was formed in a defensive merger of seven regional brokers in 1986 to be able to survive after the Big Bang deregulation of the stock market.

However, the fall-off in private client interest in the stock market after the crash hit NIG along with other brokers - it made losses of £4.9m in 1988 and £1.1m last year.

Also, the group continued to rely on commission income from its estimated 30,000 clients, rather than converting these to fee-paying investment management clients.

NIG, which now has 30 offices in the UK and Jersey, had three major backers - Smith New Court, Electro Investment Trust and Royal Life Holdings - with around a fifth of the shares in the hands of management.

Shareholders could face a near-total write off of their investments. CCM, which is owned by Central Capital of Canada, is said to be paying only a "nominal" amount, which is undisclosed.

Hotspurs cool amid rumours of top player in the market

By Andrew Hill

BRITISH soccer club managers are not known for their eloquence, but shareholders in Tottenham Hotspur, the quoted company which owns the famous London football club, must be wishing their directors were a little more voluble.

In a 39-word statement to the Stock Exchange yesterday, Spurs said they were "aware of the speculation surrounding the company, as a result of recent comment in the press" and promised a statement later in the day.

But this morning most Tottenham shareholders are no better-informed than readers of the popular newspapers' sports pages. When the Stock Exchange company news service closed down last night there was still no official statement about the possibility that Mr Robert Maxwell, the publisher, might underwrite a £12m rights issue at Spurs.

The Stock Exchange and the Takeover Panel have so far been slow to show either player the yellow card, but if they are playing advantage it is difficult to see whose. The Spurs share price jumped 14 per cent on Monday, but slipped 3p yesterday to 108p.

The problem seems to be that the preparation of a statement has proved slightly more complex than looking a story to the sports pages.



Lineker: Tottenham asset and England's new captain

Mr Irving Scholar, Spurs' club chairman and instigator of the Maxwell plan, praised the publisher on Sunday, but when it has come to revealing the minutiae of the deal he has remained tight-lipped.

Mr Maxwell is no stranger to the City, has chosen to ignore pressure from the regulators and speak through the sports pages. Yesterday, the Mirror,

owned by Mr Maxwell, "put the record straight", following suspicions that any deal with Spurs might be jeopardised by the Maxwell family's ownership of two other football clubs, Derby County and Oxford United.

SPURS DEAL IS ON! the sports pages screamed: if the Spurs deal went ahead, the article continued, the Maxwells would sell as much of their Oxford holding as was necessary to meet Football League rules on ownership.

BRITAIN IN BRIEF



BP receives approval on gas field

British Petroleum received formal Department of Energy approval for the development of its £1.5bn Bruce Field which will supply almost 10 per cent of the UK's gas requirements when it is fully operational from 1994.

The final go ahead for the 2.6 trillion cubic feet field clears the way for Corby Power, a consortium that includes Hawker Siddeley and East Midlands Electricity, to sign a 15 year contract to buy 10 per cent of the gas from the Bruce field.

This will be one of the largest deals to comply with the Monopolies and Mergers Commission recommendation in 1988 that British Gas should not be the sole purchaser from new north sea gas fields.

British Gas will buy 90 per cent of the output from the consortium which is made up of BP, the operator, Elf, Hamilton Oil, Total Oil and Ultramar.

In June BP Exploration awarded six contracts worth £180m for construction of drilling and processing platforms for the development.

Natural gas will be carried via the Frigg UK pipeline and liquids will pass through the Forties system.

Industrial action was expected to be revived in North Sea oil and gas fields this morning after strike leaders called for the first 24-hour stoppage among contract workers in more than three weeks.

Reshuffle at NatWest

Lord Alexander, chairman of National Westminster Bank, has instituted his first executive changes since he took over last year.

The changes are intended to bring on a new generation of managers at a time when NatWest is gearing up for what could be a tough time in the 1990's, with increased competition and a difficult economic environment.

Mr Roger Flemington is to become deputy to Mr Tom Frost, the group chief executive, a post which has been vacant since the resignation of senior executives in the aftermath of last year's Blue Arrow affair.

Mr Flemington's former position as chief executive of UK financial services will be taken by Mr Derek Wanless. He in turn will be succeeded as general manager of UK branch business by Mr Martin Gray.

Mr Bernard Horn, formerly general manager in Mr Frost's office, becomes general manager in charge of group strategy and communications.



Lord Alexander: changes

Matsushita plans factory

Matsushita Electric of Japan is to start production of private branch exchanges and related telecommunications equipment at a new production site in Cwmbran, South Wales.

The plant was originally intended for the production of electric motors for office automation equipment. Matsushita said that because of changes in the market it had decided to use it for the manufacture of telecommunications equipment instead.

The new factory will be an extension of the company's plant in Newport, which manufactures typewriters, printers and telecommunications equipment.

It will begin production in November with 100 employees, rising to 200 by the end of 1992.

The initial annual output

will be 10,000 private branch exchange units and 20,000 sets of related equipment. This will increase to 30,000 private branch exchanges and 200,000 sets of related equipment by 1992.

BR unveils urban express

British Rail unveiled its new provincial express, 11 months and 11 days after it was due to enter service. Teething troubles, including the discovery of metal fatigue in the body, caused repeated delays in delivery.

The express is intended to revolutionise cross-country and inter-urban travel on BR's provincial passenger network by replacing decrepit 30-year-old rolling-stock with 90-mile-per-hour air-conditioned luxury. The trains, should cut journey times and improve comfort and reliability on train services in the regions. They will also release other trains for use on other hard-pressed services. A total of 447 vehicles are being built at a cost of about £200m.

Japanese to invest in UCL

Eisai, the Japanese pharmaceutical company, is to invest £50m over the next 15 years to establish and run a neuroscience research centre at University College, London (UCL).

Eisai will pay £12m immediately to build and equip the laboratory on the university campus in central London and has made a long-term commitment to finance the centre for at least 15 years. It is planned that the facility will open in late 1992, with an initial staff of 30 researchers recruited from the UK, Europe and Japan.

Eisai is the second Japanese pharmaceutical company to establish a research centre in the UK, as part of a global expansion strategy. The first, Yamanouchi, will open a smaller laboratory in Oxford next week.

Indian vehicle agreement ends

Indian vehicle maker Mahindra and Mahindra has terminated its distribution agreement with Motor Industry Investments, its UK concessionaire which is now in administrative receiver-

ship. A Mahindra spokesman said that the 75 UK dealers who have franchises for its tough, Jeep-lookalike four wheel drive vehicles will be supported by the manufacturer. Arrangements were being made to ensure the continued supply of vehicles and parts, and the maintenance of warranties.

Mahindra is a large, long-established manufacturer whose vehicles are in widespread use by a number of armed forces as well as private buyers.

It won the concession to bring its vehicles to the UK in time to unveil them at the UK's Motorfair last autumn. About 300 are understood to have been sold since supplies started reaching dealers in April.

SNL seeks power review

Scottish Nuclear (SNL), the state-owned company that operates Scotland's three nuclear power stations, is to seek cheaper contracts with British Nuclear Fuels (BNFL) for treatment of spent fuel. It also wants to find a less expensive way of decommissioning its plants.

Lawson takes consultancy job

Nigel Lawson, the former Chancellor, has been appointed chairman of the London-based Central Europe Trust, a consultancy which has been set up to assist in the economic restructuring of central Europe.

His appointment coincides with a restructuring of the company, which had traded previously as Central Europe Investments.



Lawson: takes chairmanship

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USA
SOUTH AMERICA
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It's quite some claim, we'll admit. But before you dismiss it, consider the facts.

From now on we're introducing the new Boeing 767 300 ER on every flight.*

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The 767 is comfortable, spacious, and as quiet as a luxurious limousine.

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The service we offer is equally non-stop, especially in Business Class.

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napery fine linen. You'll be attended to by courteous, friendly, and quietly efficient cabin staff. (So efficient they're the envy of the airline world.)

The whole presentation is done with grace and care. So much so, you could almost suspect an ulterior motive. And you'd be right.

Our motive is we want your business. We want you to fly with us again and again. And we'll pamper you, and cosset you, and fuss

over you, or leave you in peace, or whatever you will, in order to make it happen.

That's our commitment. Canada, as it has never been served before.

Or to put it another way: you, as you've never been served before.

Canadian
Canadian Airlines International

*Our Italian services also feature DC10-30s.

مركز الامانة



Weedkillers needn't be ladykillers.

As any conservationist will tell you, weeds aren't the only things that weedkillers kill.

Because more often than not, weedkillers are made of a concentrate which has to be mixed with water. And the resulting mixture has a nasty habit of getting washed into lakes and streams.

Or being blown off target onto innocent victims like birds and insects.

The sad result is a lot of dead wildlife, much of which would have done a great deal to improve the environment.

Ladybirds for example are a major consumer of aphids throughout the world.

For literally millions of harmless living things therefore, a new oil which BP has developed is a lifesaver.

Added to existing products at formulation stage, it ensures that weedkillers can be sprayed more accurately. And it makes certain that once sprayed, they stick only to the intended victim.

All of which means that the ladybird can go on ridding us of aphids in exactly the way that nature intended.

Whilst weedkillers will only destroy the things they were designed to destroy.

Helping to conserve nature is one of the things BP is doing today, for all our tomorrows.

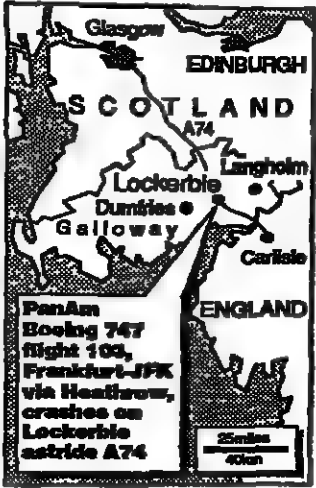


For all our tomorrows.

UK NEWS

Lockerbie: lessons for the future

Paul Betts considers the long awaited report on Pan Am Flight 103



Grim lesson: The Lockerbie disaster of 1988 focused world attention on combating terrorist attacks in the air

Bomb-proof aircraft will never be built. But the official report into the Lockerbie air disaster argues that it should be possible to improve the structure of an airliner to enable it to land after a major explosion on board.

The long awaited report by the UK Air Accidents Investigation Branch (AAIB), published by the Department of Transport yesterday, also calls on government airworthiness authorities and aircraft manufacturers to study new ways to make aircraft more capable of surviving an explosion like the bombing of Pan Am Flight 103 over Lockerbie in Scotland two years ago.

The meticulous investigation, by far the biggest conducted by the AAIB, has led to a much better understanding of the process of a bomb exploding on board. The AAIB investigators have suggested ways in which the effects of a Lockerbie-type explosion might be limited, both by changes to aircraft design and by modifying existing aircraft.

The AAIB stresses that its suggestions are intended to stimulate thought and discussion and to serve as a catalyst. But it nonetheless makes some important proposals which could lead to changes in the design of baggage containers and the lower hull section of aircraft.

The Pan Am Boeing 747 jumbo jet was destroyed within two to three seconds by a bomb in the forward cargo hold. The explosion blew a

large hole in the fuselage and shattered the main cabin floor. Large cracks spread as pressurised air blew out of the rupture. Baggage and freight fell out of the fuselage and damaged the tailplane.

The combined effect of direct and indirect explosive forces destroyed the structure of the forward fuselage. The nose and flight deck area separated from the rest of the aircraft, and most of the rest of the aircraft disintegrated while it crashed nearly vertically from 19,000 to 9,000ft.

To limit structural damage by a bomb, the report recommends a mixed approach involving containment, venting and energy absorption using a number of "defence layers". The investigators say pure containment of the explosion would not be viable.

"Any unsuccessful attempt to contain the explosive will probably produce greater devastation than the original (uncontained) explosion since all the explosive energy would merely be stored until the containment finally ruptured," the report suggests.

However, partial containment would enable the explosive energy to be channelled, thus avoiding uncontrolled venting and limiting indirect damage caused by the blast.

The AAIB scheme would entail the use of blow-out panels in the aircraft skin which would separate easily to vent an explosion without provoking a larger rupture. To limit

the spread of shock waves through the internal cavities in the hull, gaps between the vent apertures would be closed, while energy-absorbing lining material would be used inside all the cavities in the lower hull. A new reinforced liner would be fitted to the roof and floor of the cargo bay to provide further containment.

The report notes that existing baggage containers are of crude construction. It suggests two approaches, both using composite materials. One involves a rigid container, relying on a combination of energy absorption and burst strength to prevent uncontrolled breakout of explosive energy. The other is to use a flexible container, rigid enough for normal use but flexible enough to allow gross deformation of shape without rupture.

The AAIB investigators also suggest applying to commercial airliners, wherever possible, techniques used on military aircraft. This could involve a fail-safe backup system for particular hardware components to minimise the risk of one area of damage producing major disruption.

The report says new "fly by wire" computer flight control systems offer considerable potential in this field. But the same backup and distributed approach should be used for electronic and other equipment, which tends to be concentrated into a few equipment centres.

The other important recom-

mendations involve improvements to flight recorders to keep them working after a power failure. The investigators emphasise the importance of the final milliseconds of data contained in the aircraft's digital flight data recorder to help determine whether an accident was due to an explosive device or other catastrophic failure.

The investigators also recommend a study funded by the Department of Transport to devise methods of recording violent cabin pressure pulses.

Both aircraft manufacturers and other aviation bodies applauded yesterday the AAIB's thorough technical investigation of the Lockerbie disaster. But they all agreed that there will never be a bomb-proof aircraft.

"We are never going to get an aircraft so strong that it could withstand an explosion of Lockerbie proportions. But we can perhaps design aircraft to withstand smaller explosions so that the aircraft can fly on and land safely," a UK Civil Aviation Authority spokesman said yesterday, adding it would represent "a formidable task".

For its part, Boeing, the manufacturer of the 747 jumbo, said yesterday the US group would review the report's recommendations on building airliners capable of withstanding the explosion of a bomb on board. But a Boeing official added that the only sure way of preventing a bomb destroying an aircraft was to stop it getting on board.

Government support sought by film sector

By Raymond Snoddy

FILM producer and director, Sir Richard Attenborough, yesterday led a film industry delegation to the Department of Trade and Industry in a further attempt to persuade the Government to help the British film industry.

"We are bigger than the motor car industry in terms of bringing earnings into this country yet we have had no concessions or recognition of this fact," Sir Richard said yesterday before leaving for a meeting with Lord Heseltine, the minister now responsible for the film industry.

The new film minister Lord Heseltine is the eleventh since Mrs Thatcher became Prime Minister, which makes it a little difficult in terms of continuity," Sir Richard said.

The producer of Gandhi speaking at the launch for the annual report of British Screen Advisory Council, also told the story of the film minister who said he never went to the cinema because it gave him a headache and who also didn't own a video recorder.

Other members of the BSAC said the comment was made by Mr Eric Forth, the last minister now moved to the Department of Employment.

Sir Richard is pushing for Government financial support for the British Screen Advisory Council and for the setting up of London and regional film commissions to encourage film production.

In London, police and local authority permission to film is often refused because of possible disruption to traffic and is an added frustration. "Any organisation that is capable of preventing you making a film in London takes that opportunity," Sir Richard said.

The British Screen Advisory Council is also concerned that rising rents in London's Soho, the heart of the film and independent television production industry, may drive people out and lead to a fragmentation of the "hunting and dining culture" there.

Discussions are under way to find a new location where the film industry can set up, with the Kings Cross area being suggested as an option.



A tranquil surface masks changes threatening the quality of life, says the report

Myth of a rural idyll belies harsh realities of country life

By Alan Pike, Social Affairs Correspondent

RURAL ENGLAND'S tranquil surface hides great changes and tensions which threaten vulnerable groups, a two-year-long Church of England study concluded yesterday.

The myth of the rural idyll, says the report, "leads us to feed fantasies and avoid facing up to what is really happening."

The report - Faith in the Countryside - is a companion exercise to Faith in the City, the church's 1985 study of the inner-cities which was regarded as sharply anti-Government by some Conservative MPs. The rural report also questions the impact of many Government policies.

Changes brought about by the market economy, it suggests, have curtailed the choices of the poor, the weak

and the vulnerable. Winding down the public sector had "many would argue, critically jeopardised" the idea of a safety net for poorer members of society.

Faith in the Countryside questions the consequences of the privatisation of rural public transport and changes in education, health and welfare provision as they have affected the less well-off. It expresses concern about the likely long-term cost to rural consumers of water and electricity privatisation.

The report says it is convinced by the arguments of a study carried out for the Department of the Environment in the mid-1980s which indicated that 25 per cent of rural households were living in or near poverty.

Many of the report's recommendations are aimed at the Government, with housing one of the most dominant issues. To overcome the gap caused through the sale of council housing it wants the Government to finance the Housing Corporation to provide 5,000 new rural homes a year by 1992.

The inability of the corporation to fund even a token rural housing programme - against an estimated need of 25,000 units a year - is, says the report, a disgrace.

Among the report's many other recommendations is a call to strengthen rural economies through better integration of planning and development programmes. Faith in the Countryside Churchman Publishing £12.50

Christian campaign on world debt

By Alan Pike, Social Affairs Correspondent

BANKS are being urged to cancel debts of the poorest Third World countries in a campaign by Christian Aid, the British Council of Churches international relief charity.

Rising oil prices because of the Gulf crisis, the charity will argue in a campaign to be launched today, are adding to the pressures on Third World nations.

Christian Aid says that tax

relief claimed from the Government as an insurance against bad debts in Third World countries in 1989 could be worth £1.5bn to Britain's four leading high-street banks. But only a tiny minority of debts had been reduced.

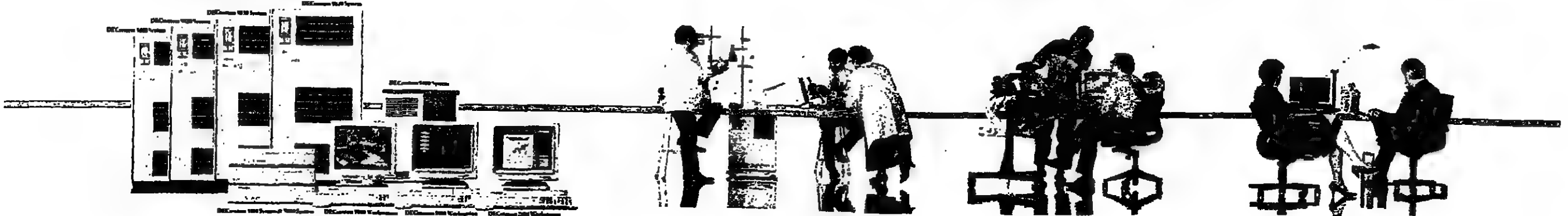
"The banks are being subsidised by tax payers not for cancelling debt but merely for assuming in their accounts that it will not be repaid."

Christian Aid says. It believes tax relief should be granted only if debts are cancelled.

The charity is urging its supporters to meet bank managers at local level this autumn and press for the cancellation of debt. This action will be supported by an advertising campaign giving examples of the impact of debt on people in Third World countries.

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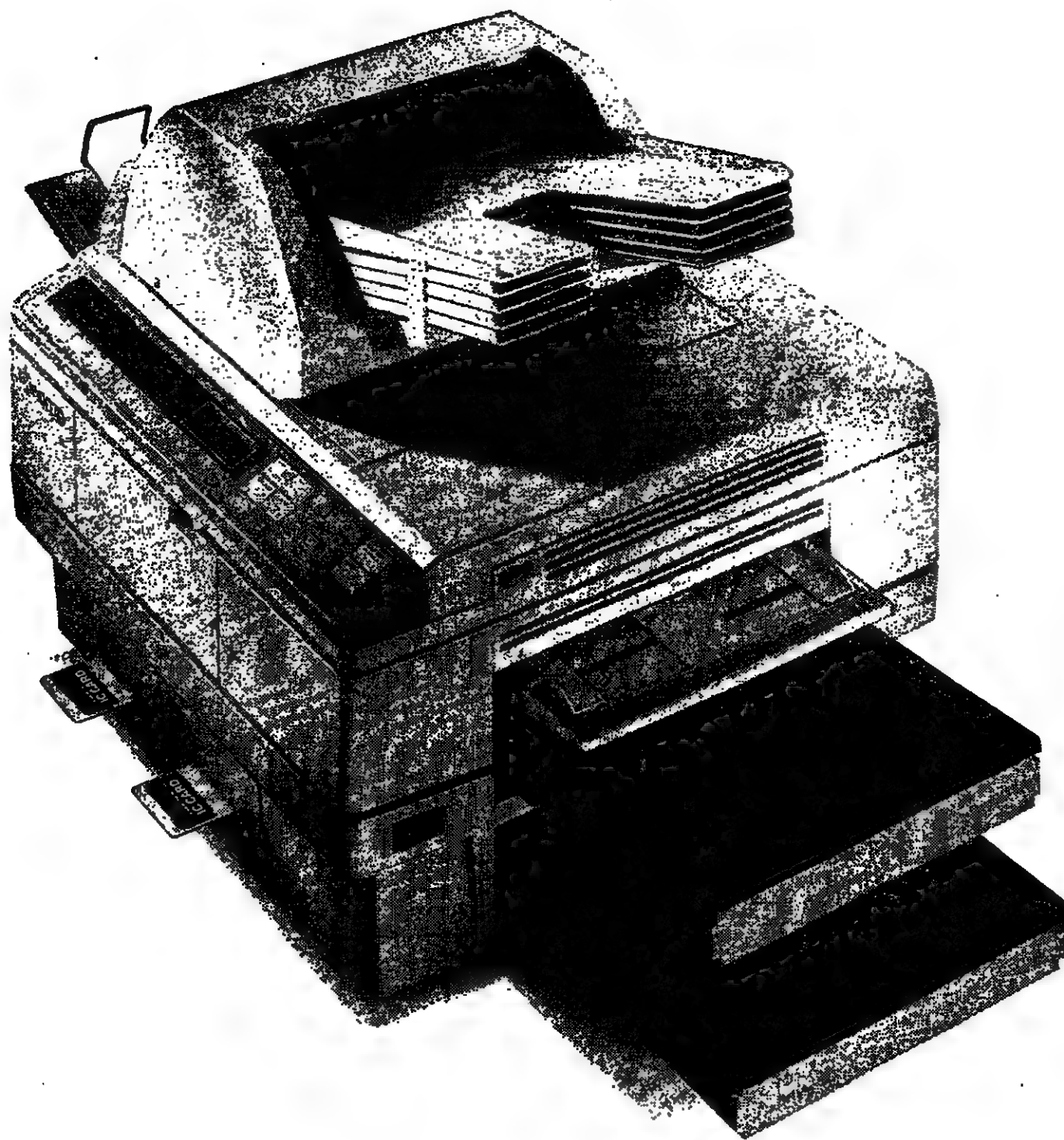
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MANAGEMENT

Anglo-German takeover

Giving each other a lift

Charles Leadbeater on the mutual benefits gained by Lancer Boss and its subsidiary

Anton Pischl was dressed up for the day in a traditional Bavarian suit. The chief executive of the Steinbock-Boss forklift truck factory at Moosburg near Munich was preparing to greet a contingent of retired workers.

Tradition is a powerful force at the company, which was founded as Steinbock in 1922 and in 1948 became one of Europe's first manufacturers of electric forklift trucks. It is Moosburg's largest employer; some of its 1,250 workers are third generation.

So it came as something of a shock to the town when in 1983 Steinbock was acquired by Lancer Boss, a British forklift truck manufacturer - a relative upstart in the industry, founded by Sir Neville Bowman Shaw in 1967.

Compared with its position seven years ago, when it was near to bankruptcy, Steinbock now seems to be flourishing.

However, its improved finances, expanded product range and increased employment in the past few years have only been achieved after a clash of culture; the two companies have had to reconcile very different approaches to training, industrial relations, procurement and marketing.

A strong link existed for the Lancer Boss takeover. By the early 1980s the recession had exacerbated the overcapacity in the forklift truck industry. Steinbock was falling well behind its larger West German competitors, Jungheinrich and Linde.

In 1983 it was in turmoil. By the summer shutdown, Steinbock was living with its third owner in a year. The management was attempting to push through a cost-saving plan which involved redundancies. But their efforts to turn the company round were clouded by financial uncertainty; its banks were growing increasingly restless.

The bankers were attempting to organise a domestic solution by involving either Jungheinrich or Linde to save Steinbock. Pischl was not happy with that prospect. "They would have kept what they wanted and got rid of the products which competed with theirs," he says.

Lancer Boss, on the other hand, represented a natural partner; there was very little overlap in the two companies' ranges. Lancer Boss specialised in heavier lift trucks weighing more than 3 tonnes. Steinbock is stronger in smaller lift trucks, pedestrian-operated pallet movers, military lift

trucks and narrow aisle trucks used in warehouses.

So Steinbock's workforce returned from their 1983 summer holidays to find Lancer Boss their new owner.

Events moved quickly. Lancer Boss sent two experts in manufacturing and financial administration to help the Moosburg company draw up a recovery plan. Meanwhile, Pischl spent much of that autumn at Lancer Boss headquarters at Leighton Buzzard, in the Midlands.

Language was the first problem. Pischl says: "The manufacturing expert was Scottish. Many of us spoke English because we had learnt it at school, but none of us could understand him."

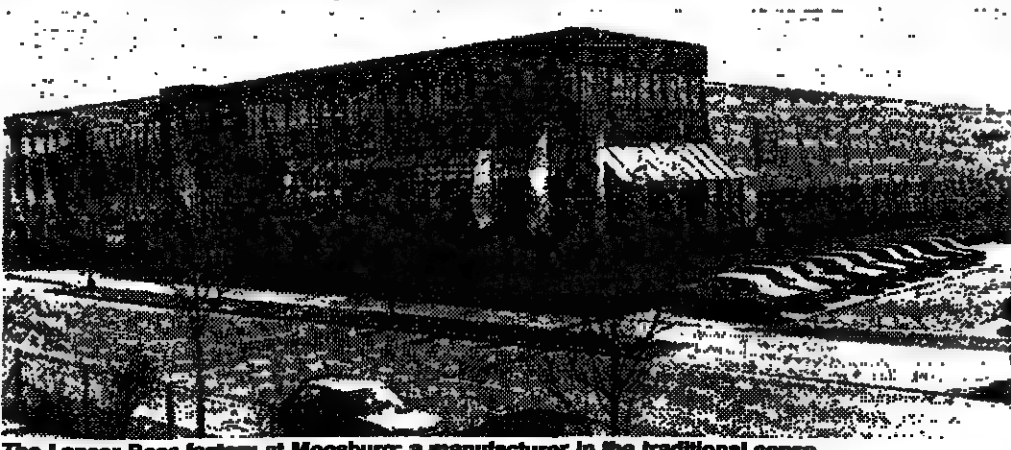
As it transpired that was of marginal importance. The German managers were not prepared for the ambitious targets which were about to be set.

Pischl's team had already drawn up plans for a cut of a quarter in the workforce of about 1,800. Lancer Boss pushed them to go further: a 50 per cent cut, including the closure of a factory on the Czechoslovakian border.

Pischl says: "We thought we had got to the bottom line with a cut of 25 per cent. Transferring production from the factory near Czechoslovakia to here where we were already very tight was horrible. The targets were shockingly ambitious."

However, the British also had some learning to do. Making redundancies in West Germany is much more difficult than in the United Kingdom. "Our unions are much stronger, especially the engineering union IG Metall," says Pischl. The average age of the workforce was 45; the older workers were protected by their length of service.

The British managers found their flexibility to vary working time and raise productivity limited by legislation as well as by union strength embedded in the system of co-determination. Early on, different approaches to training was an issue. Steinbock-Boss had always had a strong commitment to its apprenticeship scheme which lasted three and half years. As a result of the



The Lancer Boss factory at Moosburg: a manufacturer in the traditional sense

scheme, 80 per cent of its workforce are certified skilled craftsmen.

Pischl says: "Getting approval for investment in training was only a problem at the beginning." For this is one area in which the British have learnt from the Germans.

Lancer Boss's training programme was much smaller. That has gradually changed, with the recruitment of more trainees. But Lancer-Boss still trails its West German subsidiary. Steinbock-Boss has about 90 apprentices for a workforce of 1,250; Lancer Boss has about 40 for a workforce of 480.

Different approaches to employees was not the only problem. Steinbock-Boss's dealers and customers also became restive after the takeover because they thought that British engineering companies still laboured under a reputation for poor quality.

This concern came to a head over product development. For a new small lift truck, Lancer Boss wanted Steinbock-Boss to replace Daimler-Benz, its traditional engine supplier, with Perkins' engines from the UK. Pischl explains: "There is still a strong psychological prejudice against British companies in West Germany. The dealers revolted and said they would not be able to sell the truck with an engine made in Britain."

Undeterred Steinbock-Boss pressed ahead. The new truck was one of a string of products launched since 1983 which has renewed customer confidence in Steinbock-Boss. Only one

line remains from the previous range. The pace of product development has been doubled. Martin Merk, the marketing manager, says: "The launch of new products was very important to show the workforce, the dealers and the customers that Lancer Boss was committed to developing the company."

Perhaps the main area that Steinbock-Boss has had to learn from its British parent is in its outlook. It was an insular company, primarily focused on the West German market. Pischl says: "With Lancer-Boss's encouragement we have had to become far more international; now we work through its international sales and distribution network." Sales outside West Germany have grown from about 25 per cent to almost 40 per cent.

Lancer-Boss also pushed the German group to adopt a more international approach to procurement and suppliers, forcing it to reassess whether traditional relationships with West German suppliers made economic sense. In 1983 Steinbock-Boss got all its steel from West German producers. This year 90 per cent of its steel will come from British Steel.

The outcome of this mix of British and German management approaches has been an increase in turnover from DM 134m in 1983 to about DM 340m this year. Employment has risen from a low of 719 after the takeover to 1,250 now.

Turnover per employee is up from DM 188,000 to DM 273,000. A central part of the plan to raise productivity was to hire

only young people - 20 to 25 year olds. The workshops were paid on piece rates according to their output and younger workers were more willing and able to work harder.

As financial performance has improved, so Steinbock-Boss has grown more comfortable with its British parent and Lancer-Boss has developed its approach to managing internationally. In 1987 Lancer-Boss added the Spanish plant of the French Fenwick group to its portfolio.

Although sources of tension may be long forgotten there are still some significant differences between the German and British operations which may never be eradicated.

The Moosburg factory is a manufacturing plant in the traditional sense of the word. The managers do not proselytise the virtues of total quality management or sing the praises of just-in-time production. The Moosburg plant manufactures; it takes in a lot of raw materials at one end, and makes them into the lift trucks which leave at the other.

There are large quantities of steel around the factory, waiting to be cleaned, cut and welded. People work on sheet metal machines cutting slabs of steel or welding steel bars to form the mast for the forklift.

The electric for the trucks are made on site, as are printed circuit boards and the rear axles. The main items bought in from outside are engines. Only about 40 per cent of the output by value is bought from subcontractors.

In contrast, the British plant, which is due to be modernised, is primarily an assembly operation.

This difference is not superficial. It reflects different ideas of manufacturing. Steinbock-Boss managers admit there is a strong culture among West German engineers that they should make as much as possible of a product themselves. They want to be engineers and makers of a complete product rather than assemblers and designers. Pride in the skills of their trade is at stake as well as economics.

They have a strong sense of the continuity of the traditions of their craft. Although there are 21 computer numerically-controlled machining centres, as well as robot welding machines, the engineers like to make use of machines and buildings for as long as possible. Tucked away in one corner of the plant is a 16 tonne friction press which first saw action 50 years ago.

This approach is slowly changing, with more components bought in from outside. The aim is that the plant should concentrate on making those components which distinguish the product from those of its competitors; for instance, the mast or the axles are cheaper made inside the plant. But change in the culture and traditions of German engineering may take a long time.

The Lancer Boss takeover provided Steinbock-Boss with a mixture of stability, discipline and ambition. It is a stronger company as a result, with a more international outlook and a modernised product line. Indeed it is the largest manufacturing site within the Lancer-Boss group.

Lancer Boss, too, has learned from the takeover, which helped it to escape the fate of Lansing Bagnall, the other main UK producer. Last year it thrived in the towel and was bought by the West German Linde group.

Yet despite its success in Moosburg, Lancer Boss still faces an enormous challenge. The Lansing-Linde group is the predominant European producer, competing with Hyster of the US and the rising challenge of Japanese producers Komatsu, Toyota and Nissan.

Sir Neville has made no secret of his view that Lancer-Boss needs to be larger, with a presence in France or Italy and a turnover of close to £1bn. Moosburg may not be the last continental town to wake with a start to the arrival of Lancer-Boss.

Whingeing won't impress Whitehall

By Simon Holberton

When the Department of Transport circulated proposals to implement EC intentions to require drivers of vehicles with more than nine seats to be specially qualified, everyone was informed - *Giri Gudea*, local authorities, voluntary organisations - except for the Society of Motor Manufacturers and Traders, representing the makers of such vehicles. "We found out by accident," one leading car maker commented. "Ford's legislative department heard of the move and told SMMT. Our view could have gone unheard by default."

This was probably the exception to the rule because, as Charles Miller points out in his forthcoming pamphlet on government/industry relations, Whitehall loves industry associations. Dealing with them amounts to getting that messy business of consultation over and done with in one fell swoop, rather than having to deal with a lot of disparate and competing points of view put to it by various companies.

But although Whitehall apparently likes industry associations, Miller - former civil servant, special ministerial adviser and now a director at the Public Policy Unit - points out that by the time the permanent government asks the outside world for its views, the course of action Government is likely to have already been decided. The consultative process may alter the details but rarely the thrust of policy.

Miller reckons that the cost of regulation to industry is about £100m a year. Furthermore, he estimates that industry wastes about £40m in its ill-directed attempt to influence ministers and the permanent Government. This usually consists of attempting to gain the ear of an MP, winning and dining ministers and officials at set piece functions like the annual party conferences or Commons dining rooms - the latter wonderfully described by a former public relations man turned Tory MP as selling "an impression of power."

Miller says that industry's failure to understand the policy formation process and Whitehall's reluctance to open its workings to outside scrutiny are the two things mainly responsible for the current

unsatisfactory state of affairs. Whitehall trains fast-track officials - but only one in a thousand has any experience of industry or commerce - in the analysis and even-handed presentation of conflicting points of view.

Issues are seen in terms of how they will appear on the floor of the Commons. It treats outsiders as partisan - just another view. Whitehall fears contact with any but the so-called representative bodies lest it be thought partial to any one company or individual.

Moreover, Whitehall is comfortable only with presentations which conform to its "house" style - memos, rational, aware of the other person's point of view, sensitive to the political difficulties of taking a decision. "Professional whingeing is no good," a former official told Miller. Many senior businessmen think that by going to the top - the minister or permanent secretary - they will get results. They rarely do. The complaint, letter or submission will flow down to where the preparatory policy work is done - at principal or assistant secretary level. Miller suggests that a lot of angst could be avoided if businesses were to target this level of the bureaucracy.

Miller showed his pamphlet to a current Cabinet minister. The minister, a man associated with the Thatcherian right, thought they were not too radical. Don't hold your breath: here they are.

Government should publish an explanatory guide to its decision making; the consultation process should be at the beginning of policy determination not towards the end of it; MPs should be given an allowance of £30,000 for research assistance; more media correspondents should be accredited to Whitehall; officials should be given more enterprise-based experience; companies should centralise all dealings with government; business should understand government decision-making and not confuse lobbying with lunches.

"The Whitehall Wall: barriers between industry and Government and how to eliminate them," to be published next month by The Bow Group.

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TELEVISION

One man's mirth...

Funny thing, humour. One man's mirth is another man's poison and all that, but who would have thought the funniest spectacle of the week would be Maria Callas singing "I'm just wild about Art" as personified by Jane Seymour, all meaningful *ocellades* and musing the old Joanner on the yacht of *Oncassis* - the *Riches Man in the World* (ITV)? Well, it was.

This glibly garbage recounting the horrid things that happen when Greek meets Greek and practically anyone else managed to be both evasive and offensive, simplistic and insinuating, though it provided treasurable moments. Opera fans will be startled to learn that the pesty plotter's penchant for *prime donne* began in Buenos Aires with Claudia Muzio, hilariously portrayed as a tangoing glamour puss swooningly seduced, in all senses, into plunging entrepreneurial Art's pink cigarettes. Chiches abounded: father-son tensions (Anthony Quinn sensibly dropped dead as early as his contract allowed), snubbed parvenus breaking into society, the rich discovering they can't buy happiness, a singer clinging her screws into the sea with a cry of "I'm free!" and ludicrous international casting. All the Greeks conversed in foreign-accented American except for Tina Turner, whose minny-pimmy English tones bespoke effete classiness. Mystifyingly, Callas' husband spoke perfect English in one scene and excitable Eytelle Bronx in the next. This shoddily packaged mid-Atlantic pap was directed by Warris Hussein.

Official comedy paled in comparison, especially ITV's *The Piglet File*. This spoof *Mis* series wastes the comic gifts of Nicholas Lyndhurst and Serena Evans in an unending tale of college lecturer pressed into intelligence (no hot) and caught up with gormless agents and defunct professors. *Drop the Dead Donkey* (Channel 4) has settled into cosy predictability, using old jokes, feeble storylines and distorted caricatures in its implacable feint at TV journalism. BBC's *Screen One* on Sunday was comedy too, of a sort. *Frankenstein's Baby* was heavy with promise as a young couple swooped sexual rules thanks to epoch-making surgical wizardry, but the play proved a false pregnancy. Nigel Planer and Kate Buffery as the trendy architect who conceives and the career-motivated girl-friend now turned bread-winner made neat but expected comic points. The piece suffered from author Emma Tennant's failure (crucial when the basic postulation hovers on the edge of fantasy) to define a consistent reality. Not to mention a lack of jokes once the plot had been set out. Robert Bierman directed with immense visual style.

On Fridays *Clive Anderson Talks Back* on Channel 4 and shows how not sets in when even a natural wit is faced with the need for gaps and set pieces. Anderson's quick with the old repartee,

zombie-minded and neatly parrying, as shown in his interview with an amiable Jackie Collins. His stand-up jokes were conventional. Worst of all was Ben Elton's Saddam Hussein take-off. Ostensibly lampooning the Iraqi leader in terms of a northern comic, it was a slice of caricature Arabism, as if a valid satire on militant Zionism had turned into a gross anti-Jewish caricature. The taste it left was all the nastier for BBC's *Late Show* on Thursday, when the American-educated Lebanese-born Edward Said went into European images of the Arab world and western misconceptions of Arab nationalism, tinged with our old impressions of exotic orientalism. What he would think of the Elton brand of cheapness God (whichever one) only knows.

Funny thing, war (to quote *Beyond the Fringe*). The mere threat of the Gulf conflict has unleashed opinion astonishingly. An unimpeachable moral, if not political, case could be made for the Falklands intervention, but shrill railing and the thump of breast-beating were heard throughout the land at the time. Now Hussein, of late a valued ally and trading partner, is screeched at in the tabloids at the Butcher of Baghdad. The principal aberration thrown up so far by the general bellicosity is the pompously pious doubt about patriotic songs at the Last Night of the Proms expressed in a London tabloid by conductor Mark Elder, and his equally pompous dismissal by the BBC of a ream of the earnest collating with the humourless. The BBC news announced his replacement by the conductor of the BBC Symphony Orchestra whom Martyn Lewis was disinclined or unable to name.

The refusal to dramatise great events is of course to be applauded, but the disadvantage of the deadpan approach was illustrated by the latest of ITV's *Cities at War* which dealt with the 900 days of Leningrad's siege. The only criticism of this grudgingly powerful compilation of interviews and old film was the dry, factual drone of the narration which at times reduced the saga to the level of a lantern-slide lecture.

Not that the facts needed much embellishment: the million deaths (unofficial tally), the corpses casually disregarded where they fell in the street, the insistence on a normal life when people were too weak to survive the walk to work.

The city that suffered ten times the fatalities of Hiroshima had prepared itself by watching London survive "like people waiting for an examination." The test that followed was beyond their grimiest fears.

I wonder what Mark Elder would have made of Channel 4's *Equinox* devoted to the Spitfire. He probably would have approved since a persistently downbeat attitude emphasised the relative inefficiency of the British production line, the loss of valuable time in the aircraft's manufacture, the plodding individualism behind its con-



Kate Buffery and Nigel Planer in 'Frankenstein's Baby'

cept. An interesting note: the Spitfire's creator originally wanted the plane to be called a *Shrew*. As Thursday's *Saturday Night* (ITV) showed, rodents are by no means inappropriate models for murderous pugnacity, not the American killer mouse here portrayed anyway. Despite promises that we would hear it howl like a wolf, the ferocious little creature did no more, aurally speaking, than throw back its head and emit an ultra-sonic squeak which had to be slowed down for human ears to catch. The out-of-sync mouth movements recalled Jane Seymour as Maria Callas.

No killer mice in *Naked Under Capricorn* though the beautifully photographed look managed quite a range of animals in its Australian-travelogue visual accompaniment to a saga about clean-cut young Englishman, nursed in the bosom of the Aborigines, succumbing to the temptations concomitant with success in pre-First World War Oz. Nigel Havers is impressively goody-goody as the Brit who champions the underdog insidiously besieged by the values of materialism ("Rich? A legend? Me?"). Still, it's a change to see an Australian show which has anything good to say about the old country, and if Havers' pious Boys' Own attitude gets too much there's the chance to renew acquaintance with two wonderful, if here underused, Australian actors: Noni Hazlehurst, vibrantly remembered from a short-lived experiment in political cabaret in London half a dozen years

ARTS

Turandot

COVENT GARDEN

The 1990-91 Royal Opera season is launched with a hideous new poster (featuring a bearded bloke with his mouth wide open, not looking like any of the male singers or characters in the opening operas on the schedule - who he?), and a stratospheric new top price for tickets (£101 in the Grand Tier, more on Domingo and Carreras nights). The good news is that the new design for the programme covers is handsome, a considerable improvement, and that Monday's performance of *Turandot* (dedicated with ideal appositeness, to the memory of Eva Turner) was splendid - a proud season-opener delivered in grand, glowing style.

To Messner-lovers it is, of course, a cruel disappointment that the new *Don Quixote* had to be cancelled. But if that permitted the revival of Andrei Serban's 1984 *Turandot* production with full resources of time and care, the compensations are immense. This remains one of the most finely imagined and carefully realised London stagings of any opera in recent decades. The chosen style - Chinese opera married to Italian - is not just spectacular, full of resonantly memorable images and details, but makes something new-minded of Puccini's monstrous, brilliantly worked operatic conception. This *Turandot* is entertainment on the highest level, and something more than that.

It is also a great boon that the *Don Quixote* conductor allowed himself to be transferred to *Turandot* - far be it from Colin Davis, the first conductor of this production, and he returns to it in masterly form, magnificently fresh and warm of spirit. This was, I think, the most sheerly beautiful account of the score I have heard in the theatre. It was phrased and spaced with extraordinary amplitude, with a relaxed (but never loose) control of pace and a delicacy in blending timbres that removed all sense of manufacture from the lacquered sonorities. It is no back-handed compliment to Davis to say that this performance achieved its ideal not in the obvious places, but in the Act 1

choruses and Act 2 reveries of the three ministers (superbly taken by Simon Keenlyside, Robin Leggate, and Francis Egerton): magical fantasy pierced with strange poignancy.

Three *Turandots* and three *Califs* are featured during the run of the revival. On opening night we had Gwyneth Jones back in the title role, more electrifyingly intense and "personal" than ever, and also more powerful (those vertiginous vocal peaks assaulted with amazing, and at times frankly ear-ringing, physical force). New to the hero was the Russian Vladimir Popov, who strides the stage in a manner it would be polite to call old-fashioned; but he does

so body and soul, and his tenor, not exactly a subtle or always well-tuned instrument, rings out with disarming fervour.

Alongside such solid professionals as Robert Lloyd (Timur), John Dobson (Emperor), and Bruno Caproni (Mandarin), there was another important newcomer, the young Italian Lucia Mazzaria. This is a voice of immense Puccinian potential, a full, vibrant lyric soprano with thrilling hints of dramatic metal (still some way from realisation); she uses it to show us the most full-blooded *lilt* this production has yet accommodated.

Max Loppert



Dame Eva Turner singing Turandot in 1927

Royal Concertgebouw

ALBERT HALL/RADIO 3

The Promenade audience does not know how lucky it is. The weekend before last I tried to see Monday night's concert by Riccardo Chailly and the Royal Concertgebouw Orchestra at their home in Amsterdam and was disappointed to find unexpectedly high prices and a queue for tickets. In London, the concert is a fraction of the cost and one could still buy tickets at the door. The hall was not even full.

The programme opened with the first complete performance in the UK of *Remembering* by Schubert. Chailly's reading should not have put anybody off. This is the work in which Berio attempts to fashion a symphony from sketches left by Schubert at his death. It opens innocently enough with Schubert's own beginning and then develops, really into a dream-world of Berio's own invention, made up of occluded textures and the ghostly tinkling of the celesta.

The idea is that the original sketches are filled out as fully as they can be, with Berio himself providing the "connective tissue". As Schubert's music is concerned with melody and regular rhythmic patterns, while Berio's as a matter of course has little time for either, it follows that the result is a something of a mélange. It

certainly is not a real symphony. But Berio has produced an attractive piece and one far more effective than, say, the recent pastiche Beethoven's Tenth.

After the interval Chailly offered a well-chosen companion piece, also with a debt to Schubert, in Mahler's *Das Lied von der Erde*. This is true Concertgebouw territory and the playing attained a generally high standard of technical precision. Perhaps with the exquisite Chinese poetry as his starting-point, Chailly's reading of the score was remarkably pristine and delicate, lightweight, bright-eyed, every note crystalline in its clarity, all a world away from the deep personal angst of a conductor like Walter or Bernstein.

It is clear he wants you to hear everything in this score and that includes the singers (a rare virtue among conductors). To Chailly's great credit there were few moments when

the soloists were unable to dominate the ensemble, even in the tenor songs, and it was unfortunate that from my seat Gösta Winbergh was almost completely hidden from view and, therefore, audibility. A double regret, as he seemed to be making a very sensitive job of his songs. To the mezzo solos Jari van Nes brought a voice of the ideal weight and warm beauty. Each of her songs was thoughtfully inflected and in the final "Abschied" she wisely tried to calm Chailly into following at her pace. With her deeply felt singing the ending has rarely sounded more perfect and yet even there one was left with the lingering feeling that the conductor really has quite another view of the composer.

Richard Fairman

Bekova Sisters

QUEEN ELIZABETH HALL

There are three of these Soviet sisters - pianist Eleonora, cellist Alina, violinist Elvira - who were reunited by the spirit of Schubert in 1989 after eight years of separation during which Eleonora lived in the West. They made their London debut as a trio last December and must have appeared to someone, for their first recording has just appeared and this month they are giving two concerts in the Elizabeth Hall, devoted to the trios of Brahms.

While one must accept that in music marketing nowadays being a born-again Russian is almost as bankable as affecting a Cockney accent and supporting Aston Villa, it is still difficult to understand why the Bekovas have received such promotion. On the evidence of Monday's indifferent performances they are no better and perhaps marginally less secure than a host of young British chamber groups striving for a foothold on the concert ladder. The programme offered very few biographical details except to reveal that Alina was once a pupil of Rostropovich, and one wonders at the past history of the group.

Andrew Clements

Constable's masterpiece 'The Lock' to go under the hammer

One of John Constable's greatest masterpieces, "The Lock," the most important work by the artist ever likely to come on the market, will be sold by Sotheby's on November 14.

Estimated to make £10-15 million, "The Lock" is one of Constable's set of six large scenes of the River Stour and is the only one of the six

remaining in private hands. It was bought on the first day of its exhibition at the Royal Academy in 1824 for 150 guineas by James Morrison and has passed by family descent to the present owners.

It is in extremely good condition and still in the magnificent original gilt plaster and carved wood frame.

Of fakes, fakers and throwaway cultures

Federico Zeri is an art-historian and one of Italy's best-known and scholarly art-critics. His book *Behind the Image: The Art of Reading Paintings* (Hogarth Press, £25, 272 pages), in Anglo-Saxon eyes, a strikingly immediate performance. It is a transcript of live rambling "conversations" or monologues, delivered before a university audience in Milan, in which Zeri acknowledges his sources and barely acknowledges the work of a single other scholar. Yet once you get over the oddity of the presentation, the result is thoroughly exhilarating.

In their ripe old age, art-historians have a tendency to dwell on what we have lost. Zeri is no exception. He reminds us that Michelangelo's Sistine Chapel frescoes destroyed a cycle painted by Perugino and Pope Julius II's commission to Bramante for the new St Peter's meant flattening the basilica of Constantine and Charlemagne. He suggests that Bramante's finest work might have been the deserts he sculpted for papal purses and no doubt described as *bombs di basilica*.

Zeri cannot write about the throwaway culture of the Renaissance with-

out striking a note of disapproval at such orgies of destruction. The Duke of Berry had fabulously embellished tableware, which we can see in the famous manuscript, "Les Très Riches Heures." He had it melted down "without batting an eyelid" whenever he needed cash. Months of work went into costumes worn by the Sforzas and Viscontis and yet they were apparently worn only once or twice before they were burnt to recover the gold and silver thread. Sumptuous tapestry sets suffered the same fate or were cut up to make sad cloths; that is why there are so many records of tapestries yet so few survive.

Such radical recycling, Renaissance style, makes for a striking image. And yet it is just at a point like this that I need a footnote or two, perhaps a contemporary reference to the duke's double blazing merrily on the brazier. In the oasis towns of Bokhara and Samarkand, costly clothing was also extremely important and robes of richly coloured silk were handed out by rulers as rewards for service. But then they were passed down the social scale, growing ever more tattered. Surely the same was true in Renaissance Europe? In England, I am

informed that there are no references to burn-ins in the royal wardrobe. Instead, bundles of clothes went off to actors' troupes. No doubt it added to the thrill of a first night at The Globe, to see who was wearing whose hand-me-down.

At other points, too, Zeri's skimming conversation can strike an unconvincing note. It really will not do to explain Islam's avoidance of representing the human form as political in origin, a reaction against the statues of the Emperors in Byzantine towns. On the other hand, being the professor's student must be a heady experience, as speculations, assertions, and polemic, swoop and dart like kites. He thinks it absurd to maintain that the Greco-Roman artists did not understand reasoned perspective. Painting, not sculpture, was the leading art form of antiquity. Not one single masterpiece of ancient painting has survived, so judging its quality from survivals or depictions in Pompeii is as misleading as trying to infer Raphael's oeuvre from the art of the majolica painter.

The author has many absorbing tales to tell of fakes and fakers. Often it is he who has unmasked the culprit, as in the case of the 18th-century Madonna of

Sivignano. Zeri's sharp eye and his probing thumb nail eventually unravelled a remarkable plot during the 1940s. It involved a vernal local priest, a prominent Roman father, and a shady character who died just before a fake could be substituted for the painting kept at Sivignano. Thanks to Zeri's researches, the carabinieri were sent to make the panel safe from any future machinations. The villagers peered the officers of the law with stones, battling to keep their precious Madonna. They lost, and now it hangs in the Museum at Aquila. Bestless, Zeri darts from topic to topic. Famous quarrels over attribution are despatched in just a line or two. He does not believe that Simone Martini the Guidoriccio da Fogliano on his chequer-board charger in the Palazzo Pubblico of Siena is by Simone Martini. Conversely, he thinks the claim that the Georges de la Tour "Turkish Boy" in the Metropolitan Museum, is manifestly deft. Every page of this book opens up long vistas, of Dark Age kings admiring themselves in Etruscan mirrors, of 18th-century peddlers burning early Italian panel-paintings to melt the gold leaf.

Patricia Morison

ARTS GUIDE

THEATRE

London

Jeffrey Bernard to Dismal (Apollo). James Bolam is the alcoholic journalist who embodies a Palestinian, nay-saying force while committing public suicide by vodka. Keith Waterhouse has written a fine play, the season's highlight, from Bernard's own writing. Ned Sherrin directs (87 2955).

Aspects of Love (Princes of Wales). Andrew Lloyd Webber's latest is an intimate chamber opera derived from David Garnett's 1955 novella. Musically interesting and well directed by Trevor Nunn. A probable, but unimpeachable, hit (89 5972).

Born This (Lyric) Blistering performances from John Malkovich and Juliet Stevenson in Lanford Wilson's play about the mismatch of opposites (47 3586).

An Yon Like It (Barbican). Transfer from Stratford-upon-Avon, directed by John Caird (63 8891). **Shadowlands** (Queen's). Weepie about the love affair between crusty Oxford writer C.S. Lewis and the cancer-stricken American poet Joy Kilmer. Which pushes Nigel Hawthorne and Jane Alexander into the awards stakes. William Nicholson's play is irresistibly emotional. Elijah Moshinsky's direction is superb. (74 1158/439 3848).

Abard Person Singular (Whitehall). Revival of early Ayckbourn comedy, directed by the master himself, about three couples at Christmas in three kitchens over three years. Moira Redmond, Richard Kane and Lavinia Bertram on fine form in a production which confirms Ayckbourn's

early blackness (071 957 1119). Extended until January. **Man of the Moment** (Globe) Nigel Planer and Gareth Hunt in another Alan Ayckbourn play, this time about media manipulation (47 3667).

September 7-13

Henry IV (Wyndham's). Pundell's car's cradle of fantasy and reality. It really will not do to explain Islam's avoidance of representing the human form as political in origin, a reaction against the statues of the Emperors in Byzantine towns. On the other hand, being the professor's student must be a heady experience, as speculations, assertions, and polemic, swoop and dart like kites. He thinks it absurd to maintain that the Greco-Roman artists did not understand reasoned perspective. Painting, not sculpture, was the leading art form of antiquity. Not one single masterpiece of ancient painting has survived, so judging its quality from survivals or depictions in Pompeii is as misleading as trying to infer Raphael's oeuvre from the art of the majolica painter.

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Wednesday September 12 1990

The politics of railways

POLITICS is the art of the possible, and the accepted wisdom within the Thatcher Government, as set out in the briefing paper for a ministerial seminar on privatising British Rail, now seems to be that it would not be possible to privatise BR for nine or 10 years.

This judgment assumes that BR would be privatised as a whole; it also assumes that that fares on the unprofitable commuter services would not be increased significantly in real terms until the quality of these services had been improved, and that any increase in real fares would be gradual, with the unspoken addendum that real fares should not be increased before the next General Election in 1992. It also assumes that the Government will want to maximise its receipts from the sale of BR and will wish to wait until BR has demonstrated its profitability before marketing its shares.

Policies can change and may have already changed as a result of the seminar. The possible date for privatising BR cited in the briefing paper is not immutable. If the Government believed that it was more desirable to get BR into the private sector than to maximise the return from its sale, privatisation could occur before BR had established a profit record; if the Government believed that economically rational pricing policies and the profitability of BR mattered more than the votes of commuters, it could increase the fares on commuter services and accelerate the date on which these services became profitable.

Political will

Thus the date of privatisation is a matter of political will rather than of commercial forecasts. Privatisation is the best method of promoting the efficiency of BR; if increasing its efficiency were the over-riding objective, the Government might set a date for privatisation in the mid-1990s rather than at the end of the decade. The legislation for privatisation would then fall in the next Parliament.

1995 is the year in which BR is expected to achieve a return of between five per cent and eight per cent in real terms on

its InterCity and Railfreight sectors, and to be earning some lower return on its Network SouthEast services around London. In the short term, the rate of increase in BR's profitability is likely to be slowed by the reduction in the rate of economic growth; its profitable off-peak services are those most affected by any check to the growth of personal incomes. Prospects for 1995 may look worse than they did a year ago, but it would be unduly pessimistic to assume already that the results in five years' time would be worse than expected.

External subsidy

Privatisation in 1995 would require selling a company that was earning less than the average for British industry in its three main sectors. The fourth sector, the Provincial services, earns a third of its costs from revenue and is never expected to become profitable; it will have to be subsidised whenever BR is privatised.

Selling a company in this condition would clearly produce less than a mile when the company was earning roughly as much as the average British company; but the property assets, which must be a major attraction to the investor, are unlikely to be worth any less.

One important issue is therefore how much the receipts from privatisation might vary with the date of sale and the profitability of BR. The other big issue, raised in the briefing paper, is whether BR could be sold by sectors and in stages, when they achieve commercial profitability. The disadvantage of this proposal is that the various parts of BR would end up in different ownerships, although they use the same tracks and stations and their services interact. The scope for wasting management effort on inter-company conflict makes this option seem unattractive.

Selling BR as a whole seems the best policy; and the main issue is when this sale should be made. The potential gains from privatisation, in removing political interference and giving management the flexibility to develop the business in a commercial way, seem large enough to justify setting the date of sale before BR is earning a commercial profit.

One cheer for electricity

CONFIRMATION of a private sector project to build one of the world's largest gas-fired, combined heat and power stations on Teeside in the North East of England merits one rousing cheer. In the old regime of the electricity supply industry, independent generators were largely frozen out by the endemic overcapacity of the system. In today's more competitive climate, the economics look different. If all goes to plan, the Teeside project will be built in double quick time, at a relatively cheap capital cost, and it will place a fraction of the work force employed at conventional coal-fired stations.

Moreover, it will increase competition to the electricity generating industry. The project adds roughly 3 per cent to present public sector capacity in England and Wales. And although the key to the deal is a long term supply contract with ICI, the bulk of its output will go to four regional electricity distribution companies, which will give them a stick to shake against the established duopoly of National Power and PowerGen.

Too little competition

How far does this undermine the central criticism of electricity privatisation in the UK, which is that as currently conceived it will not introduce enough competition into the system? The answer is, not all that far. For one thing, there are some special features about this project. It is built on a long term gas supply contract signed on what are said to be favourable terms. The entire output of the station has already been sold through agreements which have an initial term of 15 years. ICI, with its enormous electricity requirements, is plainly a very special customer. And although it is significant that the regional electricity companies are keen to support a third force in the generating industry, there are statutory and commercial limits to how far they can go in helping to boost up independent power generators in this way.

Moreover, the competitive balance remains stacked in favour of the established duopoly. Independents who did not have a secure market for their

output would face considerable uncertainties. In particular, these would include the risk that the established generators might manipulate the new electricity market, known as the pool, by selling electricity into it at a price that would damage the opposition.

Holding back

It is true that a surprising number of potential newcomers have expressed an interest in the UK electricity generating industry. There is a view that some are only holding back in order to get a clearer view of how the industry settles down after privatisation. But at this stage it seems unlikely that many of these plans will follow the Teeside project off the drawing board. The existing industry should have enough capacity to meet demand until the second half of the decade. And although there will be a need to replace some inefficient and environmentally unfriendly plant before then, National Power and PowerGen have already given notice that they intend to provide most of what is needed in the next few years.

Big companies which could theoretically enter the market, like BP, tend to take the view that electricity generation is a heavily regulated, capital intensive industry in which the scope for making attractive returns are strictly limited. This was always the argument for splitting the industry into more than two generating companies, rather than relying too heavily on newcomers to provide fresh competition.

The probability is that the industry position of the duopoly, which currently amounts to roughly three quarters of the market, will be reduced by a few percentage points in the next few years. The two companies will be obliged to cut their costs and sharpen up their efficiency. All this is to the good. But there is still a sense of opportunity lost in the way that privatisation is being structured. The moment for giving three cheers, rather than just one, will come only when there is a real prospect of enough independent generating capacity to effect the prices paid by general consumers rather than just big industry.

When National Semiconductor, one of Silicon Valley's largest semiconductor manufacturers, recently announced plans to slash its workforce by 2,000 and shut down one of its most advanced production lines, it sounded like another nail being hammered into the coffin of the US semiconductor industry.

Gloomy prognoses for the US chip industry reflect its declining dominance in the \$60bn world semiconductor market. Over the past 15 years, America's share of the world market has slipped from 73 per cent to 35 per cent. Japanese companies took over the lead four years ago.

The trend has highlighted the fundamental question of whether Silicon Valley's laissez-faire model remains viable in a global market which is increasingly dominated by Japan's government-guided electronic juggernauts.

Chip makers have sparked a wide-ranging debate over the need for the US to adopt a government-directed "industrial policy". Within the semiconductor industry most of the largest companies favour government intervention; among smaller companies opinions differ. The "industrial policy" issue has drawn the attention of politicians, economists and academics throughout the US.

In a significant reversal of the free-wheeling, dog-eat-dog ethos of the early days of the industry, several executives from both large and small chip companies have called for the US Government to play a direct role in collaborative efforts to boost their international competitiveness. Nowhere does the argument rage more vehemently, however, than in Silicon Valley, where jobs, profits and pride are at stake.

Yet this high-tech heartland, with its traffic-clogged freeways and end-

'Our foreign competitors are picking off our technology jewels one by one. If we are to be competitive, we must take action'

less expansion of industrial and office complexes, does not look like the home of a declining "industry at risk", as the semiconductor industry was called in a report to Congress by the National Advisory Committee on Semiconductors.

Two often ignored grim assessments of the outlook for the industry and in the debate over entrepreneurship versus government-managed collaboration are the rising fortunes of new chip ventures. Many of them are thriving on tough competition and have so far avoided the problems associated with the "first-generation" chip makers founded in the 1960s.

The vitality of Silicon Valley is irrefragable. Close to 100 chip companies, or one new enterprise per square mile, have sprung to life here over the past 10 years. This new wave of chip makers is determined to prove that independent entrepreneurial ventures can not only succeed but also outmanoeuvre the largest electronics companies in the world.

These are "niche players" which, unlike their predecessors, focus solely upon individual segments of the semiconductor market. Their energy and confidence contrast with the gloomy outlook of some of the largest US chip makers. With revenues ranging from a few million dollars to a quarter of a billion dollars they boast average annual growth rates of about 50 per cent. The last decade they have created 25,000 jobs.

The founders of these companies are following in the footsteps of Silicon Valley's semiconductor pioneers, who created the microchip and the companies to build it, but some are

US semiconductor makers are at odds over the industrial policy issue, says Louise Kehoe

Divided when the chips are down

highly critical of the "industry establishment" and its efforts to win government support.

"If we (the US) are losing, it is not because our economic system is poor or because companies are not getting government subsidies or because the Japanese are treating us unfairly. We are losing because we are being out-managed," charges Mr T.J. Rodgers, president and founder of Cypress Semiconductor. His seven-year-old Silicon Valley semiconductor company is one of the most promising of the industry's up and comers.

A self-appointed spokesman for "entrepreneurial companies", Mr Rodgers, 38, is a critic of industry elders, whom he labels "a bunch of whiners", and an opponent of a government-led "industrial policy".

Dismissed by some as a publicity seeker, Rodgers has none the less served the semiconductor industry well by demonstrating that "sky is falling" reports of impending doom are grossly exaggerated. When currency fluctuations are excluded, he points out, the US semiconductor industry is holding its own.

But Mr Rodgers does not stop there. He takes strong exception to federal funding for Sematech, the semiconductor industry research consortium set up two years ago, and is scornful of the US Government's efforts to resolve trade disputes with Japan.

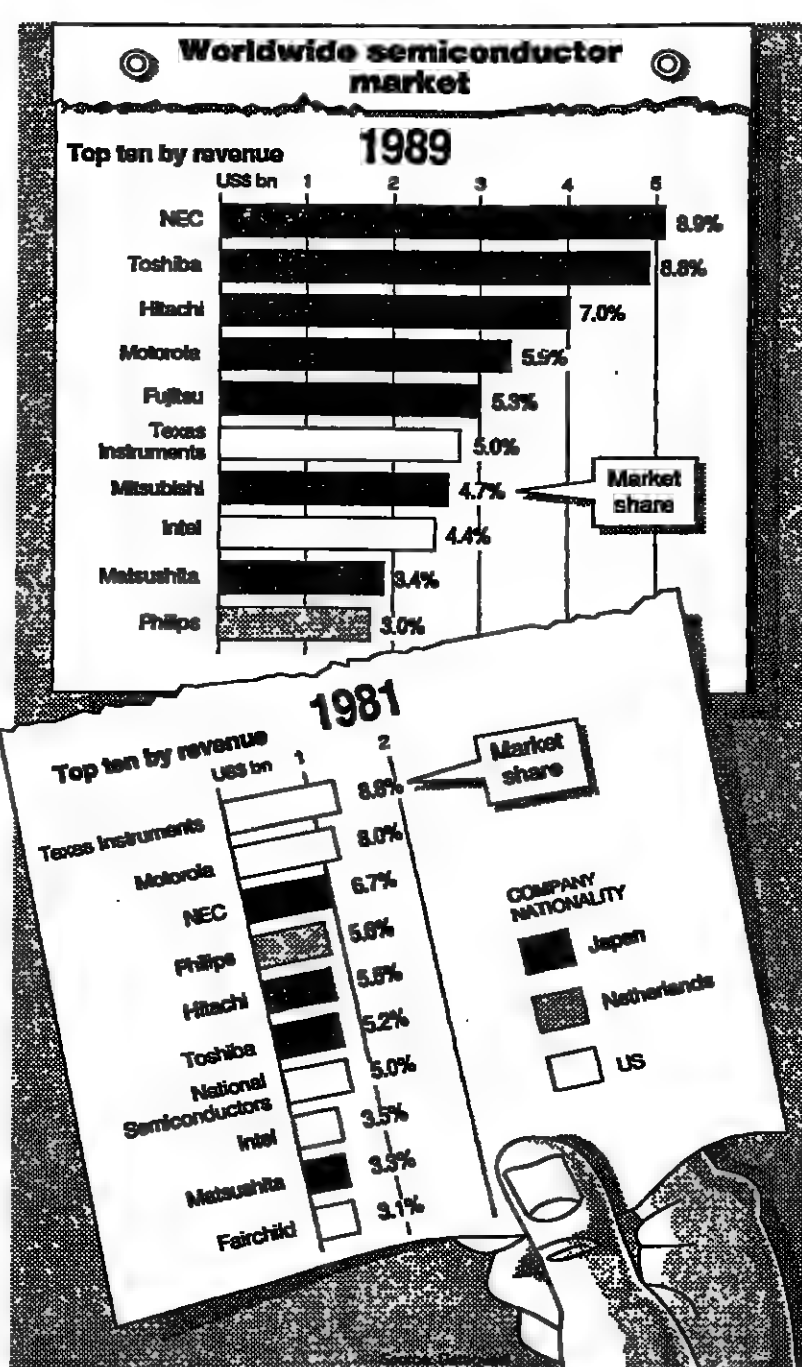
"Let the winners win and the losers lose and not have the Government intervene in the game," Mr Rodgers proclaims. His anger has been fired by a series of lawsuits filed by leading US chip producers, which charge Cypress Semiconductor with patent or copyright infringement. Most of the disputes have been settled out of court. "And we've never paid anyone a penny," Mr Rodgers claims. But the bitterness remains.

Recently he has won support from some of his peers in the chip business, the founders of other young semiconductor companies. Five companies, including Cypress and LSI Logic, are the target of the latest patent infringement suit filed by Texas Instruments, the second-largest US semiconductor producer.

The suit has pitted the "old" school against the "new" in the US semiconductor industry. "TI is a hero of the past, but it has its share of problems right now. It is trying to compete with newer entrepreneurial companies using whatever weapons it can muster," complains Mr Wilfred Corrigan, chairman of LSI Logic, a 10-year-old chip company that has fought its way to the top of the market for "application-specific" circuits (customised for individual users) against stiff Japanese competition.

The suits are "rocks thrown in our path... tactics to slow us down," says Mr Rodgers, who displays framed copies of the more than 20 lawsuits filed against Cypress Semiconductor on his office wall. He views these legal attacks as part of a concerted effort by established US semiconductor companies to hobble competition from entrepreneurial companies.

"The largest companies in this industry have wrapped themselves in the flag and accused the Japanese of unfair competition," he says. "What



they are really trying to achieve is to eliminate competition, both from foreign companies and from domestic entrepreneurial companies.

His favourite target is Sematech, the industry consortium which aims to strengthen the competitiveness of the US chip industry by developing world-leadership chip-making technology. Sematech receives half its annual \$200m budget from the Department of Defense.

"It aggravates the hell out of me when my Government takes my tax dollars and subsidises my competitors," Mr Rodgers complains. Sematech is "rich boys' club" composed of companies looking for subsidies from the Government, he charges.

The consortium's fee structure is "rigged" to favour larger companies, he claims. Only two of Sematech's 14

member companies have annual revenues of less than \$1bn, he points out. Sematech members pay a membership fee of 1 per cent of their revenues per year, but there is a minimum fee of \$1m and a maximum of \$15m. The rules effectively exclude smaller chip makers, Mr Rodgers claims.

"Sematech is open, just like sunbathing in San Tropez. As long as you can afford \$750 a day for a room, anyone can lie on the beach," he says. Sematech officials point out that Cypress has been invited to join the consortium and that its members generally make more than 50 per cent of their revenues from the US semiconductor industry.

Mr Rodgers is not alone in criticising the high price of Sematech membership, however. While noting that the concept of the consortium is "per-

haps vital to the survival of US semiconductor manufacturing", Mr Mike Hackworth, president of Cirrus Logic, another young chip maker, says it is a shame that more companies cannot participate. "It is a lost opportunity," he observes.

Others doubt whether Sematech can succeed in its goal of achieving world leadership in semiconductor manufacturing technology within the next three years. "Sematech is a valiant effort, but it is massively outgunned by Japanese, Korean and European consortia. Sematech will help, but it can't solve all the industry's problems," says Mr Ed Sack of Zilog, a "born-again" semiconductor company that recently gained its independence from Exxon Corporation and plans to go public this year.

Yet even Sematech's toughest critics admire the consortium's efforts to stem the tide of foreign acquisitions of US high-technology companies. Mr Peter Mills, chief administrative officer of Sematech, warned in recent congressional testimony: "Our foreign competitors are picking off our technology jewels one by one. If we are to be competitive in an industry as critical to our national defence and our national economy as semiconductors, we must take action."

Mr Rodgers agrees: "The Government does need to look at critical technologies and make sure they are not being bought on the cheap by foreign countries. Our national security has much less to do with the export of nuclear triggers than it does with who owns the semiconductor industry."

There is also a broad consensus that the Government needs to be involved in establishing "fair trade" with Japan, although some industry executives are critical of the measures taken to date. These include, in particular, the hard-fought 1986 US-Japan

'The laissez-faire approach worked well in the early 20th century. But in today's global economy some central vision is required'

semiconductor trade agreement which introduced stringent anti-dumping controls and mandated an opening of the Japanese chip market to foreign suppliers. Without relinquishing their independent spirit, many new chip entrepreneurs also acknowledge the need for a fundamental change in the relationship between industry and government.

"The laissez-faire, free-market, survival-of-the-fittest approach worked well in the 19th and early 20th century because we lived in an island economy. But in today's global economy some central vision is required," says Mr Hackworth of Cirrus Logic.

"Somebody has got to have an industrial strategy for this country," agrees LSI Logic's Mr Corrigan. "Somebody needs to be saying: 'These are the industries that we want to stimulate. These are the industries that we want to shut down in an organised way.' We have a lot to learn from the Japanese."

As an industry veteran and this year's chairman of the politically influential Semiconductor Industry Association, the industry's lobbying group, Mr Corrigan is very much aware, however, that diverging opinions within the semiconductor industry may damage its political power.

"We work best when we speak with one voice," he acknowledges. Amid the babble of discussion that currently engulfs the industry, that voice may be hard to hear. Still, Silicon Valley's chip makers will remain in the forefront of a debate that eventually must engage a broader spectrum of industrialists and politicians in many countries.

Down the dirty Strand

■ To be honest the Strand, the old street following the line of the Thames linking the City of London with the West End, has seen better days.

It must have been a magical place when the gas lamps glowed and you could have a night out at the theatre, go on to Romano's for dinner and dancing, take a Ransom cab home, and still have change out of half-a-crown.

Romano's is now an American bank, which may be, or may not be, progress. As a regular Strand stroller I regret to report that it has become a tacky street. A lot of fast food is dispensed. The litter flows like a malevolent tide. Vagrants, beggars, and homeless youngsters, crowd at night in shop doorways.

The Savoy hotel is half-way down the Strand. Which is why Herbert Morrison, the director and general manager, has written to 300 Strand traders asking them to be there today to re-establish the Strand Traders' Association to smarten up the street.

The association, which was disbanded in 1976, was a benign body which used to keep the street tidy and raise money for homeless charities. High on the new body's list of priorities would be similar help for the homeless.

But the charity Shelter views a clean-up for the Strand as "cruel and inhumane". To quote a spokeswoman: "Sweeping the homeless off the Strand will not solve the problems... they will simply move on somewhere else."

A private cleaning team working through the night would cost the traders up to £100,000 a year.

All change

■ The Strand has its little local difficulties. But the people who run our railways are

OBSERVER

trying to re-draw the map of London without even asking us.

British Rail is calling its new station at Ludgate in the City "St Paul's Thameslink", in spite of St Paul's underground station being less than half a mile away.

Not to be outdone London Underground intends to call the new "application-specific" circuit "Bank" - although Bank station already exists not far away.

The City corporation is furious. It invades confusion and delay for City folk and emergency services, and is opposing "in the strongest possible terms".

But, such is the law, there is probably nothing the City can do to change the railwaymen's minds.

In funds

■ That well-known man about the City of London Stanislas Yassukovich, aged 55, confesses he is thoroughly enjoying himself in a new job.

Besides being chairman of the Securities Association he has been spending two days a week at the Finsbury Avenue office of Henderson Administration as a non-executive director since July. He is helping develop an international dimension for the long-established British fund management house.

Henderson was formed in the last century to manage the money of a Scottish family of that name.

"Internationally Europe is now our prime area of interest," says Yassukovich, who is consultant to the international division. "Everything is happening there". The firm also has a presence in Japan. Looking to the United States, where he has impressive contacts after his years as chairman of Merrill Lynch Pierce and Fenner & Smith, he identifies



fies a demand for London-based global fund management capabilities from US investors.

Yassukovich is leading a busy life with these tasks, and the days he finds for his Cotswolds life, hunting, and playing polo. Yet he is also making time for an industrial job as chairman of Flextech, a company with oil field services, media, and cable television interests. "Industry is a refreshing change for me," he says.

Moves up West

■ The Treasury, a first port of call for any ambitious economist, is expecting telephone calls from the growing number of City gurus the banks can no longer afford.

The main clearing banks are eager to reduce their economics departments. They are likely to be the first casualties of the current slowdown - the ones the economists were paid so royally to predict. Midlands is in the throes of a painful cost-cutting drive which will mean the sacrifice of its own forecasting group, under Professor Andrew Bain,

in favour of Roger Bootle's gilt-edged team at the bank's investment subsidiary, Midland Montagu.

Bootle has won top place in the Exel survey of investment analysts two years running. Clearly he is not going to join the exodus to the Treasury.

The fact that economists are the first under threat as banks contemplate a recession will not surprise old hands. American banks in the 1970s were famous for their quick-firing of economists in the drive for short-term profitability. But Steven Bell, economist at Morgan Grenfell, the merchant bank, cannot quite see why the UK banks are getting rid of their brains when demand for economists is still so buoyant.

Clearing banks are used to regarding economists like their teeth, he says: "They wouldn't dream of doing anything about them, but they are uncertain of their function".

Pink' un

■ Next Monday The Evening Standard in London is launching a new expanded financial section which will be a minimum of eight pages a day. And it will be printed on pink paper.

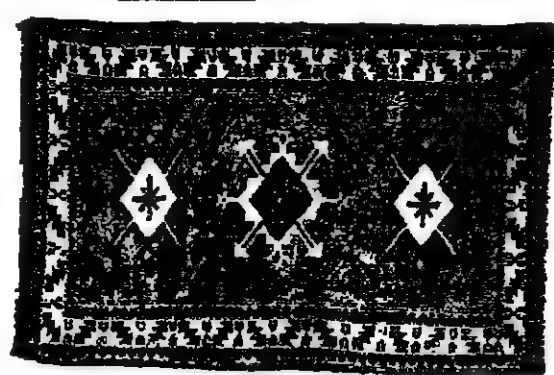
Editor John Leese says the new section will enable the paper to improve substantially its coverage of business and financial news from both London and the rest of the world. He even goes on to describe it as "in effect a daily financial newspaper in its own right."

Well... almost.

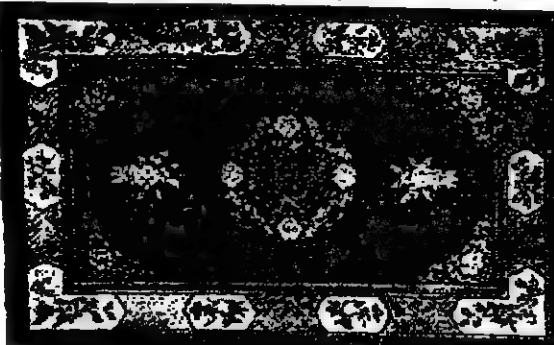
Taxing

■ A reader writes: "The reference under which the Inland Revenue deals with the PAYE of employees of Prudential Assurance has changed from 591(PAY to 592(PAY." "How do I know? The Revenue has sent me 221 letters, each in its own envelope, to tell me."

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Why Taiwan is not another Japan

Companies are revising their foreign ambitions as the stock market slides, reports Peter Wickenden

For a while at the beginning of this year, it began to seem as if Taiwan was preparing to set out in Japan's footsteps and become a significant international business power. On the back of a soaring stock market and a seemingly buoyant economy, foreign investment was rising impressively, and cash-laden Taiwanese groups made a series of surprise bids for overseas companies.

No longer. The economy is flagging; the stock market has collapsed; the flow of deals has now slowed to a trickle; and the foreign merchant bankers who flocked to Taiwan over the last two years in the hope of profiting from a surge of foreign acquisitions have either left or find themselves with little to do. The Taiwanese will not, it seems, commence buying up the world this year.

Certainly, thanks to the outflow of capital that began to take off in earnest in 1988, Taiwanese companies have established a higher international profile than they once had. According to the Economic Ministry's Investment Commission, Taiwan's approved outward investment up to July this year totalled a record \$2.8bn, an increase in value of 381 per cent over the same period last year. Since smaller projects do not need prior approval and much capital flows offshore through underground channels to evade taxation, officials believe the actual total may be seven to 10 times higher. Some estimates suggest that the outflow of funds reached \$10bn last year, and is expected to top \$15bn this year.

The vast majority of this foreign investment is accounted for by small, low-technology Taiwanese manufacturers which have been seeking to set up plants in other Asian countries with lower wage levels. Thailand is one example; another is mainland China, where Taiwanese companies are increasingly making indirect investments through Hong Kong based holding companies.

But in deals earlier this year, large Taiwanese groups have purchased western companies. Particularly US companies. President Enterprises, Taiwan's 12th largest listed company, specialising in processed foods, surprised Wall Street by acquiring Wyndham Foods, the third largest biscuit company in the US, for \$335m.

China Rebar Group, a steel and construction materials company, bought Omni Bank in California for \$20m.

Acer, Taiwan's biggest personal computer maker, paid \$100m for Altek, a US computer systems manufacturer.

Other large conglomerates

such as the Wei Chuan Group, a leader in noodles and processed foods, and Taiwan Glass are said to be considering big proposals and preparing overseas convertible bond issues to finance them. A number of embattled textiles companies are joining forces to buy an established European or American apparel brandname.

What these companies have in common, apart from a lot of cash, is a desire to go beyond a limited and insular domestic market and to acquire the brand names, technology and distribution networks that will enable them to penetrate foreign markets on their own.

Traditionally, Taiwanese companies have relied on so-called Original Equipment Manufacturing (OEM) arrangements, whereby they make products to specific requests, say, or computer screens, for foreign companies which sell them under their own names.

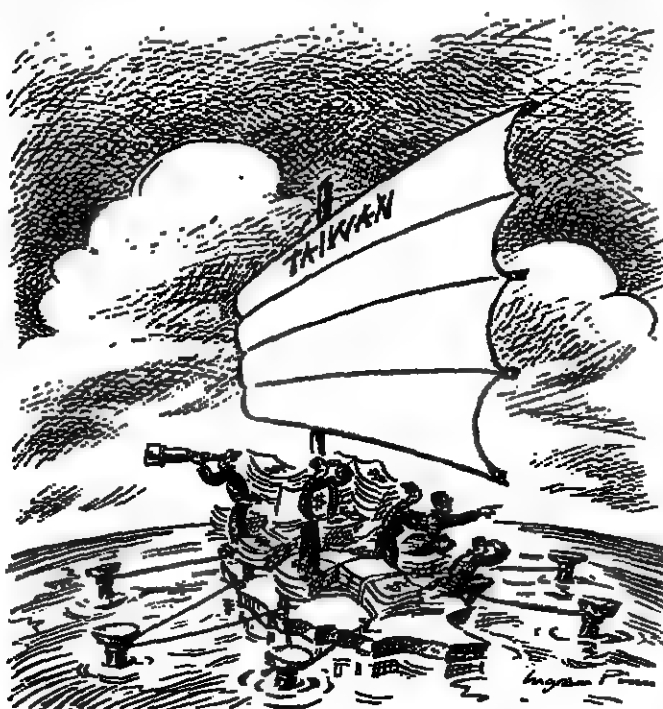
However, such business has in recent years been flowing away from Taiwan to lower wage economies such as China. Having failed to establish their own brand names, Taiwanese companies are now trying to buy out their OEM customers.

The Taiwanese groups' ambitions have given rise to some extravagant predictions. In an officially-commissioned study published in April, the Global Economic Research Institute in Taipei forecast that the island's aggregate outward investment would reach \$300bn by the end of this decade.

However, since that study was prepared at the turn of the year, the economy has gone sharply into reverse. A year ago the Government clamped down on unlicensed banks and investment companies, and the central bank began to tighten monetary policy to cool what was clearly an overheating domestic economy. The stock market's reaction was delayed but severe; since peaking in February, it has lost more than 70 per cent and a lot of money has been extracted. Most of it will still leak into the atmosphere — a far more potent greenhouse gas than carbon dioxide.

Much of the refuse burned in European power stations not only produces economic electricity, but also hot water, for district heating. Modern technology of waste combustion more than meets the tougher air pollution control standards. Continued landfilling of 97 per cent of UK waste is unnecessary, undesirable and unacceptable.

Peter Rost, House of Commons, Westminster SW1



as individuals, feeling considerably poorer. Bankers say many companies have shelved their plans to acquire marketing and distribution networks, technology, brains and brandnames abroad since their stockmarket valuations began the long descent toward reality. There will be a lot fewer transactions until the market recovers, and that won't happen for a long time. I'm very pessimistic.

The manager of a US merchant bank in Taipei. The biggest anti-climax in recent weeks has been a decision by Kenex, one of the world's largest makers of Original Equipment tennis racquets, to abandon a bid for Prince Holdings, the US sports equipment maker. An 80 per cent stake in Prince was subsequently bought by Italy's Benetton family.

There is a suspicion that some Taiwanese companies have already overreached themselves in their efforts to become multinationals overnight. Mr Stan Shih, chairman of Acer, for example, has already signalled that his company's investment strategy will become more conservative following the US and European buying spree that culminated in the purchase of Altos. Acer is planning to re-finance its loans with a convertible bond issue. Bankers confide that Tuxin, a big contracting and car importing company which in April announced an ambitious scheme to spend \$200m on six US hotels and \$100m on a massive real estate development near San Francisco, is now scaling down its ideas.

The truth is that there are structural as well as conjunctural reasons why the Taiwanese companies have yet to make the hoped-for breakthrough into western markets. For one thing, the rules governing financial transactions are scarcely rigorous, and the state of the accounting profession is such that obtaining a reliable picture of even a large listed company's true liabilities is by no means easy.

Moreover, many of the largest companies in a position to make a foreign acquisition are still actively controlled by an

ageing generation of family founder-shareholders who have not thought through any global strategy. "Most companies have vague ideas, but there is also a tendency toward making quick decisions," says Mr Sam Chang, a mergers and acquisitions expert with Blue Chip Capital Management.

The result is that companies have sometimes paid too much to get into businesses they do not understand. Take Pacific Electric Wire and Cable, Taiwan's biggest cable-maker. Last year, even though it had no previous experience in banking, Pacific Electric bought eight failing Texan savings and loan institutions for \$30m — a deal which raised eyebrows in Texas itself. Likewise, China Rebar had no financial experience to help in the purchase of Omnibank. At least eight other large Taiwanese industrial groups are thought to be planning to start private banks by next year.

To make matters worse, companies committed to strategic investments abroad often find their path obstructed by red tape. Most of the obstacles seem to be left over from the days when the government adopted its "island fortress" attitude and saw outward investment as a form of capital flight that passed competitive advantage to other countries. Economists say these restrictions have the perverse effect of encouraging capital to flow out through underground channels and also tend to direct investments towards low labour-cost developing countries rather than advanced western economies.

There are also political uncertainties to consider. Much as Taiwan wishfully tries to separate business from politics, its unstable relations with mainland China present a risk to potential investors.

Partly as a result, some Taiwanese companies are now refocusing attention on their home base. Several are looking to buy the Taiwan subsidiaries of foreign companies that have used Taiwan as a cheap manufacturing base. A part of the President Enterprises group last year bought the Taiwan subsidiary of troubled Wang Laboratories. Singer's Taiwan operation was acquired by a local group when the Singer name was bought by a Hong Kong company.

This can only be an interim stage, however. As the Global Economic Research Institute pointed out, Taiwan needs to liberalise both inward and outward investment if it is to continue to be upwardly-mobile and to play its proper role as gateway for world trade with China and Japan.

Report of the Commission on Citizenship

Between the lines, just plain old English tripe

By Joe Rogaly

A load of old tripe, under the rubric "Report of the Commission on Citizenship," was published in London yesterday. The Patron of the Commission, the Right Honourable Bernard Weatherill, is Speaker of Britain's House of Commons, a good public servant, and a decent man, but tripe is tripe: if it is not, then what we have here is codswallop, toadymoot, drivel, twaddle or, as my edition of *Rogaly* is helpful enough to suggest, bosh, lish, piffle, bilge, bunkum, eyewash, scribbles and scratches, fiddle-faddle,rodomontade and, it must be said, just a touch of moonshine and malarky.

For what this report is not about is citizenship. It is — how can I put it? — a mélange of the best sense that could be made of an English muddle of well-meaning bits and pieces on the general theme that it would be nice if the term "citizen" could be developed so that individuals did more for charity, nicer still if schoolchildren learned what citizenship entailed (although difficult since this commission clearly has not a clue as to its true meaning) and best of all if everything could be codified and a permanent successor to the commission established.

I know whereof I speak. Not long ago I sat on a committee inspired by the term "active citizen," a phrase for which I have on occasion fallen myself, and debated with other guests of the National Council for Voluntary Organisations just what citizenship means for the relationship between the great organs of state and unpaid volunteers. The word "citizen" turned out to be an obstacle to understanding. The NCVO produced a useful report, unmarred by the constitutional pretensions implied by the very name of the Speaker's commission; it sensibly limited itself to the effectiveness of the voluntary sector.

What the "Report of the Commission on Citizenship" might have argued is that in Britain we have no citizen. We are all, according to what passes for the constitution, subjects of the Crown, unless under one or another of our xenophobic regulations we are defined as not being citizens.

We are subject to the exercise of the Crown Prerogative by ministers and civil servants, which means that the Prime Minister can do more or less as she pleases. For example, one could without difficulty imagine her sending useless helicopters to India on the aid budget in order to favour a manufacturer of helicopters. Since she is the Queen's first minister and backed by an overwhelming whipped majority in the Commons she could get away with it. Mr Weatherill cannot be expected to head a commission whose purpose is to indicate that the benches he calls to order are packed with clippers and that, consequently, he has no clothes. Yet he has none, save perhaps that anaemic, romantic wig. He is, in truth, the chairman of what on good days is a passable talking-shop.

This might be one reason why, as the "commission" discovered, Her Majesty's average subject is unaware of what a citizen is. Most Americans are conscious of their constitution. They are taught at school how to be so. It is a characteristic of the US polity that groups of citizens band together to defend this or that right, the existence of which can be demonstrated by reference to a respected written document. Europeans across the Channel have constitutions that are recognisable, and easily taught in schools. We have endless documents, and precedent.

The famous British apathy, in evidence over the past few years in the face of the systematic destruction of the strength of locally-elected councils, will not be cured by merely putting something vaguely called "citizenship" into the national curriculum for our schools. There is no document. There are no rights other than the right to bulldoze the executive's wishes through Parliament. The report's intention is good, but education in an individual's rights and responsibilities *à la* the state will be useless if these can only be asserted, and not relied upon absolutely. Telling schoolchildren that there is a general view that such and such rules apply is not a sufficient means of creating actively conscious citizens.

The report attempts to define citizenship, partly by calling for documents such as the Universal Declaration on Human Rights, the European Convention on Human Rights, and so on — and partly by choosing T.H. Marshall, out of a handful of writers that begins with Aristotle, first to support the contention that citizenship is "a process" and then to justify the assertion that rights include "social rights." I am of a more austere persuasion, and believe that health, education and even social security are matters of political controversy, not constitutional rights. There are many solid arguments that may well prove me wrong, but they are not rehearsed here.

The commission proposes a review and codification of the law relating to the legal rights, duties, and entitlements of what some statutes do define as "citizens" of the United Kingdom. There is no harm in this. It will ruin a few evenings and weekends for a few lawyers who probably deserve no better. Another group can proceed with the "sector by sector review of the relationship between the statutory and voluntary bodies" in public service. This could be useful. They have also thrown in policy guidelines by employers, and a parliamentary award to community-minded bodies. A little cream is always welcome on apple pie.

I'll tell you what they haven't done, these great and good folk. They have not thought, not for a second, of how to arrange matters so that ordinary residents of these islands can feel the true pride of citizenship, based on a foundation-stone whose rule governs all, with deference to none. Curious, is it not?

Encouraging Citizenship. Report of the Commission on Citizenship. London. Her Majesty's Stationery Office. 22.

LETTERS

The waste of waste

From Mr Peter Rost MP.

Sir, Waste disposal by landfill faces tougher pollution controls, and costs will indeed rise, as Peter Marsh reminds us ("New broom sweeps through waste disposal industry," September 10). He rightly refers to the need for more incentives to encourage recycling but, regrettably, makes no direct reference to the best alternative option to landfill: refuse combustion as a fuel for energy production.

Shamefully, the UK is bottom of the European league in converting refuse into heat and power (as confirmed to me in a Parliamentary Question on June 18). Only 3 per cent of our waste is used for energy production. France converts 25 per cent, West Germany, Denmark and the Netherlands 30 per cent, Sweden 40 per cent, and I understand Switzerland

combusts almost 80 per cent of its waste into useful energy.

Apart from avoiding pollution, which results from landfill, waste is too valuable a fuel to dump in holes. Only a fraction of the resulting methane can even be extracted. Most of it will still leak into the atmosphere — a far more potent greenhouse gas than carbon dioxide.

Much of the refuse burned in European power stations not only produces economic electricity, but also hot water, for district heating. Modern technology of waste combustion more than meets the tougher air pollution control standards. Continued landfilling of 97 per cent of UK waste is unnecessary, undesirable and unacceptable.

Peter Rost, House of Commons, Westminster SW1

'Contaminated by social justice'

From Mr Stephan Schattmann.

Sir, According to David Green of the Institute of Economic Affairs (Letters, September 7), the German old-age pensioner whose social security pension is set average earnings — and maintained at that level by successive Social Democratic and Christian Democratic Governments for more than 30 years — is really a victim of the abuse of concentrated political power.

Chancellor Kohl and his fellow ministers are guilty of pro-

moting egalitarian socialist ideas by following policies contaminated by the concept of social justice.

They should all follow the example of Thatcherite Britain, where unfettered market forces determine policy and produce an old-age pension of not much more than 20 per cent of net average earnings. Mr Green's letter reminds me of the economists' supposed dictum: "If reality does not fit my model, too bad for reality."

Stephan Schattmann, 65c Wigmore Street, W1

Western influence in the Gulf

From Mr R.J. Hills.

Sir, Mr Joe Rogaly (Politics Today, September 7) suggests that Mr Kinnock's contribution to the House of Commons debate on the Gulf crisis is diminished because his proposals were based on unsubstantiated fears. Surely that is so, also, with Mr Rogaly's argument that Hussein may yet survive the blockade. I doubt if President Hussein takes much notice of his "soothing tones" of his fluent English-speaking ministers. Hussein will also recall other occasions when the West took decisive military action when its interests were threatened.

While I believe US policy in the Gulf has so far been impeccable, its actions in, for example, Panama, Grenada and Nicaragua, have probably been

responsible for encouraging Saddam Hussein to believe he could get away with his annexation of Kuwait. Given the support he has had from the West since he has been in power in Iraq, it would be a reasonable assumption for him to make.

We should bear in mind how the average Arab sees western influence in his or her particular country. If the US perceives its interests to lie in propping up pro-western Arab regimes as unattractive as some of the present ones, and, in its perceived role as world policeman, takes offensive action without the support of the UN or of many Arab leaders, we shall end up eventually with no friends at all in the region.

R.J. Hills, Cornbrook, 21 Arkley Lane, Barnet, Hertfordshire

Foot-slogging over Africa

From Mr Malcolm Fraser.

Sir, It has only just been brought to my attention that a letter you published on July 10, from Mr Adrian Hewitt and Professor H.W. Singer, seriously misconstrues the report of the committee which I chaired, relating to the commodities problems of Africa (FT report, June 19). Let me set the record straight.

The report does not treat diversification in a cavalier fashion. It does not suggest that African countries' futures must rely merely on commodities. It does not ignore export earnings instability. It does express a cautious — but, today, generally accepted — view about the "first window" of the Common Fund.

The rest is put to the test by a significant change in attitude on the part of Africa, but also for a significant change in attitude on the part of the international community. Let me explain.

In its introductory chapter the report reviews Africa's mistakes. It also points out that a significant number of these mistakes have been made on the basis of economic advice thought to be good at the time and which Adrian Hewitt and Hans Singer's letter repeats. The United Nations committee which I chaired was established because past prescriptions had failed, and because the work of Unctad had not been able to achieve a sufficient breakthrough in African development. It formed a part of continuing UN work in the effort to turn round African economies.

It draws attention to the way in which existing commodity production has often been neglected, whether at the level of research or extension or of storage or of transport or of search for markets. With rare exceptions, Africa has lost market share in a very significant way to other developing countries. This has reflected a lack of competitiveness and inefficiencies in the production chain right through to marketing of the final product.

The central thrust of the report is that you cannot jump, smoothly and successfully, from an inefficiently operating commodity sector, where resources had been wasted, where management is highly centralised and grossly inefficient, and where government interference in commercial affairs is intrusive, to the early stages of industrial develop-

ment. That is why many of the diversification efforts in Africa in the past have failed. (The World Bank, in its report on sub-Saharan Africa, indicates that about half its projects in Africa have failed.)

The committee's central thesis is that African countries must use, effectively and efficiently, the resources they have. We specifically say that this will provide the best, the most efficient and the quickest means towards broader diversification of the economies. Such diversification will not be possible unless the basic economic structure of African economies is correct, and unless the commodity sector within that structure is given adequate priority from production through to marketing.

Mr Hewitt's and Professor Singer's central contention is that we are saying that African countries should be commodity producers alone. That is the very reverse of what the committee recommends. To diversify effectively, you must use what you have efficiently. It is nonsense to say that we seek to commit Africa to a commodity future alone.

On other specific points of criticism, it is nonsense to say that we do not support diversification: a number of recommendations distinctly relate to that. We also make recommendations about debt, and about compensatory financing to redress shortfalls in export earnings. We also take a realistic view of the Common Fund. We recognise that for the time being funds must go into the Second Account, which is for promotion and development purposes.

We were determined, in our report, to be realistic. We held, however, the future may hold, the simple fact is that no significant donor would today put funds into a new market stabilisation programme with price-fixing provisions. There is no point in recommending what is incapable of achievement — leaving aside, of course, the question of merit.

Our report was addressed to practical issues and it provides some suggestions about practical solutions. I hope that theoretical economists whose prescriptions over 40 years have failed Africa will not try and cloud the issue too much. Malcolm Fraser, 414A Floor, ANZ Tower, 55 Collins Street, Melbourne, Victoria, Australia



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BRITISH ELECTRICITY INDUSTRY

ICI, Enron set for big power plant

By David Thomas, Resources Editor

FINAL CONTRACTS for one of the world's largest gas-fired power stations were signed yesterday by Imperial Chemical Industries of Britain, Enron Power Corporation of the US and four of the UK's regional electricity companies.

The station, which will be sited at Teesside in north-east England, is the largest independent power project so far to challenge National Power and PowerGen, Britain's two established generating companies which are due to be sold to the private sector next year.

Houston-based Enron, one of the US's leading natural gas companies, will build and operate the station.

Mr Robert Baldwin, president of Enron Power UK, said the station could offer its customers cheap electricity

because its total costs, including capital charges, would be lower than the running costs of other large power stations in the UK.

An Enron affiliate has been given a fixed price contract of \$55m (\$1.1bn) to build the station. Financing costs will take the total price above \$700m (\$1.3bn).

By comparison, a large coal-fired power station would probably cost at least \$1bn, while the Sizewell nuclear station is forecast to cost more than \$2bn.

The Teesside plant is scheduled to run with 66 staff, about a tenth the level of a conventional coal-fired station because it avoids the fuel-handling stage of the operation.

ICI will take 257MW of cheap

electricity from the station's 1,725MW of capacity to power its chemical plants on Teesside.

ICI has decided against a stake at this stage, although it has an option to take 10 per cent from Enron's equity when the plant starts in April 1992.

Enron and its partners have signed a long-term gas supply contract with Amoco, British Gas and other members of the group which owns the Everest and Lomond North Sea gas fields.

The group intends to build a gas pipeline into Teesside which will have a capacity of 1.4bn cubic feet a day. The Teesside station will use about a quarter of this gas.

Enron and ICI will also have the right to transport additional gas through the pipeline. Editorial Comment, Page 16

same proportions as the amount of electricity they will take from the station.

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KGB's new role swaps the iron fist for a velvet glove

By Anthony Robinson in Moscow

IN THE old days, most people entered the pre-revolutionary insurance company building at the top end of Moscow's Buzhinsky Square through the back entrance. Few came out alive.

If they ever had an insurance policy it was effectively cancelled by the revolution and by Lenin's creation of an extraordinary security commission called the Cheka, the precursor of the KGB.

Yesterday, 70 years and millions of ruined lives later, the men who currently run the KGB opened the carved wooden front doors of their headquarters to the local and international press. The purpose was to launch a KGB press centre and burnish their image as open-minded instruments of the current orthodoxy - glasnost and perestroika.

The imposing pink brick building is surprisingly modest inside. Uniformed KGB officers usher visitors into a steel-lined lift to the third floor conference centre along carpeted corridors flanked by anonymous offices.

Only three photographs decorated the walls of the conference centre: of Lenin, Felix Dzerzhinsky, the head of the Cheka, and President Mikhail Gorbachev.

A plaque on the outside of the building also commemorates Yuri Andropov, the first head of the KGB to become leader of the Communist party, and hence the entire country, on the death of the now unlamented Leonid Brezhnev in 1982.

But the blank period of nearly 40 years which once stretched between "Iron Felix" Dzerzhinsky and the man who brought the KGB under close party control is now being painfully filled as this ravaged country rediscovers its past.

The men who were the instruments of Stalin's rule by terror - Yezhov and Beria - may not be officially recognised on the walls of KGB headquarters, but neither are their victims any longer be considered "enemies".

Thanks to glasnost the crimes of the recent past are now common knowledge. Mr Vladimir Kryuchkov, the current KGB chairman, announced in June that 3.7m were "restored to reputation in the thirties and early fifties."

Thanks to the lifting of taboos on discussion of the past, the highly intelligent bureaucrats charged with securing the borders and the integrity of the Soviet state freely discuss the "regrettable" crimes of the Stalinist period as if they took place on another planet in another age.

But glasnost has its limits. A Polish correspondent asking for further details on the murder of more than 5,000 Polish officers in the Katyn forest was told that unfortunately most of the files had been lost.

KGB staffing figures are also still a secret: not a KGB secret, said Mr Alexander Karbaynov, the press centre chief, but a state secret.

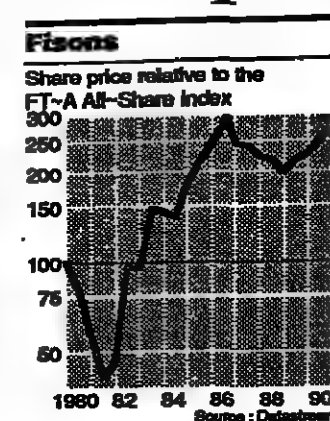
Now that the Communist Party has formally given up its monopoly of political power, the KGB, as its name Committee for State Security implies, is seeking a new function as guarantor of order in the middle of the threatened change of transition to a democratic, market-oriented society.

But its terrible past, and the suspicion that many secret opponents of reform lurk in its corridors, continue to make radical reformers nervous.

They fear it could undermine attempts to re-create a society in which the security of citizens will be assured once again by insurance companies, not secret policemen.

Soviet economy, Page 4

Fisons repeats the prescription



Either the market is wrong about Fisons, or Fisons is. The company says its current 20 per cent earnings growth can be repeated annually for the rest of the millennium. This would put it among a tiny handful of spectacular growth stocks; not so its more pedestrian multiple of 13. The same holds good for the pharmaceutical sector overall, despite the market's memory of its spectacular performance in the last recession 10 years ago. Glaxo and SmithKline Beecham, both of which seem confident of at least 15 per cent average earnings growth for the next five years, are on the same rating of 13.

In Fisons' case, some of the problems are familiar. The company's financial ingenuity has always seemed slightly at odds with quality of earnings, as in its 22 per cent tax charge or its remarkable feat this year of producing a profit on \$150m of net debt. It also has a history of secrecy about its products, though this seems to be changing. The company now predicts that Tildate, the new asthma drug, will have sales of several hundred million pounds by the mid-decade; equally important, it says one or other new product of similar size should be then arriving to take up the running.

At present, the market is nervous of the effects of a weak dollar on the company and the sector. On a longer view this is irrational. Like Glaxo, Fisons has scarcely outperformed the market since the Gulf crisis began. At some point, investors will recall that the drug industry is impervious to recession like no other.

Swiss banks

The Swiss Cartel Commission's victory over the big Swiss banks looks complete for now. The question is whether Switzerland will be more competitive as an international financial centre. For months, the banks have expected the end for fixed syndicates and brokerage commission levels. Closed syndicates had already lost their edge after the profitability of the public bond markets started to decline two years ago, and now account for only a third of new deals. As for commission levels, institutional clients have long negotiated their charges. Small investors are likely to suffer as in other markets undergoing deregulation.

But what would really change the status quo is the mooted abolition of turnover tax. That would improve trading volumes, but remains politically fraught. It would also force banks to reassess their charges for lucrative money management services. The introduction of performance-based fees would hit profits and give foreigners a bigger chance. Nevertheless, in a country where the Government is bickering with the central bank over pegging mortgage levels, this seems a far-off prospect. The Big Three can rest easy on their profits for a while longer.

Hoare Govett

The long-awaited buyout of the London stockbroker Hoare Govett seems rather at odds with received wisdom. The first principle of buyouts is borrowing against assets; in the tangible case, Hoare has none. The next is running the business for cash; Hoare can have been doing little else for the past three years. Buyouts are supposed to end in a profitable exit by trade sale or flotation; Hoare has no obvious plans for either.

The idea is nevertheless attractive, if only as a retreat from the financial hypermarket bet towards the partnership principle. Hoare may also be able to use its new £70m of capital to attract business, now that uncertainty over the commitment of its Canadian owner has been removed. But for the 75 per cent of staff not invited to take part, the picture seems one of increased risk and unchanged return; or worse, should they come to represent excess cost to be squeezed from the business by its new owners.

P & O

It is understandable that P & O's shares have fallen more than a fifth since the Gulf crisis began. A relatively highly

geared international transport group - half of whose business is property and construction related - is vulnerable to sharply higher fuel oil prices, increasing risks of recession and a rising pound. Nevertheless, it is hard to see why its shares should have fared worse than other cyclical stocks like ICI or British Airways.

Over half of the £37m drop in P & O's interim pre-tax profits, to £130.1m, can be explained by the absence of last year's profits on the Taylor Woodrow stake. Similarly, the slump in UK housebuilding has been largely offset by improvement in the traditional shipping business and the more stable services operations which now account for close to a third of operating profits.

Admittedly, gearing is rising and the near halving in interest rate cover, to 2.4 times, is a reminder that P & O's ability to exploit the growing corporate distress in property - the sector it knows best - is severely limited. Given the management's record, it is hard to see that P & O did not pay a silly price for Laing Properties. But its ability to persuade its bankers to back its property judgment with endless sums of non-recourse lending must also be finite. It will be a year at least before profits start recovering. In the meantime a prospective yield of 8 1/2 per cent provides a reasonable support.

TVS

In a hard-headed commercial world, TVS would have been taken over some time ago, for reasons obvious from yesterday's interim figures. Chief among them is the discrepancy between the sorry transatlantic tale of MTM, which delivered three expensive flops last year, and the underlying benefits of a monopoly over TV advertising between Dorset and Dover. Granted, the UK business is weak now, with pre-tax profits down 30 per cent, and 1991 looking bleak. But TVS has brought net debt down from £136m at the end of 1988 to \$48m now, which shows the industry's basic cash-generative power.

The problem, besides uncertainties about MTM's value, is the proximity of the UK franchise auction in 1991, which is probably enough to put off most bidders. And if no one bids before the auction, then TVS is safe from takeover till half-way through the decade. No wonder the shares are on six times likely 1990 earnings.

Israel and Moscow plan aircraft venture

By Hugh Carnegie in Jerusalem

ISRAEL and the Soviet Union have reached initial agreement to produce jointly, with US co-operation, civilian cargo aircraft for world markets using Soviet bodies. American engines and US and Israeli avionics.

If the project comes to fruition, it will provide important access to international customers for the Soviet aircraft industry, which to date has faced obstacles of quality, difficulty of servicing and certification in key markets.

It would also be a dramatic breakthrough in ties between Israel and the Soviet Union. Despite a thaw in relations recently, Moscow has yet to restore full diplomatic links broken off after the 1967 Arab-Israeli war. Commercial relations are minimal.

The joint aircraft plan appears to have top-level support in Moscow. President Mikhail Gorbachev told a Soviet television interviewer it had been discussed during his summit meeting with US President George Bush in Helsinki at the weekend. "This is a large-scale project," he said.

Although the Soviet side has tended to play down the Israeli role in public - Mr Gorbachev did not mention it in his brief remarks - Israeli and US officials say the initiative was taken by Israel early this year. The project envisages the main fitting operation for the aircraft being carried out by Israel Aircraft Industries (IAI), the big state-owned aerospace and military hardware company.

Protocols of intent on the project have been signed by Israel and the Soviet Union, but US involvement is vital to overcome potential technology transfer objections and to secure certification from the Federal Aviation Authority (FAA). The FAA said yesterday that the project was still in the early stages of discussion.

The plan is that IAI would equip Tupolev 204 and Ilyushin 96 aircraft with Pratt and Whitney engines and US and Israeli avionics to produce aircraft aimed primarily at the civilian cargo market, which is expected to show strong demand for some years to come. IAI has well established programmes for converting and re-equipping airliners which are approved by the FAA.

The Israelis say the Soviet aircraft bodies are of high quality. The presence of many highly qualified Soviet immigrant engineers in Israel would help overcome technical and communications problems involved in fitting out the hybrid aircraft.

United Technologies, the parent company of Pratt and Whitney, is understood to have been involved in the project from an early stage. Mr Armand Hammer, the US industrialist with long-standing ties in Moscow, is heading a consortium of prominent investors to raise finance, including Mr Robert Maxwell, the British publisher, Mr Shaul Eisenberg, the Israeli businessman, and Mr Albert Reichman of Canada.

Mr Hammer said he was confident the US authorities would give the go-ahead for the use of US technology. If the project went ahead, the first completed aircraft could be ready in 1995.

But the blank period of nearly 40 years which once stretched between "Iron Felix" Dzerzhinsky and the man who brought the KGB under close party control is now being painfully filled as this ravaged country rediscovers its past.

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But glasnost has its limits. A Polish correspondent asking for further details on the murder of more than 5,000 Polish officers in the Katyn forest was told that unfortunately most of the files had been lost.

KGB staffing figures are also still a secret: not a KGB secret, said Mr Alexander Karbaynov, the press centre chief, but a state secret.

Now that the Communist Party has formally given up its monopoly of political power, the KGB, as its name Committee for State Security implies, is seeking a new function as guarantor of order in the middle of the threatened change of transition to a democratic, market-oriented society.

But its terrible past, and the suspicion that many secret opponents of reform lurk in its corridors, continue to make radical reformers nervous.

They fear it could undermine attempts to re-create a society in which the security of citizens will be assured once again by insurance companies, not secret policemen.

Soviet economy, Page 4

Swiss banks

The Swiss Cartel Commission's victory over the big Swiss banks looks complete for now. The question is whether Switzerland will be more competitive as an international financial centre. For months, the banks have expected the end for fixed syndicates and brokerage commission levels. Closed syndicates had already lost their edge after the profitability of the public bond markets started to decline two years ago, and now account for only a third of new deals. As for commission levels, institutional clients have long negotiated their charges. Small investors are likely to suffer as in other markets undergoing deregulation.

But what would really change the status quo is the mooted abolition of turnover tax. That would improve trading volumes, but remains politically fraught. It would also force banks to reassess their charges for lucrative money management services. The introduction of performance-based fees would hit profits and give foreigners a bigger chance. Nevertheless, in a country where the Government is bickering with the central bank over pegging mortgage levels, this seems a far-off prospect. The Big Three can rest easy on their profits for a while longer.

Hoare Govett

The long-awaited buyout of the London stockbroker Hoare Govett seems rather at odds with received wisdom. The first principle of buyouts is borrowing against assets; in the tangible case, Hoare has none. The next is running the business for cash; Hoare can have been doing little else for the past three years. Buyouts are supposed to end in a profitable exit by trade sale or flotation; Hoare has no obvious plans for either.



US Secretary of State James Baker (left) with Soviet Foreign Minister Eduard Shevardnadze (right) in Moscow yesterday before talks on the Gulf and the "2 plus 4" accord

US and Soviet Union discuss long-term peace in Middle East

By Anthony Robinson in Moscow

THE US and Soviet Union yesterday laid the foundations for co-operating in the Middle East on a long-term basis during wide-ranging talks between Mr James Baker, the US Secretary of State, and Mr Eduard Shevardnadze, the Soviet Foreign Minister.

The two were expected to leave further talks on the Middle East tomorrow, reflecting the unprecedented closeness between the superpowers as a result of Moscow's willingness to share a firm line against Iraq's invasion of Kuwait.

However, with Moscow having made clear its preference for a peaceful, diplomatic solution, discussions are believed to have centred on future security and arrangements with other countries in the region.

Western officials noted that a diplomatic solution which left Iraq with a large standing army and nuclear ambitions would lead to greater unease among neighbouring Arab states which have already formed a de facto anti-Iraq coalition.

The talks, which followed lengthy meetings between the two men at the weekend summit meeting in Helsinki, were part of a heavy diplomatic programme in the Soviet capital as foreign ministers of the four war-time allies - the US, Britain, France and the Soviet Union - put the finishing touches to the German reunification agreement due to be signed in the presence of President Gorbachev today. But the two men also discussed the continuing Start strategic arms reduction negotiations and Vienna talks on conventional arms cuts, plus a wide range of regional issues. The talks included detailed discussion of an election commission for Afghanistan and the Cambodian question as well as developments in Angola and Central America before focusing on Iraq and events in the Gulf.

Turkey has increased the numbers of its troops along the frontier with Iraq from 60,000 to around 95,000, according to military sources, Jim Bodgener writes in Ankara. Iraq, meanwhile, is understood to have redeployed some 100,000 of the troops until recently stationed on the Iranian frontier to boost the existing five divisions along the Turkish border. Mr Idirim Akbulut, Turkey's Prime Minister, yesterday poured cold water on suggestions that his government was ready to sanction military involvement in the Gulf.

They have been supplying the US with technical details of the arms which they have supplied to Iraq, notably Aero-space's Exocet air-to-sea missile and Matra's R-530 air-to-air missile.

Mr Jean-Pierre Chevènement, French defence minister, said recently: "Between what is said and what is done there is a big difference. I deny that any instruction has been given (to supply details). For the rest, it is a question covered by military secrecy and you will understand that I can say no more."

In Washington, French officials said they were shocked by suggestions that France-US cooperation in the Gulf was

friendly jets to intercept them or attack them. Its radar eye has a 360-degree view of the horizon, and at operating altitudes can "see" more than 200 miles, simultaneously tracking air and sea targets.

Using electronic counter-measures or "decoys", the French equipment was on several occasions able to flood the air by giving Awacs too much information.

A second concern is that the French equipment - which is light enough to be put on top of an 18-wheel vehicle - is protected against attack from the air by other electronic jamming gear.

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In Washington, French officials said they were shocked by suggestions that France-US cooperation in the Gulf was

not full and sincere. One official pointed out that, with French warships alongside US naval forces in the Gulf, it was not totally reliable to would not share information on any subject, including electronic counter-measures.

France is due to receive delivery of the first of four American Awacs from Boeing this October. Boeing said yesterday that it knew no reason why the aircraft should not be delivered on schedule.

Officials point out that the US is not totally reliant on Awacs for aerial superiority. It is also using intelligence satellites which can track the heavy Iraqi troop presence near the Saudi border.

Continued from Page 1

the Thomson Tiger radar system which is used on the ground by the French army, but could be fitted on Soviet-supplied Ilyushin 76 jetliners.

According to intelligence and other sources familiar with the jamming incidents, the US is concerned about Iraqi ground equipment which - operating alongside other custom-built gear - can be used to confuse the Awacs by overloading its capacity for reading and analysis.

The Boeing Awacs planes amount to an airborne radar system with a command, control and communications centre which can track enemy aircraft or missiles, and direct

friendly jets to intercept them or attack them. Its radar eye has a 360-degree view of the horizon, and at operating altitudes can "see" more than 200 miles, simultaneously tracking air and sea targets.

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DELTA

	1990 1st Half	1989 1st Half
Turnover	415.5	430.8
Profit before tax	46.1	42.8
Earnings per share	18.9p	17.3p
Interim ordinary dividend	4.2p	3.9p

- ▲ Profits and Earnings continue to advance
- ▲ Delta Crompton Cables: Restructuring almost complete
- ▲ Increased exports and turnover in Europe
- ▲ Further strategic acquisitions and development

Copies of the Interim Report for the six months ended 30 June 1990 from which the above is an extract are available from 14 September from the Secretary, Delta PLC, 1 Kingsway, London WC2B 6XP. Telephone 071-836 3535

NOM Local Comm Global Cap

INSIDE

Alusuisse-L warns on pr

ALUSSE

Family fortune

Bond considers

Fisons jumps 35

Silver lining to Singapore

FT-A World

Summer Sun

Market Statistics

Companies in this sect

Share price changes

Share price changes

Share price changes

Share price changes

Share price changes

Share price changes

Share price changes

Lex, Page 18.

INTERNATIONAL COMPANIES AND FINANCE

Alusuisse predicts fall in year's net

By Our Financial Staff

ALUSUISSE-LONZA Holding, the big Swiss aluminium company, yesterday predicted that group net profits this year would fall about a third from last year's SF468m (\$55.5m), but said it was not excluding a higher dividend this year.

Group net profit for the first half of 1990 was SF170m but no six-month comparison was given. Group turnover in the first half slipped to SF344m from SF355m. Cash flow dropped to SF340m from SF350m.

Alusuisse noted that, in spite of the projected fall in group profits, the parent holding company would post slightly better profits in 1990. Parent company profits last year were SF135m.

"The income derived from investments in subsidiaries

and affiliates in 1990 is significantly up on the previous year's yield owing to these companies' record performance last year, which has resulted in higher dividends being paid to the holding company in 1990," Alusuisse said.

"This allows us to retain our present dividend policy." On 1989 results, Alusuisse raised its dividend 50 per cent to SF15 per registered share, SF30 per bearer, and SF3 per participation certificate.

The predicted one-third fall in group net profits this year would produce a figure around the level reached in 1988, when Alusuisse made a profit of SF131m. However, the company said the Gulf crisis made precise forecasts impossible.

"These figures may look dis-

appointing at first glance but in our opinion such an impression would be false," the company said.

Alusuisse said it expected a cash flow for 1990 of more than SF750m, compared with 1989's SF748m. Alusuisse had previously given a 1990 cash-flow figure of SF738m.

Even so, the expected 1990 cash flow would suffice to internally finance investment projects and acquisitions, the company said. Investments this year should total SF600m, down SF40m from 1989. Analysts noted that cash flow is running at a rate of 10 per cent of sales, still a good level for an industrial concern.

On the first-half performance, Alusuisse said that "thanks to our wide diversification and increased

orientation towards specialties, the effects of weaknesses had remained within bounds."

Analysts suggested that this year's group profit decline could hurt the dividend to be paid in 1992.

They noted that the company's restructuring effort had succeeded in producing more finished products and reducing exposure to cyclical raw materials, thus improving longer-term strength.

In the short run, however, the company remains subject to currency factors, commodity prices, economic slowdown and narrower profit margins, they said.

For the year, the company expects sales to decline about 5 per cent to about SF7.5bn from SF7.1bn in 1989.

Renault arm in Argentina may expand into Brazil

By John Berham in Buenos Aires

RENAULT'S Argentine subsidiary says it is considering expanding operations to Brazil, where Volvo, its world-wide partner, already has a truck and bus unit.

Mr Jesus Peon, managing director of Renault's Argentine operation, said in an interview published yesterday: "In a first stage we will begin exporting to Brazil, then later, through associations with Brazilian companies, we could decide to produce there. Nothing definite has been decided yet."

Ambalinda, the holding company that manages Ford and Volkswagen operations in Brazil and Argentina, shares production facilities in both countries.

However, Renault would become the first company to expand into Brazil from Argentina, rather than merely consolidate existing operations.

Bankers in Buenos Aires say Renault has long planned to scale back its operations in Argentina, either by selling part of the subsidiary to local investors or expanding operations into a more promising market.

Argentina's car production has fallen by two thirds to about 100,000 units a year in the past decade as the country succumbed to an unprecedented recession. Renault executives are understood to have held talks with Chilean and Brazilian government officials to discuss relocation packages.

It now seems that Brazil has won. Increasing economic integration with Argentina and liberal trade policies will allow it to increase exports and reduce life capacity, while Volvo's presence in Brazil will allow Renault to spread the risk of entering a new market. Mr Peon said that Renault would send dies from Argentina to produce cars in Brazil in a capacity-sharing plan.

He said: "We should have a policy by which an Argentine company makes one or two models, but not four, five or eight for both the Argentine and Brazilian markets."

Merger to give insurance giants increased muscle

Karen Fosli on plans to link Norway's biggest firms

Mr Ludvik Sandnes, deputy managing director of UNI Forsikring, Norway's biggest insurance group in terms of assets, is confident that a merger between his company and Storebrand, Norway's second biggest insurance group, will be approved by the finance ministry before December.

Meeting this schedule is crucial if the new company is to become operative, as planned, from January 1. Mr Arne Skauge, the finance minister, is expected to give the green light before then, though he endorsed it on June 6, when it was announced.

The merger will propel UNI Storebrand, the new company, to a position as Scandinavia's biggest insurer apart from Sweden's Skandia but, more importantly, it will create a company with enough muscle to meet international competition, particularly after the European Community's borders are brought down in 1992.

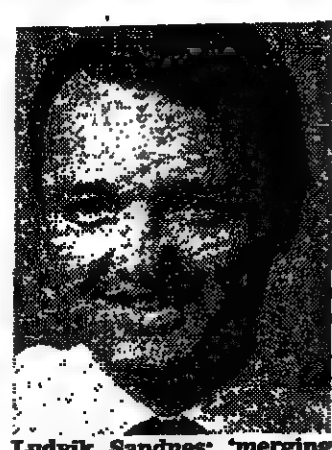
Domestic competition became heated last year after Skandia purchased the ailing Vesta insurance group. Other domestic players sought alliances in and outside Norway.

After an era of deregulation in the 1980s which sparked over-heated competition, unprofitable general insurance business and significant changes in the non-life insurance sector, the 1990s are expected to bring changes to the structure of the life insurance sector and keener competition by foreign companies.

Norway's regulators have maintained strict rules on mergers within the finance community which were shattered last year by a radical reversal in policy allowing Norway's two biggest banks to merge.

They had no choice. A domestic recession set in after Norway's oil-dependent economy was ravaged by a plunge in world crude oil prices in 1986. This forced a record number of bankruptcies and credit losses by the banks which is not expected to abate this year.

Some insurance companies - Storebrand included - involved in credit lending also suffered heavy losses. Now, finance institutions are scrambling to survive.



Ludvik Sandnes: 'merging because we are strong'

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UNI has made a 5 per cent staff reduction to 3,000. Further reductions are forthcoming, but they are loathe to outline details.

Both companies have made significant recoveries in the last two years; in the non-life business Storebrand reversed losses of Nkr525m in 1988 to profits of Nkr680m last year. UNI climbed in the same period from Nkr57m to Nkr388m while its life insurance business generated Nkr225m in 1989.

"Consider the scale of the two companies' combined economies," Mr Sandnes suggests. UNI Storebrand will be Norway's third biggest company in terms of assets which will reach Nkr800m. It will have annual turnover of Nkr225m, premium income of about Nkr150m - Skandia's is put at Nkr225m.

Also it will have a securities portfolio of Nkr120m - with scope given by new regulations to expand it to Nkr180m or about 10 per cent of the Oslo stock market - a bond portfolio of about Nkr30m-40m and Norway's biggest real estate portfolio at Nkr70m, or about 850,000 sq m.

Mr Sandnes says investments are to be diversified outside Norway and therefore an asset management bridgehead is to be established in London.

In addition, he points to a huge domestic market potential to expand life insurance/pension products. According to Mr Sandnes there currently exists a Nkr250m public sector welfare/pension deficit. "It's definitely underfunded and based on our internal calculations its going to get worse," he forecasts.

The terms of the merger, based partly on equity capital distribution, will give Storebrand's current shareholders a 60 per cent stake in the new company, while a trust directly controlled by UNI's general policyholders and UNI life's clients will hold the remaining 40 per cent, but the split between the two is to be decided by external advisers. Both companies foresee it being a smooth process as they have gained experience from other mergers out of which they were formed.

Continental in link-up with SAS

By Nikki Tait in New York

CONTINENTAL Airlines, the US carrier, and Scandinavian Airlines System (SAS) yesterday announced that they were launching a joint eastbound "priority cargo express service."

This will offer a freight delivery service from about 30 US cities to 60 Scandinavian and European destinations.

The service is the first joint move by the two airlines since SAS doubled its stake in Continental to 18.4 per cent last month, a move which accompanied the departure of Mr Frank Lorenzo, Continental's controversial chief executive.

The two airlines already have a westbound cargo service - a joint operation set up last year.

Continental said it saw the new service, which will handle the freight on passenger aircraft, as "one of many joint developments between the two airlines."

● In yesterday's issue it was wrongly reported that SAS was selling half its 50 per cent stake in Linjeflyg, the Swedish domestic airline. In fact SAS is selling its entire 50 per cent stake.

Eskénazi resigns from more posts

By Lucy Kellaway in Strasbourg

MR GERARD Eskénazi, the French banker, yesterday resigned as vice president of Groupe Bruxelles Lambert, the Belgian holding company, ending a long and dynamic partnership with Mr Albert Frère, chairman of GBL.

Mr Eskénazi also resigned from the board of Petrofina, the Belgian oil company, where he is to be replaced by Mr Jacques Calvet, the chairman of Peugeot, the French car group.

The two resignations came as little surprise yesterday, fol-

lowing the news on Monday that the influential French financier had quit Pargesa, the Swiss holding company that he set up with Mr Frère in 1981.

Pargesa, GBL and Petrofina are linked through a series of complicated cross-shareholdings. Pargesa owns some 38 per cent of Groupe Bruxelles Lambert, while GBL, with Power Corporation of Canada own more than 50 per cent of Pargesa.

Once Mr Eskénazi had resigned from one group, his

position at the others looked increasingly untenable.

The resignation will leave all three companies largely under the sway of Mr Frère, who earlier this year became chairman of Petrofina.

It is not yet clear how much the strategies of the three companies will change as a result, although the interests of the two men had always been different, with Mr Eskénazi particularly interested in French financial assets and Mr Frère more interested in heavy industrial concerns.

PepsiCo increases share of fried chicken outlets

By Nikki Tait in New York

PEPSICO, the US soft drinks manufacturer, is acquiring a further 209 Kentucky Fried Chicken restaurants from Collins Foods, as part of a complex restructuring of the quoted Los Angeles-based franchise group.

The deal means that PepsiCo will now operate about 30 per cent of the 5,000 KFC outlets in the US "in-house," with the remainder being run on a franchise basis. The acquisition of the Collins' KFC outlets, together with certain property interests of the West Coast

group, is being paid for by the issue of about 4.9m PepsiCo shares to Collins shareholders.

Based on yesterday's PepsiCo price of \$24.50, this gives a price-tag of about \$120m.

At the same time, Collins is spinning off its other operations, which include the operation of 64 Kentucky Fried Chicken outlets in Australia, into a new company which will then make an all-share offer for the 33 per cent of Sizzler Restaurants, a Nasdaq-quoted company, which Collins does not own.

YSL advances 43% halfway

YVES Saint Laurent, the French fashion house (YSL), said yesterday that net profit grew 43 per cent in the first half to FF770.6m (US\$13.3m) from FF492.2m in the year-ago period, AP-DJ reports.

Consolidated revenue grew 5.2 per cent to FF1,340m, the company said. On a comparable exchange-rate basis, the gain would have been 10.5 per cent. It added that seasonal factors, which mean that most perfumes are sold in the second half, also affected income.

YSL said the profit gain reflected lower financing charges this year, as well as gains from debt management.

Banca del Tri-State Corporation

USD 50,000,000 Dual Basis Bonds 2000

In accordance with the terms and conditions of the Bonds, notice is hereby given that for the 6 months period from September 11, 1990 to March 11, 1991, the Bonds will carry an interest of 8.825% per annum (margin included). The relevant interest payment date will be March 11, 1991 and the coupon amount per USD 10,000 Bond will be USD 443.70.

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Due 1992

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August, 1990

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* Source: Bernard Wood, Trends and Patterns Inc., Institutional Equity, Sales, Research and Trading in Canada, 1989.

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INTERNATIONAL COMPANIES AND FINANCE

Columbia S & L junk bond sale stopped by regulators

By Janet Bush in New York

COLUMBIA Savings & Loan, the California thrift which is insolvent because of an estimated \$1bn in losses and a deeply discounted portfolio of high-yield junk bonds, moved one step closer to being taken over by the federal government when regulators rejected its plan to sell its junk portfolio.

Columbia announced in July that it had agreed to sell its \$2.9bn in junk bonds to Gordon America LP, a partnership associated with Gordon Investment Corp, an aggressive merchant bank based in Toronto.

At issue was a "non-recourse" clause which provided for the sale of the junk bond portfolio in the case of a default, the junk

bonds would have been returned to Columbia, leaving the ailing thrift in an even worse position and the federal government with the ultimate liability. As of June 30, the thrift was insolvent to the tune of \$352.2m.

The Office of Thrift Supervision said that it could not approve the transaction in which Gordon would have bought the portfolio for \$3bn, a slight premium.

The deal was to be financed with \$300m in cash and \$2.7bn in the form of a note bearing interest of 10.5 per cent per year.

The OTS said the terms of the financing raised a significant issue of compliance with the provisions of the

thrift bail-out Bill passed in August 1988. The Bill requires savings and loans to divest their junk bonds.

It said that not all cash bids had been sought by Columbia and that the bid did not consider any bids which would have given it a share of any future gains of the portfolio.

Therefore, the OTS said, it "could not be confident the bidding process had produced the best ultimate value for the portfolio."

The OTS said that Columbia might fail even if the sale of its junk bond portfolio were to go through.

Columbia said that it would try to restructure the deal but that its options were limited.

Canadian raiders retreat from the front line

Bernard Simon looks at changing fortunes for the Belzberg family's business empire

After years of chasing takeover-prone companies into the trenches, Canada's Belzberg family has itself been thrown on the defensive lately.

Falling share prices, the collapse of the junk bond market, difficulties in US real estate, and the public backlash against corporate raiders are all taking a toll on the three brothers - Sam, Bill and Hy - and their flagship holding company, First City Financial Corp of Vancouver.

The Belzbergs realised a loss estimated at between \$20m and \$30m (US\$57m) from the sale last week of their 5.5 per cent stake in the British food stores group Asda.

Their withdrawal from Asda, after failing to find a European partner willing to help them buy a bigger stake, comes on the heels of a similarly unsuccessful effort to parlay a 12 per cent stake in Armstrong World Industries, a leading US floor coverings manufacturer, into a more dominant position.

The turnaround in the Belzbergs' fortunes has been sudden. Less than a year ago, First City celebrated an 85 per cent jump in 1988 operating earnings and a 50 per cent climb in its share price with a three-for-one share split and a substantial dividend hike.

The company also benefited in 1989 from a \$123m (US\$105m) gain from the sale of its interest in a leading Canadian cellular telephone company.

But in the past year, its share price has tumbled by more than half to its present level of \$26.35, with C&I of the fall coming in the past week

alone. The Armstrong misadventure cost the Belzbergs about \$18m. Coming on top of a \$25m loss on its risk arbitrage portfolio, First City suffered a \$43.7m loss in the first six months of this year.

To add to their headaches, the brothers in their personal capacity have a 58 per cent stake in a troubled California savings and loan institution, Far West Financial Corp, which is one of the thrift industry's biggest investors in used bank credit lines.

Sam Belzberg, First City's chairman and chief strategist, indicated earlier this year that the group was retreating from its troublesome New York-based arbitrage activities.

In addition, according to one official, the group has sold "hundreds of millions" of dollars of securities from an investment portfolio whose market value stood at \$31.2bn at the end of last year.

First City says it wants to put more emphasis on its operating businesses, which include an assortment of financial services, real estate development, and manufacturing.

A Belzberg-controlled Canadian trust company and its merchant bank subsidiary have in the past 18 months hired several senior bankers and set up a commercial lending division.

The group's chief industrial interest is Scovill, a leading US maker of fasteners, which it acquired in 1985 in one of the Belzbergs' few raids that culminated in a full-fledged acquisition.

The Belzbergs are the sons of a Polish immigrant who ran a furniture store in Calgary while dabbling in real estate. Hy, the oldest of the three brothers, still runs the family furniture business and is only marginally involved in First City. The youngest brother Bill lives in Los Angeles, overseeing ailing Far West Financial.

Sam, described by one acquaintance as shrewd but unassuming, put the Belzbergs on the map in the 1980s by being among North America's

most active "greenmailers" - buying minority positions in companies vulnerable to takeovers, then persuading the frightened managements or another corporate raider to buy them out at a profit.

Like other corporate raiders, the Belzbergs have had their ups and downs. They benefited handsomely from participation in fellow raider T. Boone Pickens' bid in the early 1980s for the US oil producer Gulf Corp,

to present a kinder, gentler image. One observer suggests that a reason for First City's failure to find a partner to help take over Asda may have been European firms' skittishness at being seen getting into bed with the Belzbergs. "They'd like to change their reputation," says Mr Tony Yue, an analyst at Goepel Shields & Partners, a Vancouver-based securities firm.

As part of the shift in direction and image, one of the Belzbergs' US units set up a joint venture last summer with Washington-based engineering and design firm American Capital & Research Corp to finance environmental projects. "They find the projects and we find the money," a First City official says.

Although Sam Belzberg, 62, still pulls the big strings in the family, his nephew Brent and son Marc have become increasingly prominent in recent years.

Brent, the more conservative of the two cousins, has day-to-day responsibility for Canadian financial services. Marc has had a more controversial career as president of New York-based First City Capital Corp, the umbrella for the group's troubled US risk arbitrage business.

Marc Belzberg's buccannering style has caused some tensions between the US and Canadian arms of the family empire.

The strains have raised speculation that when the day comes for Sam to take a less active role in the business, the US and Canadian arms of the Belzberg empire may grow further apart.

With corporate raiders no longer the glamour boys of the business world, the Belzbergs apparently now feel the need

With corporate raiders no longer members of the glamour club of the business world, the Belzbergs apparently now feel the need to present a kinder, gentler image

and from earlier tilts at the US securities trading firm Bache Group (now part of Prudential-Bache) and a leading Canadian trust company.

However several ambitious forays - including a 1984 attempt to take over American Can's Canadian and British packaging operations - came to naught.

With corporate raiders no longer the glamour boys of the business world, the Belzbergs apparently now feel the need

Fluor advances 18% to \$40m

By Nikl Tait in New York

FLUOR, the world's largest engineering and construction services company, yesterday reported an 18 per cent improvement in third-quarter profits, at \$40m after tax. The figure was scored on revenues which advanced to \$1.77bn from \$1.58bn.

The advance comes after a dip in the second quarter of the current year, and leaves aggregate net profits for the first nine months, to the end of July, up by just over one third at \$106.2m.

The third-quarter profits total translates into earnings per share of 49 cents, 17 per cent higher than in the same period a year ago. Fluor said the 1990 figure included a discontinued operations gain worth 10 cents a share, from

the sale of its Pea Ridge Iron Company.

However, the comparable figures from the third quarter of 1989-90 showed a one-off gain of 11 cents a share after a settlement with the National Iranian Oil Company.

Fluor said that new orders in the third quarter were slightly ahead of the previous year at \$2bn.

This leaves the new order figure for the nine months up by 11 per cent. "We are encouraged by the strength and diversity of new business activity despite the Gulf crisis," said Mr Les McCraw, Fluor's chief executive.

There has been some concern among investors about the impact of the Middle East crisis on Fluor, which recently

said it had received contracts for parts of Saudi Arabia's major project to overhaul and expand its oil and gas production facilities.

However, the company stressed yesterday it had no interests in Kuwait or Iraq, and that work in progress in Saudi Arabia totalled less than \$50m and was continuing.

During the third quarter, Fluor Daniel - the group's engineering and construction business - saw "substantially higher" profits, with both margins and volume increasing.

Fluor said that work for the natural resources sector, including oil and gas, was particularly buoyant. Results from natural resources investments were moderately improved on the previous year.

Price increases boost Heinz sales by 12%

H. J. HEINZ, the US food group whose products range from ketchup and soup to "Weight Watchers" products and tinned tuna, reported a 13.2 per cent advance in after-tax profits at \$143.2m during the three months to August 1.

The first-quarter rise translated into a 12.5 per cent rise in earnings per share at 54 cents.

Heinz, which has shown consistent profits growth over the past decade, said the improvement was secured on sales up by 7.4 per cent at \$1.56bn. However, the company conceded that the improvement was largely due to price increases spread across most of its major product categories, with sales volumes - on an aggregate basis - staying flat.

This picture, it said, was due to a fall in sales volumes on the tuna side, offset by some significant increases elsewhere. Heinz attributed the difficulties to increased import competition and heavy trade buying at the end of last year ahead of an expected price increase which did not materialise.

Heinz said that some of the sectors showing strong underlying sales growth included the ketchup business in the US and the UK operations.

Profits at the operating level stood at \$265.1m against \$230.4m in the first quarter, while interest costs rose to \$25.5m from \$18m.

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Indonesian group income up three-fold

ASTRA International, Indonesia's second largest private group, yesterday unveiled a more than three-fold rise in net income to Rp95bn (\$50m) from Rp27bn, for the first half to June. Reuter reports from Jakarta. Astra, which went public in April, controls activities ranging from vehicle production to agribusiness.

Sales advanced to Rp1,200bn from Rp450bn previously.

Mr Theodore Rachmad, president, said that for the whole of 1990 the group should double 1989's net income of Rp85bn.

He told shareholders the main reason for the first-half improvement was continued strong sales of vehicles, which it produces under licence from Toyota Motor and Honda Motor of Japan.

Mr Rachmad said Astra planned to invest \$500m in a pulp and paper mill in East Kalimantan, the Indonesian part of Borneo. The plant would be completed by the end of next year to process logs from its 180,000 hectare forest concession.

The company said it was committed to its \$600m pulp mill project in Irian Jaya, which was suspended after Scott Paper of the US withdrew from the venture last year.

Astra is investing \$120m in a plant to manufacture glass for vehicles and construction.

Japan sell-off cancelled

FOR THE SECOND year in succession, Mr Ryusaku Hashimoto, Japan's Finance Minister, has called off the sale of a tranche of the Government's shares of Nippon Telegraph and Telephone (NTT), writes our Tokyo Staff.

Mr Hashimoto said the price of NTT shares on the Tokyo stock market had fallen so low that new shares could not be sold.

The ministry, which holds two thirds of the shares, was

counting on raising ¥1,300bn (\$9.3bn) through the sales to help finance public works.

NTT shares, initially launched on the Tokyo Stock Exchange in January 1988 at ¥2.12m each, have tumbled recently to the ¥800,000 range.

Market participants have been expecting the ministry to cancel this autumn's planned issue of 1.95m shares.

Notice to the Holders of Canadian Pacific Limited U.S. \$75,000,000 Retractable Debentures due 1990/1999 (the "Debentures")

NOTICE IS HEREBY GIVEN that pursuant to paragraph 2.02(2)(b) of the Trust Indenture pertaining to the above-captioned issue the Debentures shall bear interest for the Interest Period commencing on October 15, 1990 and ending on October 14, 1995 at a rate which is to be 0.50% per annum above the annual yield equivalent, rounded to two decimal places, of the bid rate for United States Treasury 8 1/8% bonds due November 15, 1995, which yield shall be determined as at 2:30 p.m. (London time) on September 28, 1990. The new rate shall be published not later than October 2, 1990.

Any Debentureholder may, upon giving notice accompanied by such Debenture to any of the Paying Agents listed below on or after September 28, 1990 but not later than October 5, 1990, irrevocably elect to have such Debenture redeemed by Canadian Pacific Limited on October 15, 1990 at a redemption price equal to 100% of its principal amount, together with accrued interest to October 15, 1990 whereupon Canadian Pacific Limited will become obligated to redeem such Debenture at such price on such date. Pending completion of Limited will become obligated to redeem such Debenture at such price on such date. Pending completion of such redemption, the relevant Paying Agent will hold such Debenture to the order of the Debentureholder. Such notice of election must be in a prescribed form, which will be available at the office of each Paying Agent specified below.

Each Bearer Debenture payable on redemption must be surrendered for payment with all unmaturing coupons appertaining thereto, failing which, in the case only of coupons maturing for payment on or prior to October 15, 1990 the amounts of any such unmaturing coupons will be deducted from the sum due for payment and, in the case of coupons maturing thereafter, payment in respect of such Bearer Debenture shall be made only on such terms as to evidence and indemnification as Canadian Pacific Limited with the consent of the Principal Paying Agent may require. Each amount so deducted will be paid, without interest, in the manner mentioned above against surrender of the missing coupon within a period of six years from the due date for payment thereon.

Each Registered Debenture payable on redemption prior to maturity thereof must be surrendered for payment with the form of transfer thereon duly executed.

Interest upon the principal amount of the Debentures elected for redemption shall cease to be payable from and after October 15, 1990.

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11 Wallbrook
London EC4N 8ED

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Belgium

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43 Boulevard Royal
Luxembourg

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For and on behalf of
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BANK OF MONTREAL
Principal Paying Agent



U.S.\$514,921,000

Commonwealth of Australia

Fixed Spread Bond Tender Offer

The Commonwealth of Australia has offered to purchase any and all of its outstanding Bonds of each issue listed below at prices to be determined daily. The daily price for each issue will be calculated as the price resulting in a semi-annual yield equal to the sum of (1) the yield of the Reference U.S. Treasury Security specified below for the issue (as reported in the preceding day's "Composite 3:30 P.M. Quotations for U.S. Government Securities" published by the Federal Reserve Bank of New York) plus (2) the Fixed Spread specified below for the issue, in each case as more fully described in the Commonwealth's Letter to Bondholders dated September 11, 1990.

Issue	Amount Outstanding	Reference U.S. Treasury Security	Fixed Spread
13 3/8% Bonds due 2007	U.S.\$ 64,787,000	Two Year	45 basis points
12 1/8% Bonds due 2008	U.S.\$ 70,057,000	Two Year	45 basis points
11 1/8% Bonds due 1993	U.S.\$ 98,627,000	Three Year	35 basis points
9% Bonds due 2006	U.S.\$113,743,000	Ten Year	47 basis points
8 1/8% Bonds due 2017	U.S.\$ 67,950,000	Thirty Year	47 basis points
7 1/8% Bonds due 1997	U.S.\$ 99,757,000	Seven Year	42 basis points

Daily prices may be obtained from MCM "CORPORATEWATCH" Service Telerate—Page 7864, Reuters—Page TOSE, or any of the individuals named below.

The offer expires at 5:00 P.M. New York time
September 18, 1990, unless extended.

Questions relating to this offer should be directed to:

Dealer Manager:

Salomon Brothers International Limited

Att: Alan E. Howard
(London)
71-721-3225
(reverse charges)

Att: Robert E. Kiernan
(New York)
(212) 747-7529
(reverse charges)

Att: Elmer Z. Nakao
(Tokyo)
03-589-9111
(reverse charges)

This announcement is neither an offer to purchase nor a solicitation of an offer to sell these securities. The offer is made only by a letter to the bondholders.

September 12, 1990

DECLARATION OF DIVIDENDS

UNITED KINGDOM CURRENCY EQUIVALENTS

In accordance with the standard conditions relating to the payment of the dividends declared on 7 August 1990, payments from the office of the United Kingdom Registrar will be made in United Kingdom currency at the rate of exchange of R4.8162 South African currency to £1 United Kingdom currency, this being the first available rate of exchange for remittance between the Republic of South Africa and the United Kingdom on 10 September 1990, as advised by the companies' South African bankers. The United Kingdom currency equivalents of the dividends are therefore as follows:

Name of Company (All companies are incorporated in the Republic of South Africa)	Dividend No.	Amount R4.8162
Gold Fields Property Company Limited	135	3,737,360
New Wits Limited	79	6,951,870
Vogelstruisbuit Metal Holdings Limited	87	5,190,810

By order of the boards
per pro GOLD FIELDS CORPORATE SERVICES LIMITED
London Secretaries
S.J. Dunning, Secretary

United Kingdom Registrar:
Barclays Registrars Limited
6 Grosvenor Place
LONDON SW1P 1PL

London Office:
Greenwood House
Francis Street
LONDON SW1P 1DH
10 September 1990

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(Incorporated in the Kingdom of Norway with limited liability)

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Notice is hereby given that the Rate of Interest has been fixed at 8% and that the interest payable on the relevant Interest Payment Date March 12, 1991 against Coupon No. 9 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$402.22 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$1,055.50.

September 12, 1990, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

U.S.\$500,000,000

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BANCS

Notice is hereby given that the Rate of Interest has been fixed at 8.3125% and that the interest payable on the relevant Interest Payment Date December 12, 1990 against Coupon No. 16 in respect of U.S.\$50,000 nominal of the Notes will be U.S.\$1,050.61.

September 12, 1990, London

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Notice is hereby given that the rate of interest for the six month period 12 September 1990 to 12 March 1991 has been fixed at 8.2125 per cent. The amount payable per U.S.\$10,000 Note on 12 March 1991 will be U.S.\$422.51 against Coupon No. 9. The amount payable per U.S.\$100,000 Note will be U.S.\$4,225.09 against Coupon No. 9.
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INTERNATIONAL COMPANIES AND FINANCE

Bond would lose control under debt swap plan

By Bruce Jacques in Sydney

BOND Corporation Holdings, the stricken Perth-based group still headed by Mr Alan Bond, has released details of a possible debt-for-equity swap with its main unsecured creditors.

In the strongest admission yet that the company cannot survive in its present form, Mr Peter Lucas, Bond executive director, proposed a scheme of arrangement which would end an era by removing voting control from Mr Bond.

"It has been apparent for several months that it will be creditors who must ultimately decide the company's fate," he said in a statement designed to answer media speculation. "That they will be able to do so through a mechanism such as a scheme of arrangement

will, in the opinion of advisers to the company, produce a significantly better result than any other option which is available."

Mr Lucas said the precise nature of any scheme would depend on the resolution of competing claims among the group's creditors, which include bondholders and banks.

"Leaving aside creditors who hold security, whose claims are expected to be substantially satisfied, Bond Corporation's bond holders fall into two groups."

"They are the holders of US dollar and sterling denominated bonds whose claims are unsecured and subordinated to all other creditors of the company. If a scheme is to be acceptable, it will be necessary

to accommodate both groups of bondholders as the support of each group is crucial to the success of the scheme."

Mr Lucas said that, if a debt-for-equity swap were offered it need not involve ordinary shares, but could be achieved with more complex securities, such as redeemable preference shares or preferred convertible units.

"The ultimate mix of shares or similar instruments to be offered to the different groups of Bond Corporation creditors under any scheme will only be known after further discussions," he said.

"It is clear that the voting control of the company would ultimately be in the hands of the recipients of new shares issued under such a scheme." In other developments today



Peter Lucas: any scheme is dependent on other claims concerning Bond Corporation, the New Zealand brewer, Lion Nathan, received approval

from Australia's Foreign Investment Review Board to proceed with the purchase of Bond's breweries in a A\$1.7bn (US\$1.4bn) deal.

The purchase is conditional on approvals from European and US bondholders.

Also, Australia's Trade Practices Commission has blocked the planned purchase by a Bond Corporation subsidiary, West Australian Newspapers (WAN), of Perth's only afternoon newspaper, the Daily News.

The commission decision immediately led to closure of the paper as WAN called in a A\$9m printing debt. The commission was concerned that WAN, which publishes Perth's only morning newspaper, would dominate the local market.

Air India may go into red due to Gulf crisis

By R. C. Murphy in Bombay

THE FINANCES of Air India, the country's flag carrier, have gone awry as a result of the Gulf crisis, and the airline fears it will slip into the red this year.

Mr S.R. Gupta, acting chairman, said Air India would have to spend Rs2bn (\$112m) more than it had budgeted for in the period from early August, when Iraq invaded Kuwait, to March.

This would wipe out the entire operating profits it was projected to make.

Operating profits in 1989-90 were Rs1.12bn, the highest in the airline's history, and net profits amounted to Rs500m.

Nearly half of the Rs2bn added expenses would be caused by the steep rise in the cost of aviation fuel, Mr Gupta said.

Air India would also have to pay Rs300m in additional insurance, while the suspension of commercial flights to Kuwait would cut profits by Rs400m.

The airline has projected a Rs400m fall in budgeted revenue this year caused by a slowdown in the growth of passenger and cargo traffic due to the slowing world economy hit by rising oil prices.

The Indian Government has ordered the airline to commit a third of its fleet, on a no profit no loss basis, for airlifting 100,000 expatriate Indians from Amman over the next 30 days.

Air India therefore had to cancel its Bombay-London terminator service and also its flights to Australia at the peak of the holiday season.

"It is a crisis for Air India," Mr Gupta said.

The airline's Boeing 747 fleet is now reduced to nine following a decision to scrap the one involved in an accident during take-off at New Delhi in April. It has three Airbus A-300 and six A-310 aircraft in addition to the nine jumbo jets.

The airline plans to standardise its fleet by swapping three A-300s for A-310s and others from Air France and Wardsair to sell A-310s are now being evaluated.

S Africa-Taiwan talks on steel venture suspended

By Philip Gawth in Johannesburg

NEGOTIATIONS over the proposed R2.8bn (\$1.08bn) Columbus stainless steel joint venture between Samancor and Highveld Steel, the South African ferro-alloy producers, and Yieh Loong, their Taiwanese partner, have been suspended.

This was announced by Mr Hans Smith, managing director of Samancor, who said: "Negotiations were suspended because of problems experienced with finalising the agreement."

He confirmed that the South African partners were acting as one on the project and that the breakdown was between them and the Taiwanese.

The Columbus project involved Highveld and Samancor establishing a 300,000 ton-per-year stainless steel manufacturing plant for the production of hot rolled coil. Most of this would have been exported to Taiwan for further refining.

Yieh Loong would have been responsible for the cold rolled product.

The development was considered a logical development in the process of adding value to South Africa's raw material exports. The country produces about half the western world's 3m tons annual output of ferrochrome.

Nickel, another basic ingredient of stainless steel, is a

major byproduct of South Africa's platinum mines and is exported as a refined metal.

Middelburg steel is currently the country's only stainless steel producer. It produces approximately 110,000 tons a year compared to a figure for the whole western world in the region of 10m tons.

Mr Smith said the suspension of the agreement freed the South African parties to pursue alternative arrangements. He said delays were jeopardising the momentum of the project and that they needed "more iron in the fire."

If a better arrangement could be reached then the agreement with Yieh Loong would be cancelled.

He said the South African partners were still "very positive" about the project. "We have had quite unexpected calls from certain European parties who are interested in joining the joint venture. We have a wider range of alternatives than what we started off with and we are feeling a lot more confident than we felt a year ago."

He said the South African partners wanted progress to be as quick as possible. "We want to be in a position to take a decision and that's been one of our frustrations with the Yieh Loong group."

Assam dividend of 55% follows tea price rise

By Kunal Bose in Calcutta

ASSAM COMPANY, the world's oldest tea company which is 74 per cent owned by the UK international services and marketing group Inchcape, is to pay a total yearly dividend of 55 per cent for the year ended March 1991 on capital enhanced by a one-for-one bonus issue this January.

The company produced 16.5m kg of tea, at its 16 estates in Assam, against 12.15m kg during the previous nine-month period. Production would have been higher but for adverse weather conditions.

Turnover for the year advanced to Rs680m (\$38m) from Rs470m in the earlier nine months.

A sharp rise in gross profits to Rs230m from Rs132m was mainly due to a sharp increase in the price of tea, aided by market buoyancy and an improvement in the quality of the company's tea.

Assam Company, an established exporter of tea to the UK and West Germany, says it has gained a toehold in the highly competitive Japanese market and plans to expand into Australia, Singapore and west Asia.

Assam Company tops the Indian tea producers' league because of the high productivity of its estates.

Singapore Shipbuilding improves half-time results

By Joyce Quek in Singapore

THE recently-listed Singapore Shipbuilding & Engineering (SSE) has posted much improved half-time results.

Turnover and pre-tax profits jumped nine-fold to \$9184.4m (US\$106.4m) from \$920.4m and to \$94.5m from \$8501,000 respectively, for the six months to the end of June. Net income rose to \$94.45m from \$82.9m, while after-tax profits more than doubled to \$95.8m, in line with its forecast of \$81m for the whole of 1990.

The group's midway earnings per share rose to 3.5 cents from 1.6 cents.

The substantial improvement is due to a change in accounting policy which recognises sales on completion of contracts. At June 30 these include the retrofitting of two Singapore navy missile corvettes and several marine craft.

SSE said it would not be adversely affected by the Gulf crisis and expected to maintain its performance in the second half. Its order book stands at \$2222m worth of contracts until the end of 1991.

Since SSE's listing on August 28, when 28.5 per cent of the group was floated, its shares have consistently traded at 10 per cent above the listing price of \$81.20 and its improved results at every level will help maintain the trend.

Malayan Banking sees fall

By Lim Siong Hoon in Kuala Lumpur

MALAYAN Banking, Malaysia's largest bank, has forecast a 1990-91 pre-tax profit of M\$96m (US\$134m), down 3 per cent from the M\$97m it reported for the year to June.

The group's forecast was influenced by the prospect of narrower net interest margins, though deposits and loans are expected to continue growing.

At its present forecast profit level, the bank's gross profit per share is expected to be

M\$0.54, down from M\$1.05 in the 1989-90 year. The lower share earnings followed a simultaneous rights and bonus issue, each to be issued, later this year, at one for every two shares held. This will double the group's capital base to M\$751m.

The rights will raise M\$96m to fund liquidity and to meet the 8 per cent minimum capital adequacy requirements at five of its financial subsidiaries.

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World Bank third global placing shows progress

By Tracy Corrigan and Simon London

PLACEMENT of the World Bank's third global bond issue progressed better than expected, given the generally lacklustre state of the market, though demand from the US is still expected to outstrip European and Far Eastern interest.

The \$2bn of five-year bonds will be priced later today at 28 basis points to 32 basis points above the US Treasury yield curve. Deutsche Bank Capital Markets and Salomon Brothers are joint lead managers.

Demand in the Far East is likely to account for only 10 or 15 per cent of the issue, and not all of that stems from Japanese accounts, which have been buying long-dated dollar bonds according to dealers.

Around half the issue is expected to be placed in the US and the remainder in Europe. Dealers said the clearing level in the US is a touch lower - about 29 to 30 basis points above the five-year Treasury -

than in Europe. As the World Bank's Yankee bonds still trade at a wider spread than comparable Eurobonds, this illustrates the level of interest generated by the global programme in the US.

INTERNATIONAL BONDS

The five-year maturity, in a market where there is finite demand, appears to have allowed the Bank to tap the largest universe of investors, including a reasonable share of retail investors in Europe.

In the D-Mark sector, the National Bank of Hungary brought a DM200m offering of 10 per cent five-year bonds via Deutsche Bank. The deal fell outside its two point fees to close at less than 2.40 bid.

Paribas Capital Markets launched an Ecu70m for Toyota Motor Credit Corpora-

tion. The four-year 10 per cent bonds are fungible with an existing Ecu150m issue. Lack of supply in the sector has squeezed secondary market yields but some syndicate officials suggested that this deal was on the tight side.

However, the lead manager reported firm demand from European institutional accounts. The deal was quoted at less than 1 1/2 bid, a discount equivalent to full fees. On Thursday an auction of French government Ecu-denominated OAT paper will test sector demand.

Daiwa Europe unveiled two four-year equity-linked deals, for Daiwa Koshu Lease Company and Sumitomo Heavy Industries, both with indicated coupons of 5 per cent.

Both deals were said to be performing well due to strong demand in the Far East. The Daiwa Koshu deal was trading at the end of 1990. But Japanese institutions indicated that they had a long-term interest in US securities.

Japanese show increasing interest in Europe

Robert Thomson reports on the moves by institutions to redirect their investments

JAPANESE investors, reversing the trend of the past decade, registered net sales of \$5.9bn in US securities in the first half of this year, as institutions redirected investments toward Europe and attempted to cover serious losses suffered in the Tokyo stock market plunge.

Ministry of Finance officials said that figures just compiled on outward portfolio investment showed the first sustained net selling of US securities since 1988.

The officials suggested the selling had continued into the second half because higher Japanese interest rates and a stronger yen had reduced the lustre of US bonds.

The ministry's figures also showed that net sales of UK securities in the first half were \$2.3bn, another sharp trend reversal, as Japanese had been net purchasers in the UK each year since the ministry began its present method of calculation at the end of 1980. But Japanese institutions indicated that they had a long-term interest in US securities.

For the first half, net purchases of foreign securities totalled \$18bn, down from \$45.9bn in the same half last year. But the shift away from

US securities, which registered net purchases of \$36.5bn in 1988, has important consequences for US fiscal policy and is a sign of the increased willingness of Japanese institutions to vary their investments.

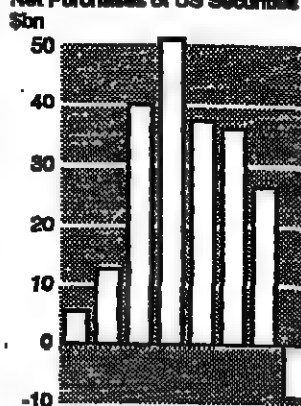
The Finance Ministry estimated that bonds comprise about 90 per cent of the foreign securities portfolios, and emphasised that while Japanese had become net sellers of US securities this year, US securities trading still comprised about 78 per cent of the first half total of \$1.483bn. However, this share is down significantly from the 84 per cent of last year and the 89 per cent of 1988.

"The US market has less appeal now for Japanese investors. There were problems early this year when the Tokyo stock market fell a long way, and life insurance companies and other financial institutions had a very large deficit in their trading on the domestic market. They sold US securities to cover their losses," a senior Finance Ministry official said.

A month-by-month breakdown shows that Japanese net sales in the US rose sharply in March (\$4.2bn), just before the close of the Japanese fiscal

Japan

Net Purchases of US Securities \$bn



Source: Japan's Ministry of Finance

year, and that net sales were also strong in April (\$5bn) and June (\$1.5bn).

Foreign brokers suggested that net selling of US securities this month had been significant, as Japanese institutions attempted to cover continuing Tokyo market losses before the end of the fiscal first half.

The Finance Ministry official said the appeal of US securities remained undiminished: "You can certainly say that Japane-

se are now more interested in Europe than in the past. There is interest in European unification, and with the present currency and bond rates the incentive to invest in the US is very low."

Despite the gloom among Japanese institutions early this year, Japanese trading of West German securities in the first half was almost double the same period last year, and the volume of trading in French securities was more than four times higher.

Mr Kenji Ueda, chief manager of international investment at Tokyo Marine & Fire Insurance, the largest non-life insurer, said that domestic demand for money had slowed foreign investment: "We have to look after our old customers. Many financial institutions are in a tight position."

He said that it would be "very difficult" for Japanese institutions to maintain past purchase levels of US Treasury bonds, particularly with continuing expectations of a stronger Japanese currency, a generally weaker dollar, and only about 50 basis points between US and Japanese benchmark bond rates. "Some institutions have

taken a great interest in European currencies. There is a real pessimism about the US economy and the probability of recession, and if Japanese interest rates remain high, the return to the US market will be very slow," Mr Ueda said.

The present trend in capital flows puts added pressure on the US Government, which would like to lower interest rates, but would risk giving the new flow patterns even more momentum. The US economy remains dependent on Japanese institutions, which have routinely taken 30 to 40 per cent of issues at US Treasury bond quarterly refunding auctions.

Mr Kenneth Courtis, chief economist at DB Capital Markets Asia, suggested that Washington is uneasy about recent increases in Japan's official discount rate (ODR), which has been lifted by 0.75 per cent to 6 per cent, the fifth increase in just over a year.

"The capital flow is toward Europe, and this investment will continue to increase, but at the same time, the US would like to bring its interest rates down. The pattern of international capital flows is going to look very different in the 1990s," Mr Courtis said.

Schroders to advise on Czech privatisation plans

By Judy Dempsey

SCHROEDERS, the UK merchant banker, which was recently appointed to advise the Polish Government on privatisation, yesterday expanded its role in eastern Europe. It was chosen to assist the Czechoslovak Government in drawing up plans for privatisation of its economy.

The announcement coincides with a debate this week in the Czech federal assembly which is expected to discuss the Government's draft privatisation programme.

The first, and least controversial package, involves the sale of small shops, restaurants and workshops to the public.

The law is expected to be implemented on January 1. By then, the second and third phase of the privatisation - selling off stakes of the large industrial sector to the public

and to foreign investors - should be in place.

However, some Czechoslovak economists and western investors remain sceptical about the Government's commitment to a full privatisation programme. Schroders will also advise in setting up a privatisation office in Czechoslovakia as well as two ministries for privatisation in the Czech and Slovak republics.

The Czechoslovak Government will also be advised by Ernst & Young, the London-based consultancy firm, and Denton Hall Burton & Warren, the legal firm.

Extending specialists and advisers to assist the newly emerging democracies of eastern Europe is part of the British Government's "know-how" fund. The grant to Czechoslovakia totals \$450,000 (\$890,000).

Terminbörse sets simulation date

By Katharine Campbell in Frankfurt

THE DEUTSCHE Terminbörse, the West German derivatives exchange, has announced that it will restart simulated futures trading sessions from October 1.

The electronic options market had planned to launch its first two futures contracts this week, with a trial period from the end of July.

But when the new software was introduced on the first day of simulation, the entire system broke down, leading to a postponement of the launch.

No date has yet been set for the start of formal trading, but the DTB said simulation would last at least four weeks, with a fresh launch date fixed during that period.

The two new contracts are a future on German government bonds - a rival to the product traded successfully at the London International Financial Futures Exchange in London - and a future on the Dax, the equity index compiled from 30 blue chip German stocks. The exchange has not revealed the problems found.

Australia to buy back \$515m in bonds

By Stephen Fidler, Euromarkets Correspondent

AUSTRALIA yesterday announced it would buy back up to \$515m of its outstanding foreign bond issues in the US, continuing the buy-back programme it started three years ago.

The offer, open until next Monday, covers six of the so-called Yankee bond issues

and will be made at prices calculated daily based on fixed spreads over US Treasury benchmark bonds. The offer will be the final one for the six bonds.

The issues to be bought back are the 13 1/2 per cent of 2007, of which \$484m is outstanding at a spread of 45 basis

points; the 12 1/2 per cent of 2008 (\$70.1m, 45 basis points), the 11 1/2 per cent of 1993 (\$98.6m, 35 basis points), the 9 1/2 per cent of 2006 (\$113.7m, 47 basis points), the 8 1/2 per cent of 2017 (\$88.0m, 47 basis points) and the 7 1/2 per cent of 1997 (\$99.8m, 45 basis points).

French investors keep calm despite Gulf

By George Graham in Paris

FRENCH mutual fund investors kept their heads last month despite the plunge in the Paris stock market following the Iraqi invasion of Kuwait.

Investors are estimated to have bought a net FF400m of new units in equity mutual funds - small, but a far cry

from the panic sales that some stockbrokers had been predicting.

French equity funds fell in overall value outstanding by 10.3 per cent to FF125bn at the end of August, according to statistics from Euromoney, as the French mutual fund monitoring service.

Bond funds seem to have suffered the biggest sell-off.

Customers with money to invest opted heavily for short-term money market funds, which saw net purchases of around FF33.1bn, as savers sought a refuge from the uncertainties of the bond and equity markets.

FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1990. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS									
Index	Day's Change	Est. Earnings Yield (%)	Est. Div. Yield (%)	Est. P/E Ratio	Est. Div. Payout Ratio	Est. Div. Yield (%)	Est. Div. Payout Ratio	Est. Div. Yield (%)	Est. Div. Payout Ratio
1 CAPITAL GROUPS (107)	799.06	-0.2	15.22	6.29	8.04	25.75	74.67	137.41	737.12
2 Building Materials (26)	915.82	-0.1	16.50	6.60	7.42	33.58	916.19	920.82	918.32
3 Contracting, Construction (36)	1126.76	-0.8	20.33	7.27	6.37	42.06	1136.22	1145.50	1148.23
4 Electricals (107)	2088.64	-0.1	14.10	8.41	8.67	64.89	2088.26	2070.55	2064.75
5 Electronics (12)	1936.69	-0.2	10.35	5.03	13.09	55.67	1934.18	1936.69	1936.69
6 Engineering-Aerospace (69)	437.09	-0.1	13.26	6.19	8.72	40.92	437.09	437.09	437.09
7 Engineering-General (146)	412.31	-0.3	14.54	6.30	8.29	14.87	409.99	407.91	408.13
8 Metals and Metal Forming (6)	418.85	-0.6	27.56	8.03	4.41	17.02	421.48	421.48	421.48
9 Motors (13)	303.48	-0.5	17.49	7.19	6.98	13.91	302.06	300.33	300.08
10 Other Industrial Materials (23)	1219.22	-1.3	13.26	6.19	8.72	40.92	1219.22	1219.22	1219.22
11 CONSUMER GROUPS (178)	1126.76	-0.2	10.35	4.29	11.90	26.11	1109.46	1112.59	1116.63
12 Brewers and Distillers (22)	1471.70	-0.2	10.45	3.96	11.59	30.61	1474.75	1449.84	1433.25
13 Food Manufacturing (20)	1012.06	-0.3	11.47	4.78	10.76	24.47	1008.96	995.27	992.49
14 Food Retailing (16)	2405.29	-0.5	9.46	3.43	13.12	45.88	2397.20	2395.47	2393.91
15 Health and Household (16)	1546.22	-0.1	13.60	5.86	8.44	31.26	1553.01	1552.53	1552.00
16 Leisure (32)	1205.83	-0.5	12.40	5.19	9.75	36.39	1211.99	1214.41	1216.93
17 Packaging and Paper (12)	304.78	-0.9	12.76	6.89	9.63	20.97	304.78	304.78	304.78
18 Publishing and Printing (16)	3072.65	-0.1	11.83	6.10	10.97	117.68	3068.40	3065.52	3062.55
19 Services (33)	752.27	-0.1	11.83	6.10	10.97	117.68	752.27	752.27	752.27
20 Textiles (13)	404.02	-0.1	12.59	8.90	8.35	19.76	403.73	403.73	403.73
21 OTHER GROUPS (187)	1024.96	-0.1	12.59	8.90	8.35	19.76	1024.96	1024.96	1024.96
22 Agencies (16)	1230.23	-1.0	8.28	3.18	14.59	20.34	1242.82	1218.06	1204.94
23 Chemicals (24)	1044.58	-0.1	12.47	6.36	4.32	44.26	1044.58	1044.58	1044.58
24 Conglomerates (13)	1380.58	-0.1	12.50	7.22	9.85	34.46	1379.72	1379.72	1379.72
25 Drugs (13)	1916.46	-0.2	12.50	7.22	9.85	34.46	1917.07	1897.18	1914.56
26 Telephone Networks (2)	1153.78	-0.7	11.60	4.88	11.21	26.09	1145.43	1125.42	1121.62
27 Water (10)	1047.50	-0.4	15.23	6.95	7.10	68.12	1040.03	1036.18	1030.56
28 Miscellaneous (27)	1047.50	-0.4	15.23	6.95	7.10	68.12	1040.03	1036.18	1030.56
29 INVESTMENT GROUPS (489)	1031.55	-0.1	12.10	5.11	10.38	1032.93	1032.93	1032.93	1032.93
30 Oil & Gas (20)	2485.05	-0.1	10.04	4.58	13.03	72.16	2482.49	2482.72	2482.86
31 500 SHARE INDEX (1990)	1149.80	-0.1	11.77	5.10	10.50	31.62	1151.27	1137.35	1130.46
32 FINANCIAL GROUP (107)	491.39	-0.1	6.84	-	29.35	69.73	491.39	491.39	491.39
33 Banks (9)	740.10	-1.4	22.00	7.76	5.93	41.50	730.36	750.91	755.93
34 Insurance (Life) (67)	1313.22	-1.4	-	5.63	-	37.79	1294.81	1293.78	1297.80
35 Insurance (Non-Life) (40)	381.58	-0.1	7.30	-	24.94	571.95	375.83	376.86	376.86
36 Insurance (Brokers) (6)	839.39	-0.2	10.18	7.45	12.95	39.62	837.49	838.68	838.68
37 Merchant Banks (7)	371.46	-0.5	-	5.47	-	11.95	373.46	376.23	381.57
38 Property (47)	137.05	-0.2	8.36	5.34	15.87	23.74	136.20	136.20	136.20
39 Other Financial (23)	254.29	-0.1	10.68	6.38	12.31	9.88	254.45	256.48	259.78
40 Investment Trusts (64)	1098.40	-0.1	6.75	-	23.74	1099.14	1093.94	1093.94	1093.94
41 Overseas Traders (5)	252.31	-0.1	10.87	7.16	10.38	32.16	252.31	252.31	252.31
42 ALL-SHARE INDEX (678)	1039.42	-0.1	-	5.38	-	30.76	1040.99	1031.07	1031.06
43 FT-100 SHARE INDEX	2144.3	-2.7	2131.6	2137.5	2147.0	2122.9	2120.9	2120.2	2118.0

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

British Bank	Change	Foreign Bonds	Change	Stock	Change
Barclays Bank	7.5	100% Govt	1.1	100% Govt	1.1
HSBC Bank	1.1	100% Govt	1.1	100% Govt	1.1
London & Lancashire	1.1	100% Govt	1.1	100% Govt	1.1
Mitros Bank	1.1	100% Govt	1.1	100% Govt	1.1
Natwest Bank	1.1	100% Govt	1.1	100% Govt	1.1
Paribas Bank	1.1	100% Govt	1.1	100% Govt	1.1
Santander Bank	1.1	100% Govt	1.1	100% Govt	1.1
Sumitomo Bank	1.1	100% Govt	1.1	100% Govt	1.1
Yokohama Bank	1.1	100% Govt	1.1	100% Govt	1.1

FIXED INTEREST STOCKS

Index	Day's Change	Est. Earnings Yield (%)	Est. Div. Yield (%)	Est. P/E Ratio	Est. Div. Payout Ratio
100% Govt	1.1	1.1	1.1	1.1	1.1
100% Govt	1.1	1.1	1.1	1.1	1.1
100% Govt	1.1	1.1	1.1	1.1	1.1
100% Govt	1.1	1.1	1.1	1.1	1.1
100% Govt	1.1	1.1	1.1	1.1	1.1

RIGHTS OFFERS

Index	Day's Change	Est. Earnings Yield (%)	Est. Div. Yield (%)	Est. P/E Ratio	Est. Div. Payout Ratio
100% Govt	1.1	1.1	1.1	1.1	1.1
100% Govt	1.1	1.1	1.1	1.1	1.1
100% Govt	1.1	1.1	1.1	1.1	1.1
100% Govt	1.1	1.1	1.1	1.1	1.1
100% Govt	1.1	1.1	1.1	1.1	1.1

LONDON TRADED OPTIONS

Index	Day's Change	Est. Earnings Yield (%)	Est. Div. Yield (%)	Est. P/E Ratio	Est. Div. Payout Ratio
100% Govt	1.1	1.1	1.1	1.1	

UK COMPANY NEWS

Scientific instruments and pharmaceuticals help to raise taxable profits to £90.2m
Fisons lifts some gloom with 35% advance

By David Owen

FISONS, the pest-pharmaceuticals group, yesterday dispelled some of the gloom enveloping the current UK results season by reporting a strong 35 per cent advance in interim profits.

Through a portion of the increase arose from the inclusion of VG Instruments, the scientific instrument company acquired last December for £20m, there was also enough organic growth to generate a 20 per cent improvement in earnings per share. After faltering in early trading, the shares closed up 3p at 360p.

In all, pre-tax profit for the six months to June 30 climbed to £90.2m on sales of £382.5m, from just £87m on sales of £465.3m in 1989.

The Ipswich-based group managed to conjure up £1m (£1.2m) of finance income, in spite of ending the period about 30 per cent geared with net borrowings of £150m.

"We fully hedge our US balance-sheet and redeposit over here, getting the 4.5 per cent interest rate differential," explained Mr John Kerridge, chairman and chief executive.

"We also had use of the rights issue money for a few weeks," he added. (Fisons financed the VG deal in part by a one-for-eight rights issue).

By business unit, the fastest

growth was achieved by the scientific equipment division, which raised profits by 79 per cent to £25m on sales up 27 per cent to £294.2m.

Mr Kerridge said that margins had improved primarily because of the VG purchase, but that the group had also "taken out" an unprofitable part of its US distribution operation, reducing six-monthly sales by about £15m. "We seem to have come through this early stage of the recession very well," he said.

Pharmaceutical profits were up 23 per cent at £60.6m on sales ahead from £214.2m to £246.5m.

The group said that its respiratory product line maintained its sales growth in key markets, while Opticrom, the eye allergy treatment, had "grown at a high rate in Europe in a low pollen season, and even more strongly in the US and Japan."

It was "in the very final phase" of securing full US approval for Tilade, a new respiratory product. In June, the Advisory Panel of the Food and Drug Administration recommended the product for approval.

In Japan, the group now owns 65 per cent of Fujisawa-Fisons KK following agreement with Fujisawa



John Kerridge: We seem to have come through this early stage of the recession very well

Pharmaceutical to acquire an additional 15 per cent stake in the present joint venture. The group is in the process of rebuilding "block by block" its Loughborough research and development facility in a £100m project that will take a

further four years to complete. In spite of prolonged dry weather in Europe, horticultural profits increased by 36 per cent to £3.6m on sales of £41.6m. The group again benefited from a low effective tax rate of

just 22 per cent (21 per cent). "We actively manage tax," Mr Kerridge said. Earnings per share amounted to 10.4p (8.7p). An interim dividend of 2.65p (2.35p) was declared. See Lex

Macro 4 up 20% in spite of currency fluctuations

By Andrew Bolger

MACRO 4, the computer software group, yesterday reported a 20 per cent increase to £7.35m in pre-tax profits for the year to June 30.

Cash balances fell by £1.34m to £7.75m. This was due to expenditure of £1.94m on its new office building and the acquisition of two software products, Vscanline and Cmap, for respective cash considerations of £560,000 and £1.16m. It also spent £940,000 on acquiring its former West German agent and greatly increased its dividend payment in November last year.

Macro 4 said it remained cash generative and expected that the current year would see an increased balance at the year-end.

Mr Terry Kelly, chairman, said: "The year's results were affected by volatile and generally unfavourable currency movements, notably in the key US dollar-to-sterling exchange

rates, and disappointing results from our German agent up to the date of our acquisition."

Mr Kelly said that, nevertheless, overperformance in the group and by a number of its agents partly mitigated those adverse factors and resulted in a satisfactory net result for the year.

He added: "The group continues to anticipate growth in all areas. Cash resources are adequate and currently expected to resume their pattern of growth after this year's exceptional net outflow. The base of installed rental products continues to grow internationally, as does the product range itself."

Turnover rose by 12.5 per cent to £14.78m, of which 76 per cent arose overseas. Earnings rose 19 per cent to 20.6p. The proposed final dividend is cut to 5.2p (5.9p), but the total rises to 8.9p (7.8p).

TVS chief warns of job losses

By Raymond Snoddy

MR JAMES GATWARD, chief executive of TVS Entertainment, warned yesterday of further job losses as part of the company's bid to retain its southern England television franchise.

"The indications are it will be a much slimmer company that applies for the franchise," said Mr Gatward. In particular the company's regional production resources were too great, although he said it was not the company's intention to apply as a "publisher/contractor" commissioning rather than making its own programmes.

Final decisions have not yet been taken, but the signs are that a little over half the present 800 staff will survive in the bid for the 10 year franchise which runs from 1993.

Mr Gatward was speaking as TVS announced group profits before tax and exceptional items of £7.8m for the first half of 1990, compared with £13.4m for the same period last year. "Before Exchange Levy and

Channel 4 subscription, we made £32m, compared with £30.4m in the corresponding period. This underlines the strength of the group in the face of difficult market conditions both in the UK and the US," Mr Gatward said. TVS had been hit by a change in Exchange rules which placed most of the levy on revenues rather than profits.

The interim dividend is 3p (5p). The company has moved its accounting period to the end of December, but on an annualised basis last year's total dividend was 8.75p. TVS declined to be drawn on the size of the final dividend and warned that it saw little or no growth in advertising revenue in the second half.

TVS's US television production subsidiary MTM, bought in 1988 for \$300m, made trading profits of £700,000 after a trading loss of £5.9m in the eight months to December.

After all its three new network productions were dropped last year, TVS said it has high hopes for "Evening Shade", a new comedy starring Burt Reynolds which opens on the CBS network next week. MTM also had 120 customers for 174 episodes of a cookery series featuring Graham Kerr.

The company also said it had signed a three-year agreement with Paul Haggis, a writer and producer of the popular "thirtysomething" series.

The company is confident that the losses at MTM will come down in the second half, but said it was too early to forecast a profit.

The troubles at MTM are one of the main reasons why the TVS share price has been languishing below 60p although Mr Gatward said yesterday: "I cannot understand the share price. It doesn't make sense."

Kleinwort Benson said yesterday it was now forecasting pre-tax profits of £11m for TVS for the full year. The shares rose 3p to 57p. See Lex

ECC plans staged withdrawal from housebuilding activities

By David Owen

ECC GROUP, formerly English China Clays, is to pull out of the housebuilding sector over the next three to four years. The clays and aggregates producer said that the decision had been taken in order to concentrate on its minerals extraction and construction materials operations.

Sales of land holdings and houses are expected to yield in excess of £200m in cashflow income to the group over the wind-down period. "We will be effectively phasing out our current operations," said Mr Andrew Teare, recently appointed chief executive.

The move had been widely anticipated by analysts since May when ECC announced its intention to dispose of some non-core assets to raise at least £100m during 1990 and 1991.

In June, the company sold its 29.03 per cent stake in Bryant Group, the house-builder and contractor, for just under £50m. ECC said that it now expects to raise some £300m from sales of existing businesses and by reducing its exposure to the UK homes market by the end of 1993.

The May announcement had been made in connection with ECC's £520m bid for Georgia Kaolin, which has about 25 per cent of the US china clays market. The purchase is subject to approval by US anti-trust authorities. Mr Teare said yesterday that the group was hoping for a decision "towards the end of this month."

In the year to September 30 1989, ECC Construction - the group's housebuilding division - made an operating profit of

£28.9m on turnover of £53.9m. ECC said that the unit experienced difficult trading conditions "almost entirely throughout the financial year." This resulted in only 691 completions as opposed to 1,289 in 1988, the group said.

In its latest half-year results, ECC as a whole showed taxable profits down by 23 per cent from £66.3m to £50.9m.

The company said that the phasing out of its housebuilding activities will result over time in some 250 redundancies.

ECC also yesterday declared a second interim dividend of 13p on account of the 15 months to December 31 1990. This follows the group's decision to change its year-end from September 30 to December 31.

The shares fell 9p to 340p.

Nadir trust in £22m share sale

By Andrew Bolger

A TRUST of which Mr Sirol Nadir, son of Mr Asil Nadir, chief executive of the controversial Polly Peck group, is the chief beneficiary, yesterday raised about £22m by selling its 28 per cent stake in Harland Simon, the specialist computer controls group.

The stake, comprising 4.8m shares, was placed by Hoare Govett and Beeson Gregory, Harland Simon's joint brokers, at 45p a share, a 15 per cent discount on the then ruling share price.

Harland shares closed 45p lower at 520p.

Last week Mr Asil Nadir spent about £11m buying 4m

shares in Polly Peck, of which he is chairman and chief executive, raising his stake to 25.47 of the issued share capital.

Last month Polly Peck shares collapsed from 363p to a low of 245p after the Stock Exchange's quotations panel criticised Mr Asil Nadir for the way he broached and then withdrew a conditional approach to buy out other shareholders.

Polly Peck shares closed 10p down at 265p. A spokesman for Polly Peck said that the sale of the Harland Simon stake by Mountain Dew, the Cayman Islands-based family trust, was nothing to do with Mr Asil Nadir or Polly Peck.

Asked whether the proceeds of yesterday's sale could be put towards the costs of Mr Asil Nadir's purchase of shares last week, the spokesman said: "I cannot comment on what the trust does with its money."

Mr Roy Ashman, chief executive of Harland Simon, said the shares had been quickly placed with a variety of institutional shareholders. He said the disposal of the Mountain Dew stake had been discussed extensively and he had been kept well informed. He added that the stake had always been friendly, never predatory.

Adscene hit by adverse conditions

Adverse conditions affecting all categories of advertising revenue hit the Adscene Group in the year ended May 31 1990. Pre-tax profit fell by 62 per cent, to £1.12m, and the dividend is cut from 6p to 4p, with a 2p final.

As market conditions deteriorated the company, which publishes and prints 37 local newspapers in Kent, London, and Lancashire, changed from "an acquisitive and expanding group" to one where costs were reduced including a 17% cut in jobs. Earnings per share fell to 4.4p (12.4p).

Yorkshire Radio promises an improved performance

By Raymond Snoddy

MR MICHAEL MALLETT, chairman of Yorkshire Radio Network, which is facing a hostile bid from Newcastle-based Metro Radio, wrote yesterday to shareholders promising improved profits.

In his letter, Mr Mallett said UK advertising revenues for the second half were expected to be up on the same period of 1989 and on the first half of this year.

The Yorkshire letter was immediately attacked by Mr Neil Robinson, managing director of Metro who said it was irresponsible of Yorkshire not

to give shareholders a detailed profit forecast and full information on the current state of merger talks with Mr Owen Oyston's Trans World Communications.

Mr Robinson declined to comment, however, on whether he intended to raise the original Metro shares and cash offer, currently worth some £1m, for Yorkshire.

By Friday Metro had received acceptances covering only 14 per cent of its target's shares. Metro has until Tuesday to raise its offer for Yorkshire.

This announcement appears as a matter of record only.

AVIS

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3rd August 1990

Greenwich makes £5m cash call

GREENWICH Resources, the gold and precious stones exploration group, is raising £4.66m by a rights issue and a subscription by George Weston Holdings.

The two-for-five issue at 18p is underwritten by James Capel and will contribute £2.21m after expenses. The subscription will contribute £2.45m.

The group also plans to eliminate its net borrowings and to start acquiring the 3.85 per cent minority interest in United Goldfields Corporation, its Australian subsidiary.

Delaney raising £3.2m to cut gearing

Delaney Group, the shopfitter and furniture manufacturer, is proposing to raise a net £3.2m by way of a placing and open offer. The move is being made to strengthen the capital base and reduce gearing.

A total of 32.12m shares have been placed conditionally with Mr Nat Puri, chairman, at 10.5p per share. Shareholders are being offered the shares at the same price on a 3-for-2 basis.

Delaney's shares closed 1p lower at 11p.

At present Mr Puri and Melton Medes, in consortium, control 29.98 per cent of Delaney. This could increase to a maximum 71.99 per cent, with Mr Puri controlling 61.84 per cent. The Takeover Panel has waived the requirement to make a general offer.

The interim results, reported earlier this month, showed a pre-tax loss of £524,000. The company has been under pressure to reduce borrowings which has resulted in the inability of the company to operate within present bank facilities.

Interest income helps James Beattie

James Beattie, the Wolverhampton-based department store operator, lifted pre-tax profits from a restated £2.7m to £3.02m in the half year ended July 31.

Although trading profit was a lower £1.49m (£1.55m) net

Greenwich makes £5m cash call

GREENWICH Resources, the gold and precious stones exploration group, is raising £4.66m by a rights issue and a subscription by George Weston Holdings.

The two-for-five issue at 18p is underwritten by James Capel and will contribute £2.21m after expenses. The subscription will contribute £2.45m.

The group also plans to eliminate its net borrowings and to start acquiring the 3.85 per cent minority interest in United Goldfields Corporation, its Australian subsidiary.

Delaney raising £3.2m to cut gearing

Delaney Group, the shopfitter and furniture manufacturer, is proposing to raise a net £3.2m by way of a placing and open offer. The move is being made to strengthen the capital base and reduce gearing.

A total of 32.12m shares have been placed conditionally with Mr Nat Puri, chairman, at 10.5p per share. Shareholders are being offered the shares at the same price on a 3-for-2 basis.

Delaney's shares closed 1p lower at 11p.

At present Mr Puri and Melton Medes, in consortium, control 29.98 per cent of Delaney. This could increase to a maximum 71.99 per cent, with Mr Puri controlling 61.84 per cent. The Takeover Panel has waived the requirement to make a general offer.

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UK COMPANY NEWS

Housing decline pushes Scholes down 31% to £6m

By Andrew Bolger

THE DOWNTURN in the housing market was blamed by Scholes Group, the electrical products manufacturer, when it reported a 31 per cent drop to £6.2m in pre-tax profits in the year to June 30.

Profits fell in spite of a 26 per cent increase in turnover to £90.5m. This was mainly attributable to the contribution for almost six months from the industrial switchgear manufacturer Dorman Smith, which Scholes acquired for £11.25m in January.

Earnings per share were 11.2p (197p). The final dividend is maintained at 5.2p, giving an unchanged total for the year of 7.82p.

Scholes claimed its Wylex division had 45 per cent of the British domestic housing switchgear market and said the housing construction and refurbishment market was down by 50 per cent.

Wylex had made more than 150 people redundant during the year, the costs of which accounted for most of an exceptional item of £446,000.

Mr Reg Harrington, chair-

man and chief executive, said the acquisition of Dorman Smith had helped decrease the group's exposure to the domestic housing market from 90 per cent in 1988 to 45 per cent in the year just ended.

Two companies in the Dorman Smith division were involved in supplying equipment to a Dunlop tyre plant being built in Iraq, on which work had come to a sudden stop because of the Gulf crisis.

Scholes had included a provision of £120,000 in the exceptional item to cover the past year and said the maximum potential loss to trading profit arising from the contract would be £300,000 in the current year.

Mr Harrington said that from January his company would start to see the benefits of a joint venture in marketing which it had entered into with Asea Brown Boveri, the Swedish-Swiss electrical engineering group which took a 4.7 per cent stake in Scholes last year.

COMMENT
Analysts give Mr Harrington and his team some credit for

running hard to try to stand still in the current awful housing market, but the group continues to face a very uphill struggle until interest rates fall.

Even when they do, it will be some time before business comes through first on refurbishments and even later on new houses.

The shift in exposure away from domestic housing obviously makes sense, but Dorman Smith will not be immune to the shock waves which are currently affecting the commercial property scene.

The shares yesterday closed 13p down at 117p. Forecasts of a very modest growth in pre-tax profits to about £6.8m put them on a prospective multiple of just under 10 - not particularly cheap for shares exposed to such a sticky sector.

USDC assets rise

Net asset value at USDC Investment Trust was 206.4p at June 30, against 190.3p a year earlier. The interim dividend is unchanged at 1p.

AMS board recommends £8.9m Siemens offer

By Maggie Urry

THE BOARD of AMS Industries, which designs and makes professional audio equipment, is recommending a cash bid of 29p per share from Siemens Austria, a 74 per cent owned subsidiary of Siemens, the West German electrical group. The offer values AMS at £8.9m.

Directors, including Mr Mark Crabtree and Mr Stuart Neilson, the two founders of AMS, have given irrevocable under-

takings to accept the offer for their shares which represent 74.3 per cent of the total.

The group had announced last month that it was in bid talks when it revealed an interim pre-tax loss of £375,000.

Siemens Austria said that AMS would complement its own sound and vision activities, and give it greater strength in the UK market. AMS would benefit from using Siemens Austria's wider distri-

bution network. There would also be scope for co-operation on research and development, manufacturing and marketing.

AMS was floated on the stock market in September 1985 at a price of 95p, giving the company an original capitalisation of £28.5m.

However, since then the group has struggled with pre-tax profits falling from £3.1m in 1984-85 to £265,000 in 1987-88,

although recovering to £509,000 in the financial year to end November 1989.

The shares had fallen to a low of 13p earlier this year. Yesterday they rose by 7p to close at 27p.

Mr Crabtree and Mr Neilson are taking an earn-out alternative to the cash offer, but will not receive more than 29p in total.

They will get a 12p per share cash payment initially and two

more payments of up to 8.5p per share each.

For them to receive the full 29p per share, sales of AMS will have to rise from the £7.66m recorded in 1988-89 to £10.5m in the 1990-91 financial year and to £15.5m the following year.

Morgan Stanley International is advising Siemens Austria and Barclays de Zoete Wedd is advising AMS.

NEWS DIGEST

Watmoughs ahead 18% to over £5m

WATMOUGHS (Holdings) saw pre-tax profits rise nearly 18 per cent in the first half of 1990, and the printer and publisher is looking for further progress in the second half.

From turnover ahead 23 per cent to £48.9m (£39.7m), profit worked through at £5.08m (£4.32m). Earnings were 14.22p (£10.7p) and the interim dividend is lifted to 2.5p (£2.05p).

In spite of the overall economic outlook and current difficulties facing the printing

industry, there remained opportunities for the continuing growth of the group's specialist printing activities, directors said.

Interest charges in the half year rose to £1.29m (£466,000). There was an extraordinary profit of £476,000 comprising profit on surrender of a leasehold property, less relocation and reorganisation costs.

Overseas earnings aid Bodycote

Improved overseas earnings helped Bodycote International, the metal technology, packaging and textiles group, raise pre-tax profits from £49.7m to £5.03m for the half year to

June 30.

This marginal increase was recorded on turnover of £38.8m (£38.8m), with operating profits up by 3 per cent to £4.4m in the UK and by 41.5 per cent to £1.27m overseas. ECHO-KIM Kleding, its Dutch protective clothing subsidiary made particularly good progress.

The Manchester-based group declared an interim dividend of 3.25p (3p). Earnings per share worked out at 12.7p (12.5p).

Interest payable more than doubled to £835,000 (£294,000), while minorities accounted for £247,000 (£220,000). Tax took £1.62m (£1.7m).

Mr Joe Dwek, chairman, said the problem at Supercraft (Garments) had led to a gradual

contraction, but in view of the trading prospects and losses incurred it was decided to discontinue the remainder of its activity.

All divisions help TT rise 32% to £4.64m

TT Group, principal operations of which are industrial fasteners and packaging, increased pre-tax profits by 32 per cent, from £3.52m to £4.64m, in the first half of 1990.

All divisions showed improved performance, with packaging in particular benefiting from increased production at Beaton Clark, the glass container manufacturing subsidiary.

Directors said recently acquired Crystallite had a disappointing record over the past three years, but it was anticipated that measures would be taken to enable that company to return to its former level of profitability.

Turnover rose from £27.52m to £32.58m, while operating profit moved up from £3.96m to £4.78m. Earnings per share were 6.1p (5.3p) and the interim dividend is raised to 2p (1.5p).

Ross back in the black with £0.4m

The Ross Group has seen rapid transformation since the new board was appointed last October, and it will continue to grow organically and by acquisition.

In the half year to June 30 this electronics and specialist packaging group which is the UK's leading headphone supplier, has returned to profit with £403,000 pre-tax compared with a loss of £220,000 in the six months ended September 30 1989. And dividends are resumed with an interim of 0.5p.

Mr Noel Hayes, managing director, said the group had acquired Giltpack and Westglade in Southampton, relocated the streamlined Ross Consumer Electronics business into its efficient warehousing operation at Southampton, and acquired two pallet manufacturing operations.

The consumer electronics division had obtained excellent listings, which promised well for the second half, and significant sales gains had been achieved in European markets. Turnover in the half year came to £9.13m (£3.65m). Earnings per share were 1.7p (loss 5p).

Asda Property lower at £1.04m

Lower operating profits and higher interest charges left Asda Property Holdings showing pre-tax profits of £1.04m for the first half of 1990 - a fall of 73 per cent on last time's £3.92m. Turnover fell from £15.88m to £15.16m.

Directors said that the company had bought properties in the year which produced an average initial yield of 10 per cent with substantial increases expected in the next three years.

There was a nil tax charge (£1.26m) for earnings per share of 1.1p (3.7p). The interim dividend is maintained at 0.6p.

Hartons contracts sharply to £0.25m

Hartons Group, the plastics, PVC foam and spring assembling group, reported pre-tax profits down sharply from £227,000 to £247,000 for the first

half of 1990, on reduced turnover of £88.1m, against £78.5m.

The tax charge was £116,000 (£217,000) and stated loss per share came to 0.1p, against 0.27p earnings last time. The interim dividend, however, is maintained at 0.1p.

Directors said VT Plastics, the company's largest subsidiary, had continued to re-assess its structure, while maintaining the level of service. Changes made this year and in 1989 had enabled the subsidiary to improve its performance in a weakening market and they hoped that this could be built upon in the second half.

The French and Spanish subsidiaries of VT Plastics produced improved results on higher turnover and further progress should be achieved in all these countries for the rest of the year. An improved performance was also expected in the second half from the US and Canadian subsidiaries.

Ennex returns to profit with \$0.22m

Ennex International, the Dublin-based natural resources company, announced pre-tax profits of \$218,000 (£77,000) for the six months to June 30 compared with a previous loss of \$1.1m.

During the half year the underground exploration at the gold and silver property at Cononish, in Scotland, was completed and the feasibility study initiated.

The study had now been completed, directors said, and they intended to file a formal planning application although a formal production decision had not yet been made.

Revenue fell to \$520,000 (\$1.62m) and expenses took \$301,000 (\$2.69m). There was a currency translation gain of \$329,000 (£23,000 loss).

Tax took \$5,000 (\$4,000) and minorities nil (£36,000) to leave earnings per share for this USM-quoted company of 0.25 cents (1.27 cents loss).

Edmond down 26% as margins squeezed

Greater pressure on margins and increased finance costs resulted in a 26 per cent fall in interim profits of Edmond Holdings, the housebuilder.

The pre-tax outcome for the first half of 1990 declined from \$1.99m to \$1.48m. Turnover, however, increased 29 per cent to \$9.44m, against £7.3m. In the first half, 149 houses were sold, against 132 in the same period of 1989. Mr Andrew Naish, chairman, said that at present, house sales and reservations for the year amounted to more than 250.

Interest charges increased from \$427,000 to £733,000. After tax of \$502,000 (£656,000) earnings per 10p share were 1.93p (£2.64p). The interim dividend is maintained at 0.65p - last year's final was 1.22p.

LEGAL NOTICE

To the Holders of Restructured Obligations Backed by Senior Assets, S.V.

Pursuant to the Indenture dated May 1, 1990, as amended and restated as of June 15, 1990, between the Issuer and State Street Bank and Trust Company, as Trustee, notice is hereby given that for the Interest Accrual Period September 10, 1990 to December 9, 1990, the rate applicable to the Secured Senior Floating Rate Notes and Secured Senior Subordinated Floating Rate Notes are 8.300% and 8.750%, respectively.

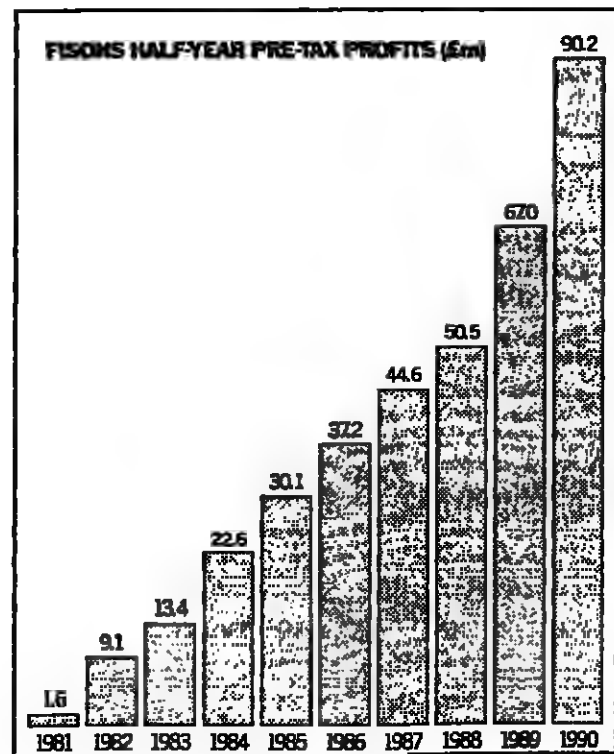
The Royal Bank of Scotland Group plc

US \$400,000,000 UNDATED FLOATING RATE PRIMARY CAPITAL NOTES

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from 12th September 1990 to 12th March 1991, the Notes will bear a Rate of Interest of 13.143479% per annum.

AGENT BANK: CHARTERHOUSE BANK LIMITED
A member of The Securities Association.

CHARTERHOUSE



Fisons pre-tax profits for the first six months of this year soared to a record level of £90.2m, an increase of 35% on the same period last year.

This continued growth across Fisons businesses is good news at a time when economic conditions have deteriorated in many markets, and some companies have had difficulty maintaining the pace of the 1980s.

These results also reaffirm our strategy of operating in a spread of businesses where our scale and skills

enable us to be competitive in high growth, international markets.

With interim earnings per share up 20% to 10.4p and the interim dividend increased by 21% to 2.85p, we are confident for the future.

For further information please write to: Corporate Affairs Department, Fisons plc, Fison House, Princes Street, Ipswich, Suffolk IP1 1QH.

FIONS

By Andrew Jackson

AGGRESSIVE helps... engineering... profits... fall in turnover... compared... turnover... Operating... to 15p... the interim... 0.5p.

The share... fall in the... being... said Mr... executive... applied... agencies... Data... reducing... the... continued... Delta... company... a 65 per cent... fall in the... East to... Their... (164,014)... south east... £56,014... There... increases... American... In... largest... its rate of...

By Andrew Jackson

MR TON... interest... third... tactics... Mr... Thorne... of the... party... mer... Cruden... Mr... non-electric... exactly... nominated... director... of the... Australian... party... shareholders... Board... becoming...

Stakis

The... from... assets... 30... 30...

For... in... 14... New York...

This... the... to the...

TECHNOLOGY

Drugs go directly to the doctor

EVANS MEDICAL, one of the historic names in the UK pharmaceutical industry, is to market drugs directly to family doctors for the first time.

A salesforce of 40 this month began selling Coracten, a treatment for hypertension (high blood pressure) and angina (chest pain), which Evans bought earlier this year from SmithKline Beecham, the Anglo-American pharmaceutical group.

Coracten is a new "sustained release" formulation of nifedipine, the drug prescribed most frequently to reduce blood pressure (and one of the five best selling drugs of any sort in the UK).

The drug is incorporated in a capsule, a capsule containing many layers which gradually dissolve away in the stomach. This gives the patient a steady level of nifedipine and avoids the peaks and troughs that are inevitable when the drug is administered through conventional pills.

Nifedipine was originally developed by Bayer, the German pharmaceutical company, in the early 1960s. It is the leading member of a group of drugs called calcium channel blockers, which act by limiting the "slow channel" influx of calcium into the heart and smooth muscle.

Bayer's main patents on nifedipine expired recently and a number of competitors have started to make generic (unbranded) versions of the drug. But Bayer's branded version, Adalat Retard, retains most of the market and Bayer is expected to launch soon its own sustained release nifedipine.

About half of the UK population over the age of 40 suffers from high blood pressure. Some £30m a year - around 15 per cent of the nation's drug budget - is spent on treating hypertension. According to Stewart Adkins, pharmaceutical analyst with Lehman Brothers in London, Coracten has a chance of achieving £5m a year in sales within three to five years.

Evans, established in 1809, has specialised in vaccines, hospital medicines and generic drugs.

Clive Cookson

The pressing need for higher security for airlines and airports is underlined by the publication yesterday of the report by accident investigators into the Lockerbie disaster. A total of 270 people were killed when a terrorist bomb blew up a Pan Am Boeing 747 jumbo jet over the small Scottish town on December 31 1988.

The disaster led directly to the development and experimental use of the most advanced technology ever used for the detection of explosives: thermal neutron analysis. For the first time artificial intelligence has been harnessed to help defeat the terrorist. The neutron device uses a new type of artificial intelligence, known as an artificial neural system.

Artificial neural systems involve computer software and hardware able to make judgments in explosives detection, these judgments are about the accuracy of the machine's analysis of substances in a suitcase at an airport.

Several thermal neutron analysis machines are being tested by the US and at Gatwick airport. London for the US Federal Aviation Administration. This is one of the first industrial applications of an artificial neural system, according to Hadi Bosorgmanesh, the vice-president in charge of marketing the thermal neutron analysis machine developed and made by Science Applications International corporation, of San Diego, California.

The emphasis on explosive detection contrasts with what the accident investigators say could be a new approach in defeating terrorists. They believe it is worth studying the possibility of building aircraft to withstand mid-air explosions.

Investigators were able to determine that the explosive device that brought down the airliner had been loaded about 25 inches inboard from the skin on the lower left side of the fuselage. Further developments in technology since Lockerbie will enable investigators of any similar future disasters to identify precisely where the suitcase was in the vicinity of the explosion, if it should get through the technologically tightening security cordon at airports.

This suitcase tracing technology is being tested this week in Dallas, where Boeing Aircraft Equipment is developing a system for BAA to be used by British Airways and other airlines at Terminal 4 at Heathrow Airport in London.

Lynton McLain describes developments in airline security since the Lockerbie disaster

The flight path to safer skies



Pulling the pieces back together: a reconstruction of the front fuselage of Pan Am flight 103

The first part of the Omrix bar-code suitcase tracing equipment will be installed in November.

Paul French, the British Airways project leader, says the prime aim of the equipment is to speed the sorting of baggage, but it has obvious security benefits. Four laser scanners from Acoustar of Pennsylvania can read the bar-coded baggage tag from any angle as the baggage goes towards the aircraft on a conveyor belt. A bar reading computer keeps track of each suitcase and is linked to the British Airways central booking computer, which contains a "profile" of each passenger.

The profile contains information useful for security purposes, such as the journey history of a transit passenger and how he or she paid for their ticket. Passengers paying cash and their baggage are monitored especially closely as there is less information known about them.

Most current anti-terrorist

technology, such as sniffer machines and X-ray, concentrates on detecting explosives before they get on board an aircraft, rather than making an aircraft resistant to explosives. This is despite an earlier call by the Indian Government for stronger bulletheads to separate the forward luggage hold of Boeing 747s from the rest of the aircraft, after a terrorist explosion destroyed an Air India Boeing 747 over the Irish Sea in 1985.

This emphasis on detecting explosives before they get on board an aircraft is not surprising. Geoffrey Bray, the managing director of Al Cambridge, which makes sniffer devices for airport security, says "terrorists see airports quite rightly as high profile targets."

These are "sophisticated terrorists with the backing of governments and they get sophisticated equipment," Bray says. Sophisticated equipment is needed to counter the sophisticated and determined terrorist.

The US Congress mandated

the FAA to develop technology to detect all explosives, especially the difficult to detect plastic explosives such as Semtex, which has been used in many terrorist campaigns.

Explosives are conventionally detected by machines which sniff for vapours given off by the explosive substances. The problem with plastic explosives is that they give off little vapour and can be moulded to make them difficult to detect by X-ray machines. Bray of Al Cambridge says some chemical sniffers under development "heat baggage so that more vapour is given off to increase the detection rate."

Science Applications International has made six thermal neutron machines for the FAA - under test at JFK Airport, New York, Miami, Gatwick, Washington, Dulles Airport and a Middle East airport. The sixth machine is to go either to a continental European airport or to Dallas or Baltimore in the US.

The machine works by injecting neutrons from a small radioactive source into a chamber where baggage passes on a conveyor belt. The neutrons hit all material in the luggage and cause explosive substances to emit characteristic gamma rays. These are detected elsewhere in the machine and the spectrum of signals is sent to the artificial neural computer for judgment.

Bosorgmanesh says "the characteristic gamma rays from explosives are matched to known characteristics of explosives contained in the software." The judgment comes in when the artificial neural network has to decide, for example, between something that "looks like an explosive but it is not, and something that does not look like an explosive but is an explosive."

The system has had its teething troubles. The FAA said the equipment had to be able to detect X grams of explosives. This classified amount was subsequently reduced to "half of the amount that was used to blow up the Pan Am Boeing 747 at Lockerbie," he says.

The machines were designed and built with a specific level of "false alarms" that became "unacceptable" at the much higher sensitivity level required by the FAA.

The Department of Transport says that there are also problems with the thermal neutron analysis machine it has been testing with the FAA at Gatwick since July. It takes one and a half hours to fully check the load of a Boeing 747 and the rate of false alarms has increased as the sensitivity of the machine is increased, the department says. "If there are too many false alarms people will ignore them."

Some observers have asked whether or not the expense of such a sensitive machine is worthwhile. "When there are no public cases of explosives being detected."

The cost of security at airports and on airlines is borne mostly by the passenger. BAA, which owns seven UK airports including Heathrow and Gatwick, says its security and safety operations cost £96m in 1989-90.

It is permitted by the Government to pass on to its airline customers, and hence the passenger, 75 per cent of the additional cost it has already had to bear to introduce several mandatory security measures demanded by the Department of Transport since Lockerbie.

Gyroscope finds the way to new spheres

Gyroscopes used to be so expensive that the only industries that pressing viable applications were aerospace and defence. But a new design of gyroscope has been developed which is not only much cheaper but also smaller and more reliable.

The device might in future be small enough to be attached to a bullet, and work is in progress to incorporate it into an electronic chip. The first examples of the new design are being fitted to a team of cleaning robots built for the Paris metro system.

A gyroscope is a device for finding direction in space. It is traditionally used by submarines and aeroplanes for navigational purposes. The classic design is based on the concept that when a rapidly spinning wheel is displaced, it experiences what is known as a Coriolis force (try setting a bicycle wheel spinning and then tilting it with it still spinning). By measuring the force or torque on the spinning wheel, it is possible to calculate the wheel's angular displacement in space.

The disadvantage of the classic design is that it contains several mechanical parts which are small and fragile. The product is not easy to manufacture, hence the high cost, and its reliability is poor. Engineers have studied alternative gyroscopes for a long time but the only one to meet with any success until now is a laser-based design. Its main advantages are robustness and sensitivity: cost and precision are the same.

Now emerging from a French instrument-making specialist is an acoustic gyroscope. The principle is to measure the waves generated by the displacement of gas molecules. The device consists of a sealed enclosure the walls of which are fitted with wave generating and detecting equipment. On one wall, a piezoelectric oscillator excites the gas molecules. On the facing wall, a conventional electronic microphone detects the excitation. The frequency of oscillation can be varied and, for the purposes of the gyroscope, the resonant frequency of the cavity must be attained so that a stationary wave is set up between the oscillator and the microphone.

When the device is set in motion, a force similar to the

one experienced by the bicycle wheel is generated perpendicular to the standing wave, setting up further acoustic waves. These are detected and measured by microphones on one or more faces of the cavity, and the result is a calculation of the speed of displacement. By changing the type of gas enclosed in the cavity, the pressure of the gas and the size of the cavity, the performance of this form of acoustic gyroscope can be optimised for different applications.

The current models offer a sensitivity ranging from 3 deg/hour to 2,000 deg/second. The company which has come up with this idea is Badin-Crouzet, a subsidiary of Sextant Avionique, the company formed last year through the merger of a number of subsidiaries of the aerospace and Thomson-CSF.

According to Henri Leblond, Badin-Crouzet's director of research and development, the new acoustic gyroscope increases the reliability by a factor of 10 due to the absence of moving parts. The mean time between failure has increased from 2,000-3,000 hours to 20,000 hours. At the same time, the cost is significantly reduced though this is not easy to quantify as each application is different.

Leblond does not rule out the possibility of the price of an acoustic gyroscope reaching £500 (£300, the upper limit for uses in the automotive field). A study by Renault has shown that by fitting such a device to cars, passenger safety could be improved. The gyroscope's task would be to detect rollover and to activate secondary security devices such as automatic seat belt locking and door unlocking.

In the military field, the acoustic gyrometer has special advantages. It is the only gyroscope available, according to Leblond, that can withstand the 30,000g acceleration to which weapons such as bullets, missiles and shells are subjected. It is also the only gyroscope suitable for subminiaturisation. Development of a silicon chip incorporating all the electronics and the acoustic cavity is under way so that eventually gyroscopes will form part of "smart" devices fitted to weapons to automatically keep them on target.

Anna Kochan

CONTRACTS & TENDERS

Ausschreibung für Industriebetriebe im Bezirk Dresden

Der Regierungspräsidium des Bezirkes Dresden (Ausschreiber) gibt hiermit die Ausschreibung im Bezirk Dresden folgenden Industriebetrieben bekannt:

1. Zur Ausschreibung gelangen die Unternehmen, an denen die Treuhandanstalt, Außenstelle Dresden, 100% der Anteile hält. Nicht ausgeschrieben sind Unternehmen, für die Angebote auf Reparaturlieferung gestellt sind.
2. Jedem (in folgenden Bietern genannt) ist berechtigt, ein Gebot einzureichen.
3. Das Gebot ist bis 08.10.1990 - 10 Uhr - bei der Treuhandanstalt, Außenstelle Dresden, Badstraße 5, 8010 Dresden, abzugeben. Später eingehende Gebote werden nicht berücksichtigt. Das Öffnen der Gebote durch den Ausschreiber erfolgt unmittelbar danach im Beisein von zwei Zeugnissen.
4. Das Gebot ist in einem geschlossenen Umschlag abzugeben.
5. Das Gebot ist gültig zu stellen für die Dauer von 60 Tagen und ist in D-Mark abzugeben.
6. Dem Gebot ist eine Stellungnahme zum 1% der Gebotssumme in Form einer unentgeltlichen Bankgarantie beizufügen, gültig für 90 Tage ab 08.10.1990. Diese Bankgarantie wird dem Bieter sofort nach der Entscheidung zurückgegeben. Sie wird jeweils dann vom Ausschreiber einbehalten, wenn der Bieter die Entscheidung ablehnt, dessen nicht eintritt.
7. Der Zuschlag erfolgt nach Zustimmung der Treuhandanstalt und nach Anhörung der Industrie- und Handelskammer Dresden. Der Ausschreiber ist nicht dazu gebunden, dem höchsten oder irgendeinem Gebot den Zuschlag zu erteilen. Mitentscheidend für den Zuschlag ist auch die Komplexität der Leistungen. Die Ausschreibung ist in der Ausschreibungsurkunde, die bei der Entscheidung über den Zuschlag in der Ausschreibungsurkunde beizufügen ist.
8. Dem Gebot ist eine Kopie des Unternehmensplans, aus dem hervorgeht, was der Bieter mit dem Unternehmen vertritt, z.B. Weiterführung in bestehender Form, Umwandlung in andere Branchen, Schließung des Betriebes, Ausbau usw. Außerdem sind Angaben über die vom Bieter vorgesehenen Investitionen in das betriebl. Unternehmen für die nächsten 3 Jahre zu machen sowie über die Zahl der Arbeitsplätze, die innerhalb dieses Zeitraumes beibehalten werden sollen.
9. Der erfolgreiche Bieter muß vor endgültigem Vertragsabschluss eine Erfüllungsgarantie in Höhe von 10% der Angebotssumme beim Ausschreiber hinterlegen, und zwar in Form einer bankmäßigen Bankgarantie, gültig für 12 Monate.
10. Der Bieter erhält diese Erfüllungsgarantie nach Ablauf von 12 Monaten zurück, wenn er sich an seine beim Angebot abgegebenen Zusagen hält (Ziffer 8) oder nachweist, daß die aus Geboten, die nicht von ihm zu vertreten waren, nicht erfüllt werden. Andernfalls verfällt die Erfüllungsgarantie zugunsten des Ausschreibers.

Jeder Bieter wird aufgefordert, sich über das betriebl. Unternehmen selbst zu informieren und seine eigene Bewertung vorzunehmen. Die Geschäftsführer der Unternehmen sind aufgefordert, jedem ausserhalb des Unternehmens alle Auskünfte zu erteilen. Ebenso entsprechenden Auskünfte erhält jeder Interessent bei der Treuhandanstalt, Außenstelle Dresden, an obiger Adresse.

Dresden, 08.09.1990

Im Einvernehmen mit der Treuhandanstalt, Außenstelle Dresden die Regierungspräsidium des Bezirkes Dresden.

LEGAL NOTICE

RAPIDATA (RENEWURY) LIMITED

We, J. M. Irvine and N. J. Vought of Oak Gully, 8 Greyfriars Road, Reading, Berkshire, RG1 1JS were appointed Joint Administrative Receivers of Rapidata (Renewury) Limited.

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NOTICE TO THE WARRANTHOLDERS OF

KOBÉ STEEL, LTD.

(the "Company")

Bearer Warrants to subscribe for shares of common stock of the Company issued with

U.S.\$100,000,000 5 3/8 per cent. Guaranteed Bonds 1991,

U.S.\$100,000,000 3 3/8 per cent. Guaranteed Bonds 1991,

U.S.\$500,000,000 4 3/4 per cent. Bonds 1992,

U.S.\$1,000,000,000 4 1/8 per cent. Bonds 1993,

and U.S.\$600,000,000 4 per cent. Bonds 1993

"ADJUSTMENT OF SUBSCRIPTION PRICE"

Notice is hereby given pursuant to Condition 7 of the Warrants that as a result of the Company's issuance of U.S.\$340,000,000 4 7/8 per cent. Bonds 1994 with Warrants and Japanese ¥500,000,000 3.9 per cent. Bonds due 1994 with Warrants both on 7th September 1990, with the initial subscription price per share of Yen 482 determined on 7th September, 1990 being less than the current market price of Yen 530.80 per share as at the date, the Company adjusted the Subscription Prices of Warrants effective from 8th September, 1990 as follows:

A. Warrants issued with 5 3/8 per cent. Guaranteed Bonds 1991

1) Subscription Price before adjustment: Yen 176.70

2) Subscription Price after adjustment: Yen 175.20

B. Warrants issued with 3 3/8 per cent. Guaranteed Bonds 1991

1) Subscription Price before adjustment: Yen 179.60

2) Subscription Price after adjustment: Yen 178.10

C. Warrants issued with 4 3/4 per cent. Bonds 1992

1) Subscription Price before adjustment: Yen 636.30

2) Subscription Price after adjustment: Yen 632.40

D. Warrants issued with 4 1/8 per cent. Bonds 1993

1) Subscription Price before adjustment: Yen 734.50

2) Subscription Price after adjustment: Yen 730.80

E. Warrants issued with 4 per cent. Bonds 1993

1) Subscription Price before adjustment: Yen 852.90

2) Subscription Price after adjustment: Yen 848.30

10th September, 1990

KOBÉ STEEL, LTD.

3-15, Wakabayashi-cho 1-chome,

Cinno-ku, Kobe, Hyogo, Japan

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243 273	Acc. Int. Ind. Group	277	0	10.5	8.7	7.5
30 19	Aventage and Shaden	24	0	-	-	-
220 135	Bardco Group (SE)	177	-2	4.3	2.4	17.2
125 96	Bardco Group Co. Pref (SE)	106	0	8.7	6.3	-
123 64	Bay Technology	69	0	4.7	6.8	12.3
110 82	Brenthill Corp. Pref	88	0	12.0	13.4	-
318 285	CCZ Group Ordinary	310	0	18.7	6.0	2.4
276 360	CCZ Group 11% Conv. Pref	360	-6	14.7	9.2	-
467 318	Scotsteel	317	-1	28.8	6.3	8.8
176 106	Unilever Europe Corp Pref	173	0	19.7	6.2	-
295 228	Veterinary Drug Co. Plc	228	0	22.8	9.6	6.1
306 278	W.S. Yates	306	0	16.2	4.4	28.7

Securities designated (SE) and (USM) are dealt in subject to the rules and regulations of the (SE). Other securities listed above are dealt in subject to the rules of the (SE).

These securities are dealt in strictly on a matched basis. Neither independent Companies Exchange Limited nor Granville Securities Limited are market makers in these securities.

* These securities are dealt on a restricted basis. Further details available

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1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	9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[illegible][illegible]

FT MANAGED FUNDS SERVICE[illegible]

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U.S. Dollar Money	\$10.24	10.24	----	==
Unshared Currency	\$10.20	10.21	----	==
Unshared Bond	\$10.17	10.19	----	==

FT MANAGED FUNDS SERVICE

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JERSEY (SIC REGISTERS)									
Unit Trust	Price	Yield	Assets	Assets	Assets	Assets	Assets	Assets	Assets
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